



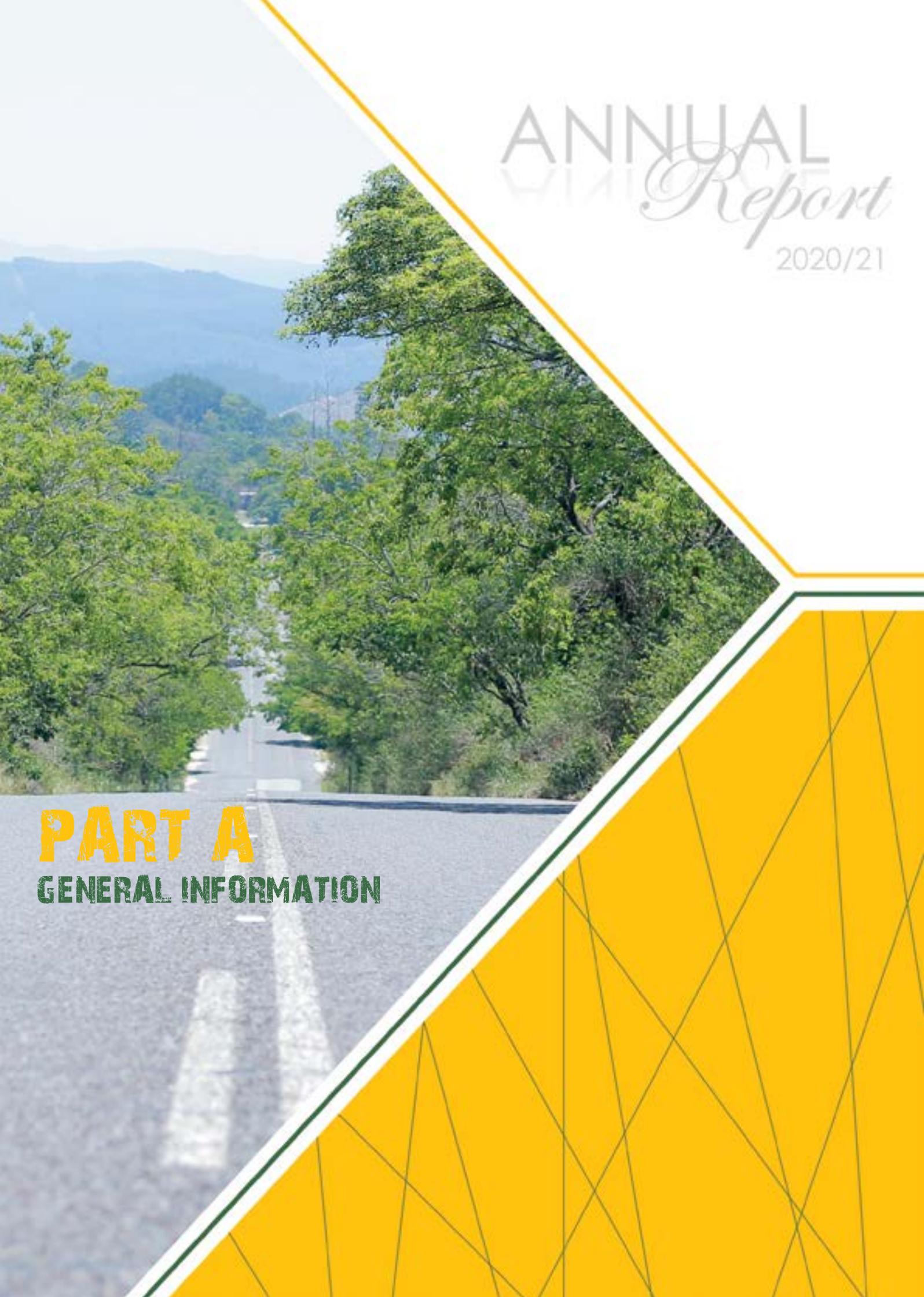
**MPUMALANGA PROVINCIAL GOVERNMENT**  
Department of Public Works, Roads and Transport

**VOTE NO. 08**

**ANNUAL REPORT**  
**2020/21 FINANCIAL YEAR**

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The cover features a photograph of a paved road winding through a lush green forest with mountains in the background. The image is partially obscured by a white geometric shape in the top right and a yellow geometric shape in the bottom right. The text 'ANNUAL Report' is in the top right, and 'PART A GENERAL INFORMATION' is in the bottom left.

ANNUAL  
*Report*  
2020/21

**PART A**  
**GENERAL INFORMATION**

## 1. DEPARTMENT GENERAL INFORMATION

**Physical Address:** Department Of Public Works, Roads and Transport  
Riverside Government Complex  
Rhino Building (Building No. 7)  
No. 7 Government Boulevard  
Riverside Park, Ext. 2  
Mbombela  
1200

**Postal Address:** Mpumalanga Provincial Government  
Department of Public Works, Roads and Transport  
Private Bag X11302  
Mbombela  
1200

**Telephone Number:** +27 13 766 6696  
**Fax Number:** +27 13 766 8453  
**Email Address:** Communicationdpwrt@Mpg.gov.za  
**Website Address:** dpwrt.mpg.gov.za

**Facebook:** Mpumalanga Department of Public Works, Roads and Transport  
**Instagram:** dpwrmpumalanga  
**Twitter:** @DpwrtMpumalanga  
**You Tube:** DPWRT Mpumalanga

## 2. LIST OF ABBREVIATIONS/ACRONYMS

AFS	Annual Financial Statements
AGSA	Auditor General of South Africa
ANC	African National Congress
AO	Accounting Officer
APP	Annual Performance Plan
BBBEE	Broad Based Black Economic Empowerment
CA	Chartered Accountant
CAMP	Custodian Asset Management Plan
CBO	Community Based Organisation
CFO	Chief Financial Officer
CGICTPF	Corporate Governance ICT Policy Framework
CHC	Community Health Centre
CIA	Certified Internal Auditor
CIDB	Construction Industry Development Board
COE	Compensation of Employees
CSD	Central Supplier Database
DCSSL	Department of Community Safety, Security and Liaison
DCSR	Department of Culture, Sports and Recreation
DDM	District Development Model
DDG	Deputy Director-General
DOE	Department of Education
DOH	Department of Health
DOT	Department of Transport
DORA	Division of Revenue Act
DPME	Department of Planning, Monitoring and Evaluation
DPSA	Department of Public Service and Administration
DPWRT	Department of Public Works, Roads and Transport
DSD	Department of Social Development
ECD	Early Childhood Development
EIA	Environmental Impact Assessment
EOT	Extension of Time
EPWP	Expanded Public Works Programme
Eskom	Electricity Supply Commission
EWP	Employee Wellness Programme
EXCO	Executive Council
FPP	Fraud Prevention Plan
FTE	Full Time Equivalent
GIAMA	Government Immovable Asset Management Act
GIS	Geographical Information System
HDI	Historical Disadvantaged Individual
HIV/ Aids	Human Immune-Deficiency Virus/ Acquired Immune-Deficiency Syndrome
HOA	Home Owners Allowance
HOD	Head of Department
HR	Human Resource
HRBP	Human Resource Budget Plan
HRM	Human Resource Management
HRU&CD	Human Resource Utilisation and Capacity Development
IAR	Immovable Asset Register
ICT	Information Communication Technology
ID	Identity Document
IDIP	Infrastructure Delivery Improvement Plan
IDMS	Infrastructure Delivery Management System
IDP	Integrated Development Plan
IOD	Injury on Duty
ISA	Infrastructure South Africa
IPIP	Implementation Project Implementation Plan
IPMP	Infrastructure Project Management Plan
IPTN	Integrated Public Transport Network
IRMA	Integrated Rural Mobility and Accessibility
IT	Information Technology
IUSS	Infrastructure Unit System Support
IYM	In Year Monitoring
JBCC	Joint Building Contracts Committee
JOC	Joint Operations Committee
LED	Light Emitting Diode
MANCO	Management Committee
MBA	Masters Business Administration
MEC	Member of Executive Council
MEGDP	Mpumalanga Economic Growth and Development Path
MERRP	Mpumalanga Economic Reconstruction and Recovery Plan
MIMP	Mpumalanga Infrastructure Master Plan
MPL	Mpumalanga Provincial Legislature
MMS	Maintenance Management System

MTEF	Medium Term Expenditure Framework
MTP	Mpumalanga Tourism and Parks Agency
MTSF	Medium Term Strategic Framework
MOU	Memorandum of Understanding
N/A	Not Applicable
NDP	National Development Plan
NDPW	National Department of Public Works
NGO	Non-Governmental Organisation
NLTA	National Land Transport Act
NLTSF	National Land Transport Strategic Framework
NPA	National Prosecuting Authority
NT	National Treasury
NYS	National Youth Services
OHS	Occupational Health and Safety
OLAS	Operating Licence Administrative System
OLF	Operating Licensing Function
OPD	Outpatient Department
OSD	Occupation Specific Dispensation
PAIA	Promotion of Access to Information Act
PAJA	Promotion of Administrative Justice Act
PAMA	Public Administration Management Act
PDP	Personal Development Plan
PFMA	Public Finance Management Act
PLTF	Provincial Land Transport Policy
PMDS	Performance Management Development System
PMU	Project Management Unit
POMM	Project Operations Management Meeting
PPOA	Provincial Programme of Action
PPP	Public Private Partnership
PPPPFA	Preferential Procurement Policy Framework Act
PRE	Provincial Regulatory Entity
PRMG	Provincial Road Maintenance Grant
PVPA	Property Valuers Profession Act
PWD	People With Disabilities
PSA	Public Service Act
PSC	Provincial Steering Committee
PSR	Public Service Regulations
PTOG	Public Transport Operations Grant
PWD	People With Disabilities
PSCBC	Public Service Coordinating Bargaining Council
RAMS	Road Asset Management System
RGC	Riverside Government Complex
RTMC	Road Traffic Management Corporation
SANRAL	South African National Roads Agency Limited
SAPS	South African Police Service
SARS	South African Revenue Service
SBD	Standard Bidding Document
SCM	Supply Chain Management
SCOPA	Select Committee on Public Accounts
SDF	Spatial Development Framework
SDG	Sustainable Development Goals
SDIP	Service Delivery Improvement Plan
SEDM	Social Enterprise Development Model
SEDP	Social Enterprise Development Programme
SERO	Socio-Economic Review and Outlook
SETA	Sector Education and Training Authority
SDIP	Service Delivery Improvement Plan
SHEQ	Safety, Health, Environment and Quality
SIPDM	Standard for Infrastructure Procurement and Delivery Management
SITA	State Information Technology Agency
SLA	Service Level Agreement
SMME	Small, Medium and Micro Enterprise
SMS	Senior Management Service
SOP	Standard Operating Procedure
SOPA	State of the Province Address
SPLUMA	Spatial Planning and Land Use Management Act
TB	Tuberculosis
TBC	To Be Confirmed
TLP	Taking Legislature to the People
TMH	Technical Manual for Highways
TR	Treasury Regulations
UAMP	User Asset Management Plans
UIF	Unemployment Insurance Fund
VAT	Value Added Tax
VCI	Visual Condition Index
VO	Variation Order

WC	Water Closet
WOE	Women Owned Enterprise
WHB	Wash Hand Basin
YDC	Youth Development Centre
YOE	Youth Owned Enterprise
YPP	Young Professionals Programme

3. FOREWORD BY THE MEC



**MS M LATCHMINARAIN (MPL)**  
**MEC: PUBLIC WORKS, ROADS AND TRANSPORT**

In an extraordinary year, the Department of Public Works, Roads and Transport (DPWRT) demonstrated its resilience and commitment to sustainable service delivery and sound governance. Overall, the Department performed satisfactorily in 2020/21, particularly in the less disrupted second half of the financial year. As such, we welcome the unqualified audit opinion but also take note of the matters of emphasis raised by Auditor General. A clean audit is feasible and this is what I endeavour to achieve during my tenure.

It is our people who were responsible for delivering our performance and who were tasked with ensuring compliance to our internal controls. So when Covid-19 struck, we had the responsibility to protect our employees from this pandemic. At the same time, we had to ensure business continuity and also provide direction through uncharted territories. These challenging times have enabled our staff to show what they can do best to support the people of Mpumalanga. To the team's credit, this was done largely successfully!

The pandemic has affected various industries and sectors, some more than others. Government imposed lockdowns to manage the Covid-19 pandemic and increasing cases had an adverse effect on the way we implemented our infrastructure projects. Lockdowns in certain countries also put additional pressure on our operations as they went through the phases of temporary shut-downs. As a result, several projects were delayed either due to funding challenges or global supply chain challenges.

Despite the disruptions, DPWRT continued to find innovative ways to deliver its capital and maintenance works. We also worked with a number of stakeholders to make sure we could continue to provide essential services. From the provision of water, electricity, to support for small business and the unemployed, as well as additional hospital facilities and provision of deep cleaning services. It is such activities that makes the Department to sit at the centre of the Mpumalanga Economic Reconstruction and Recovery Plan (MERRP).

A capable Department of Public Works, Roads and Transport is best placed to facilitate inclusive economic growth and creation of mass employment. Great strides have been made to include the marginalised groups within the mainstream economy and employment stimulus programme. In the past 12 months, 32 345 work opportunities were created in the Province under the EPWP, a total of 46% of contracts were awarded to Women Owned Enterprises, 27% to Youth-Owned Enterprises and 0.5% to People with Disabilities (PWD).

Building capacity in the Department will be a multi-year effort and it is essential to recognise that the foundation to strengthen such has been laid within in the past. We have since adopted a radical approach to service delivery amidst the current challenges. Key amongst this, is our ambitious plan to recruit competent staff that will drive our programmes and projects. In addition, we are planning to make strategic investment in information and communication technology solutions that will enable us to respond to a digitised future.

We are fully aware that there is limited funding for our ambitious plans and increasing infrastructure demands. However, the pandemic has highlighted how government agencies can collaborate for the benefit of the State. The eagerness to collaborate extended beyond government to industry. As such, the private sector has made significant pledges towards infrastructure funding and other relief programmes. Working together, we can mitigate against the short term and long-term impact of the COVID-19 pandemic

The current volatile economic and operational environments require continued diligence, resolve and focus. By harnessing the diversity of our skills, resources and people, we will achieve positive outcomes that will enable economic growth and creation of mass employment. This is a mammoth responsibility that has been bestowed upon myself and the collective team of the Department. I am confident that we will continue the sterling work done during the peak of the pandemic to support the people of Mpumalanga.

A handwritten signature in black ink, appearing to read 'MPL'.

**Ms M Latchminarain (MPL)**  
**MEC: Public Works, Roads and Transport**  
**Date: 31 August 2021**

#### 4. REPORT OF THE ACCOUNTING OFFICER



**MR MC MOROLO**  
HEAD: PUBLIC WORKS, ROADS AND TRANSPORT

##### Overview of the operations of the Department:

##### Key achievements

For 2020/21, the Department continued to focus its efforts on delivering quality and valuable social and economic infrastructure that will improve the lives of all Mpumalanga

##### Departmental receipts

Departmental Receipts	2020/2021			2019/2020		
	Estimate	Actual Amount Collected	(Over)/ Under Collection	Estimate	Actual Amount Collected	(Over)/ Under Collection
	R'000	R'000	R'000	R'000	R'000	R'000
Sale of goods and services other than capital assets	8,603	9,033	(424)	10,428	10,428	10,428
Fines, penalties and forfeits	8,400	6,782	1,618	11,020	11,020	11,020
Interest, dividends and rent on land	0	2,422	(2,422)	1,086	1,086	1,086
Sale of capital assets	2,000	3,423	(1,452)	3,168	3,168	3,168
Financial transactions in assets and liabilities	820	882	(66)	818	818	818
<b>Total</b>	<b>19,823</b>	<b>22,542</b>	<b>(2,719)</b>	<b>26,520</b>	<b>26,520</b>	<b>26,520</b>

##### Revenue collection

The initial projected revenue for the 2020/21 financial year was R28, 5 million but this was later revised to R19, 8 million due to the suspension of related activities during the lockdowns. At year end, the Department collected an amount of R 22, 5 million which reflects an over collection of R2, 7 million. The sources of revenue that contributed to the over-collection

people. Not only did it act as a project manager for major capital works but was also responsible for a range of minor capital works and maintenance type activities associated with the role of a facilities manager. It further ensured that the movement of people and freight was done in a safe, efficient, cost effective and sustainable manner.

Highlights for the past year include the completion of 459 building infrastructure projects, 9 roads projects, 3 Integrated Rural Mobility and Access (IRMA) projects and 5 block paving projects. Where budget was available, the Department made a valiant attempt to maintain the 5 344 buildings on its asset register and 13 837 kilometres of the provincial road network. This year also saw the ground-breaking start of construction of the Sports-Focused School of Excellence (High Altitude Centre) in eMakhazeni Local Municipality.

##### Key challenges

The COVID-19 pandemic remains the biggest challenge that the Department has ever encountered since its establishment. Noteworthy, DPWRT's performance in the first half of the year reflects the effects of the early months of the pandemic and operational disruptions. During this period of uncertainty and fear, alternative methods of delivering important services were rolled out, or in rare instances, temporarily closed to ensure the safety of employees and the general public.

Amidst the national state of disaster for the coronavirus pandemic, Mpumalanga was struck by Tropical Storm Eloise in January 2021. This too was declared a national state of disaster after assessment of the severity of the damage caused by the strong winds and floods. As a result, the province had to redirect funds toward its health and economic response and later make available funding to fix the damaged infrastructure. That is why there was unprecedented adjustment of initial plans and budgets during the year under review.

##### Overview of the financial results of the Department:

The overall adjusted budget for the Department in the fiscal year, 2020/21 was R4, 627 billion. However, this budget excludes capital budgets and EPWP projects, which are allocated to the various client departments and municipalities. A summary of the DPWRT's financial performance for the year ended 31 March 2021 indicates that the Department has spent (99.1%) within its allocated funding envelope. A comprehensive set of Annual Financial Statements for 2020/21, is provided in Part E of this report on page 131 to 224.

are mainly: interest received (bank account), Sale of Capital Assets (auctions) and financial transactions in assets and liabilities.

##### Determination of tariffs

The tariffs (e.g. renting of halls and guesthouses, sale of scrap metal etc.) charged by the Department are reviewed and

approved by Provincial Treasury on an annual basis. However, fees charged in terms of the National Land Transport Act are determined by the National Department of Transport. On the other hand, the user pay principle punted by DPWRT as a funding model for maintenance of state-owned buildings has not yet been implemented. In this context, no free services were rendered by the Department during the financial year under review.

## Bad debts written off

During the financial year 2020/21, the Department wrote off debtors to the amount of R 245 thousand which were deemed irrecoverable and uneconomical to recover. This debt emanates from auction proceedings that were not paid over by the auctioneer.

## Programme Expenditure

Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Administration	302,730	302,729	1	248,378	235,188	359
Public Works Infrastructure	1,133,826	1,133,674	152	1,220,415	977,627	2,765
Transport Infrastructure	1,933,051	1,928,081	4,970	2,622,517	2,673,453	83,681
Transport Operations	1,196,288	1,158,193	38,095	1,301,204	1,243,977	11,666
Community Based Programmes	61,115	60,547	568	65,714	74,523	513
<b>Total</b>	<b>4,627,010</b>	<b>4,583,225</b>	<b>43,785</b>	<b>5,458,228</b>	<b>5,204,768</b>	<b>98,984</b>

The Department spent R4, 583 billion or 99.11% against its final appropriation of R4, 627 billion which left an amount of R43, 785 million unspent at the end of the financial year. Details on the under expenditure are disclosed in the Appropriation Statement (refer to Part E: Annual Financial Statements - AFS). In the main, the underspending was from the following Programmes:

- Transport Infrastructure: The Programme incurred an under expenditure of R4, 971 million as result of the various lockdowns levels, site invasions and flooding.

- Transport Operations: The Programme underspent by R38 million and this mostly emanated from the Public Transport Operations Grant (PTOG). A total of R33, 5 million saving was realised on the grant due to untraveled kilometres and there were additional savings accrued from the acquisition of scholar transport buses.
- Community Based Programme: The Programme registered an under expenditure of R567 thousands. The funds were meant for procurement of information technology equipment, however there were delays in the delivery of the equipment.

## Virements/roll overs

The following virements were made after the 2020/21 budget adjustment appropriation:

Transfer From	Amount R'000	Transfer To	Amount R'000
Administration	(3,728)	Public Works Infrastructure	3,724
Total	(3,724)	Total	3,724
Community Based Programmes	(2,839)	Public Works Infrastructure	1,810
		Transport Operations	1,029
Total	(2,839)	Total	2,839
Transport Operations	(281)	Transport Infrastructure	281
Total	(281)	Total	281
<b>Overall Total</b>	<b>(6,844)</b>	<b>Overall Total</b>	<b>6,844</b>

## Reason for the virements

The Department applied virements in terms of section 43(3) of the Public Finance Management Act (Act No. 1 of 1999 as amended) to defray over / under expenditure within and between Programmes and economic classifications under the same vote. In Public Works Infrastructure, virements were done to cater for the over expenditure on payment of property rates and taxes as well as on storm damaged buildings. Other virements were done in Transport Operations to cater for the over expenditure on goods and services.

## Request for rollovers

The Department requested rollovers of R4, 560 million on scholar transport services.

## Reasons for unauthorised, fruitless and wasteful expenditure and the amounts involved as well as steps taken to address and prevent a recurrence

The Department did not incur any unauthorised, fruitless or wasteful expenditure in the 2020/21 financial year.

## Strategic focus over the short to medium term period

As alluded by the honourable MEC, here below are the Department's priorities for the 2021/22 financial year. More details on these are contained in the Strategic Plan 2020 - 2025 and Annual Performance Plan (APP) 2021/22:

- Massive infrastructure rollout
- Mass employment and job security
- SMMEs assisted to have fair access to the market.
- Updating of the Mpumalanga Infrastructure Master Plan (MIMP)
- Release state land for Agricultural purposes and human settlement
- Implementation the Bus Rapid Transport (BRT) system in all major towns
- An efficient, integrated and well-maintained roads network including tourism roads
- Expedite completion of the Mpumalanga International Fresh Produce Market (MIFPM)
- Ensure adequate technical skills and professionalism to enhance capacity of the State

## Public Private Partnerships

The Department did not enter into any Public Private Partnerships during the 2020/21 financial year.

## Discontinued key activities / activities to be discontinued

The following projects were discontinued or deferred to outer years due to budgetary constraints:

- The Department deferred a total of 8 road infrastructure projects to 2021/22 due to budgetary constraints.
- The Department of Education cancelled or withdrew 49 projects due to budgetary constraints.
- The Department of Culture, Sport and Recreation deferred 3 libraries to the 2021/22 financial year.

## New or proposed key activities

In 2020/21, the Department received R72 million as part of the Presidential Employment Stimulus. This budget was utilised to empower the youth and women through the paving of municipal township roads. This programme has been allocated a budget of R40 million in the upcoming financial year. Next year will also, see a renewed focus on priority areas and adoption of new technologies in pursuance of DPWRT's broad outcomes. Here below are the identified key activities for the year ahead:

- Flood damage repairs including reconstruction of the Tekwane/Kanyamazane bridge
- Procurement and deployment of specialized vehicles (jet-patchers) to repair potholes
- Implementation of the Rural Welisizwe Bridges in collaboration with the Department of Defence
- Establishment of a Contractor Development Programme for Women Contractors (Sakh'abakhi V)
- Major maintenance and upgrading of Kwamhlanga Government Complex using in-house capacity

## Supply chain management

### List of unsolicited bid proposals concluded for the year under review

There were no unsolicited bid proposals concluded.

### The following SCM processes and systems are in place to prevent irregular expenditure:

- Procurement delegations are issued at the beginning of each financial year and compliance is monitored regularly.
- Central Supplier Database (CSD) has been implemented for the registration of prospective suppliers including the verification of key supplier information (e.g. directorship, tax compliance, etc.)
- Procurement of goods and services is done in accordance to the prescribed threshold values from National Treasury.
- Competitive bids are invited for goods and services above R500 000.00 to ensure that equal opportunities are given to all suppliers to compete.
- CSD is utilised to invite three quotations for goods and services below R500 000.
- Deviations from normal procurement processes (procurement without inviting competitive bids) are justified, recorded and reported to both the Provincial Treasury and the Auditor General.
- The completeness of SBD 4, 8 and 9 is checked to ensure compliance with SCM prescripts.
- ID numbers of the directors are verified on CSD and PERSAL systems.
- VAT registration of suppliers is verified on the SARS website to ensure that service providers who claim VAT are duly registered and are compliant.
- The status of CIDB grading of service providers is verified on the CIDB website to ensure that their status is active prior to awards.
- Contract records are properly managed and kept safe to ensure that awards made are in accordance to the requirements of SCM legislation and prescripts.
- Transaction checklists are implemented and monitored to ensure compliance to SCM prescripts.

## Challenges experienced in Supply Chain Management and how they were resolved

No.	Challenges	Action taken to resolve challenges
1.	Disruptions on internal SCM process due to COVID-19 lockdowns	<ul style="list-style-type: none"> <li>• The closing dates were extended in order to ensure validity of advertised bids. Simultaneously, the existing contracts were extended on a month to month basis.</li> </ul>
2.	Management of costs in the procurement of Personal Protective Equipment (PPE) and deep cleaning of exposed surfaces and facilities.	<ul style="list-style-type: none"> <li>• Procurement of all goods and services was done in line with the approved threshold from Treasury.</li> <li>• Costs on services rendered on behalf of other institutions were recovered.</li> </ul>
3.	Lack of an electronic system to detect government officials doing business with the Department especially those not on the PERSAL system.	<ul style="list-style-type: none"> <li>• ID numbers of company directors were checked on PERSAL and CSD report to ensure that members were not government employees.</li> <li>• Contracts of service providers, whose directors are government employees, were cancelled</li> <li>• Other government institutions were notified to enable them to take disciplinary action against their officials who had done business with DPWRT.</li> </ul>
4.	Failure to declare conflict of interest by service providers	<ul style="list-style-type: none"> <li>• Completeness of SBD4, 8 and 9 was checked and verified.</li> <li>• Service providers who failed to complete the prescribed declaration forms (SBD4) were disqualified.</li> <li>• The National Treasury Database of Restricted Suppliers and the CSD were verified prior to award to ensure that restricted service providers are disqualified.</li> </ul>
5.	Invalid VAT numbers of the invoices	<ul style="list-style-type: none"> <li>• VAT registration of suppliers was checked on SARS website.</li> </ul>
6.	Misuse of Government owned vehicles after working hours and during weekends	<ul style="list-style-type: none"> <li>• A new service provider was appointed and vehicle tracking devices were installed on government fleet.</li> <li>• This allows for monthly monitoring of vehicles and improved fleet management.</li> </ul>

### Gifts and Donations received in kind from non-related parties

The Department received 20 motor vehicles from Road Traffic Management Corporation valued at R8, 280 million.

### Exemptions and deviations received from the National Treasury

There were no exemptions and deviations received from National Treasury on the compilation of the 2020/21 financial year's Annual Financial Statements (AFS). The AFS set out on pages 131 to 224 have been approved by the Accounting Officer.

### Events after the reporting date

There were no events after the reporting date.

### Acknowledgement/s or Appreciation

I would like to thank all our employees, the senior management team and the Portfolio Committee for their adaptability and resilience during these tough times. It is through their combined efforts that we continued to support the province's economy through infrastructure delivery. Looking at the past year, never have we felt more committed to Batho Pele and our call as public servants!

### Conclusion

The next few years will be crucial to Mpumalanga's development, as the province pursue its Economic Reconstruction and Recovery Plan. I therefore look forward in facilitating implementation of the provincial infrastructure programme.

Approval and sign off



**MC Morolo**  
**Accounting Officer**  
**Department of Public Works, Roads and Transport**  
**Date: 31 August 2021**

## 5. STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

All information and amounts disclosed throughout the annual report are consistent.

The annual report is complete, accurate and is free from any omissions.

The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.

The Annual Financial Statements (Part E) have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.

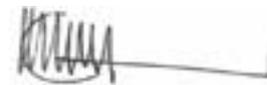
The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgements made in this information.

The Accounting Officer is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2021.

Yours faithfully,



**MC Morolo**  
**Accounting Officer**  
**Department of Public Works, Roads and Transport**  
**Date: 31 August 2021**

## 6. STRATEGIC OVERVIEW

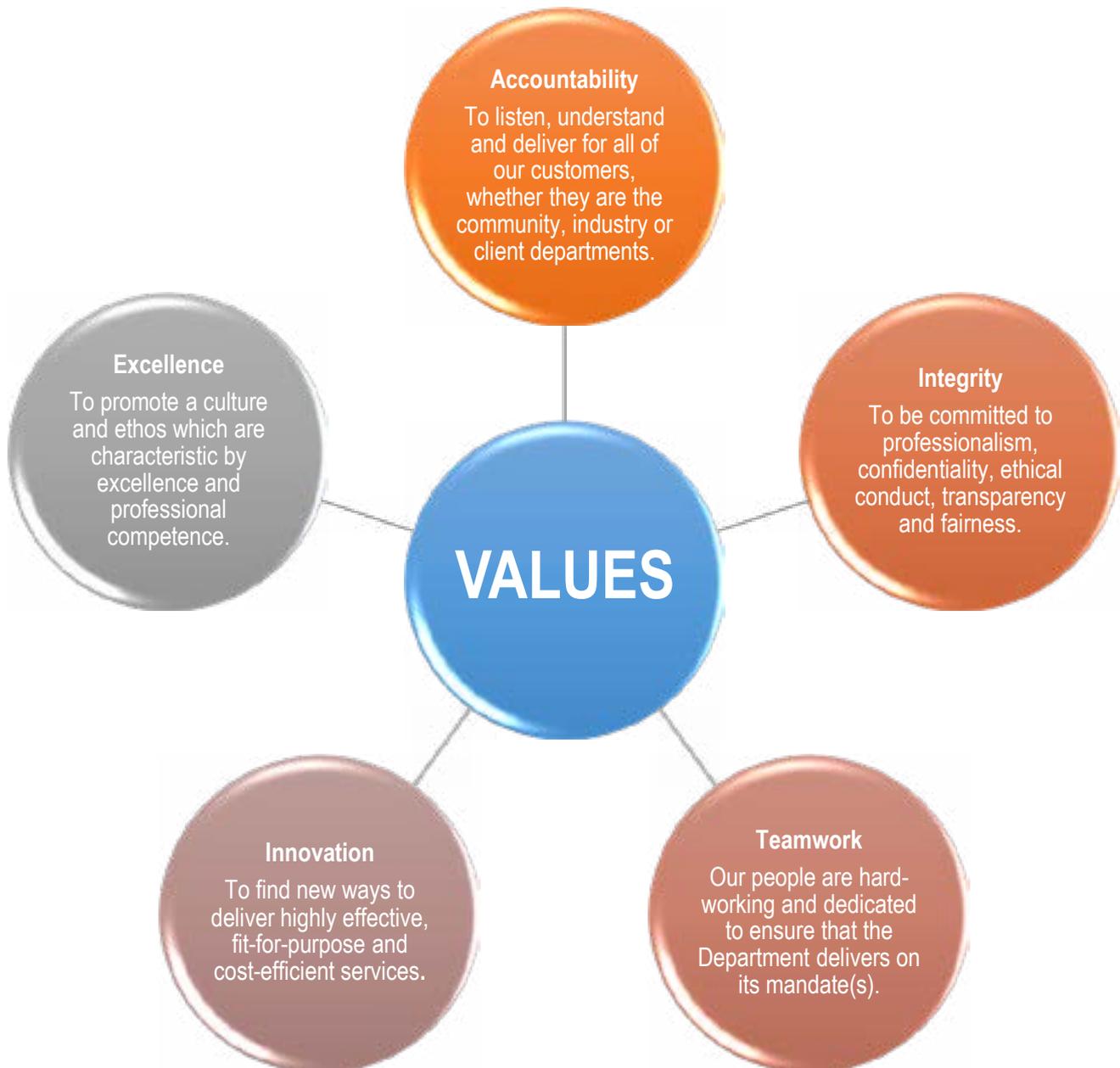
### 6.1 Vision

An integrated transport system and infrastructure that promotes socio-economic development.

### 6.2 Mission

- To provide an integrated, reliable and cost-effective transport system that meets the development needs of the Province.
- To deliver infrastructure that promotes sustainable economic development and job creation.

### 6.3 Values



## 1. LEGISLATIVE AND OTHER MANDATES

The Department is responsible for implementing, managing or overseeing the following legislations:

### **Broad-Based Black Economic Empowerment Act (Act 53 of 2003)**

The Act provides a legislative framework for the promotion of BEE, empowering the Minister of Trade and Industry to issue Codes of Good Practice and publish Transformation Charters, and paving the way for the establishment of the B-BBEE Advisory Council.

### **Construction Industry Development Board Act, (Act 38 of 2000)**

Provides for the establishment of the Construction Industry Development Board; to implement an integrated strategy for the reconstruction, growth and development of the construction industry and to provide for matters connected therewith.

### **Cross-Border Road Transport Act, 1994 (Act 4 of 1998)**

Provides for co-operative and co-ordinated provision of advice, regulation, facilitation and law enforcement in respect of cross-border road transport by the public and the private sectors; to that end, to provide for the establishment of the Cross-Border Road Transport Agency; to repeal certain laws; and to provide for matter connected therewith.

### **Deeds Registries Act, (Act no 47 OF 1937)**

To consolidate and amend the laws in force in the Republic relating to the registration of deeds.

### **Expropriation Act, 1975 (Act 63 of 1975)**

Provides for the expropriation of land and other property for public and certain other purposes; and to provide for matters connected therewith.

### **Extension of Security of Tenure Act, 1997 (Act no 62 of 1997)**

ESTA deals with the eviction of lawful occupiers or occupiers of rural or peri-urban land whose occupation was previously lawful, subject to certain conditions

### **Fencing Act, 1963 (Act 31 of 1963)**

Consolidates the laws relating to fences and the fencing of farms and other holdings and matters incidental thereto.

### **Government Immovable Asset Management Act (GIAMA), 2007 (Act no. 19 of 2007)**

Aims to promote Government's service delivery objectives through the sound management of immovable assets they use or control. GIAMA gives clear responsibilities of the user and that of the custodian, which is Provincial Department of Public Works, Roads and Transport in Mpumalanga.

### **Infrastructure Development Act, 2014 (Act 23 of 2014)**

Provides for the facilitation and coordination of public infrastructure development, which is of significant economic or social importance to the Republic.

### **Mpumalanga Archives Act, (Act 14 of 1998)**

Provides for the establishment of Mpumalanga records services, provides for proper management and care of the records of provincial governmental bodies and the preservation and use of provincial archival heritage.

### **Mpumalanga Road Act, (Act 1 of 2008)**

Provides for the establishment, transformation, restructuring and control of the Mpumalanga Provincial road network; to develop and implement Provincial road policy and standards;

### **Mpumalanga Road Traffic Act (Act 4 of 1998)**

Consolidates and amend the provisions relating to road traffic and to provide for matters connected therewith.

### **National Archives and Records Services Act (Act No. 43 of 1996)**

Provides for a National Archives and Record Service; the proper management and care of the records of government bodies; and the preservation and use of national archival heritage; and to provide for matters connected therewith.

### **National Building Regulations and Building Standards Act, 1977 (Act 103, of 1997)**

Ensures that all building and construction on government property, irrespective of by whom is undertaken, complies with the legislation.

### **National Environment Management Act, 1998 (Act 107 of 1998)**

Provides for co-operative environmental governance by establishing principles for decision-making on matters affecting the environment, institutions that will promote co-operative governance and procedures for co-ordinating environmental functions exercised by organs of state, to provide for certain aspects of the administration and enforcement of other environmental management laws; and to provide for matter connected therewith.

### **National Land Transport Act, (Act 5 of 2009)**

Provides further the process of transformation and restructuring the National land transport system initiated by the national land transport transition Act, 2000 (Act No. 22 of 2000); and to provide for matters connected therewith.

### **National Road Traffic Act, 1996 (Act 93 of 1996)**

Provides for road traffic matters, which shall apply uniformly throughout the Republic for matters connected therewith.

### **National Veld and Forest Fire Act, 1998 (Act 101 of 1998)**

Reforms the law on veld and forest fires; to repeal certain provisions of Forest Acts 1984; and to provide for related matters.

### **Public Finance Management Act (PFMA), (Act 29 of 1999)**

Regulates financial management in the national government and provincial government, to ensure that all revenue, expenditure, assets and liabilities of those governments are managed efficiently and effectively, to provide for the responsibilities persons entrusted with financial

### **Public Service Act (PSA), 1994**

Provides the organisation and administration of the public service, the regulation of the conditions of employment, terms of office, discipline, retirement and discharge of members of the public service, and matters connected therewith.

### **Preferential Procurement Regulations**

The revised regulations were gazetted on 20 January 2017 and took effect 01 April 2017. In the main, these provide a mechanism to empower SMME's, co-operatives, township and rural enterprises, designated groups and promotion of local industrial development through government procurement.

### **Protection of Personal Information Act, 2013**

To promote the protection of personal information processed by public and private bodies. This includes the introduction of certain conditions so as to establish minimum requirements for the processing of personal information.

### **Promotion of Access to Information Act (PAIA), 2000 (Act no. 2 of 2000)**

Gives effect to section 32 of the Constitution, 1996. In terms of this provision everyone has the right of access to information held by the State.

### **Promotion of Administrative Justice Act (PAJA), 2000 (Act no. 3 of 2000)**

Gives effect to section 33 of the Constitution 1996 which stipulates that everyone has the right to administrative action that is lawful, reasonable, and procedurally fair.

**Road Safety Act, 1972 (Act 9 of 1972)**

Promotes and regulates road safety.

**Municipal Property Rate Act 2004 (Act 6 of 2004)**

To make provision for municipalities to implement a transparent and fair system of exemptions, reductions and rebates through their rating policies. To make provision for fair and equitable valuation methods of properties, to make provision for an objections and appeals process.

**Occupational Health and Safety Act, 1983 (Act no 85 of 1993)**

To provide for the health and safety of persons at work and for the health and safety of persons in connection with the use of plant and machinery.

**Property Valuers Profession Act (PVPA), 2000 (Act 47 of 2000)**

To provide for the establishment of a juristic person to be known as the South African Council for the Property Valuers Profession; to provide for the registration of professionals, candidates and specified categories in the property valuation profession; to provide for the regulation of the relationship between the South African Council for the Property Valuers Profession and the Council for the Built Environment; and to provide for matters connected therewith

**State Land Disposal Act, 1961 (Act no 48 of 1961)**

To provide for the disposal of certain State land and for matters incidental thereto, and to prohibit the acquisition of State land by prescription.

**State Affairs Agency Act of 1976**

To provide for the establishment of an Estate Agency Affairs Board and an Estate Agents Fidelity Fund; for the control of certain activities of estate agents in the public interest; and for incidental matters.

**Sectional Titles Act, 1986 (Act no 95 of 1986)**

To provide for the division of buildings into sections and common property and for the acquisition of separate ownership in sections coupled with joint ownership in common property; the control of certain incidents attaching to separate ownership in sections and joint ownership in common property; the transfer of ownership of sections and the registration of sectional mortgage bonds over, and real rights in, sections; the conferring and registration of rights in, and the disposal of, common property; the establishment of bodies corporate to control common property and for that purpose to apply rules; and the establishment of a sectional titles regulation board; and to provide for incidental matters.

**Rental Housing Act, 1999 (Act no 50 of 1999)**

To create mechanisms to promote the provision of rental housing property; to promote access to adequate housing through creating mechanisms to ensure the proper functioning of the rental housing market; to make provision for the establishment of Rental Housing Tribunals; to define the functions, powers and duties of such Tribunals; to lay down general principles governing conflict resolution in the rental housing sector; to provide for the facilitation of sound relations between tenants and landlords and for this purpose to lay down general requirement relating to leases; to repeal the Rent Control Act, 1976; and to provide for matters connected therewith.

**Spatial Planning and Land Use Management Act (SPLUMA), 2013 (Act No. 16 of 2013)**

SPLUMA aims to develop a new framework to govern planning permissions and approvals, sets parameters for new developments and provides for different lawful land uses in South Africa.

**Land Survey Act, 1997 (Act 8 of 1997)**

To regulate the survey of land in the Republic; and to provide for matters connected therewith.

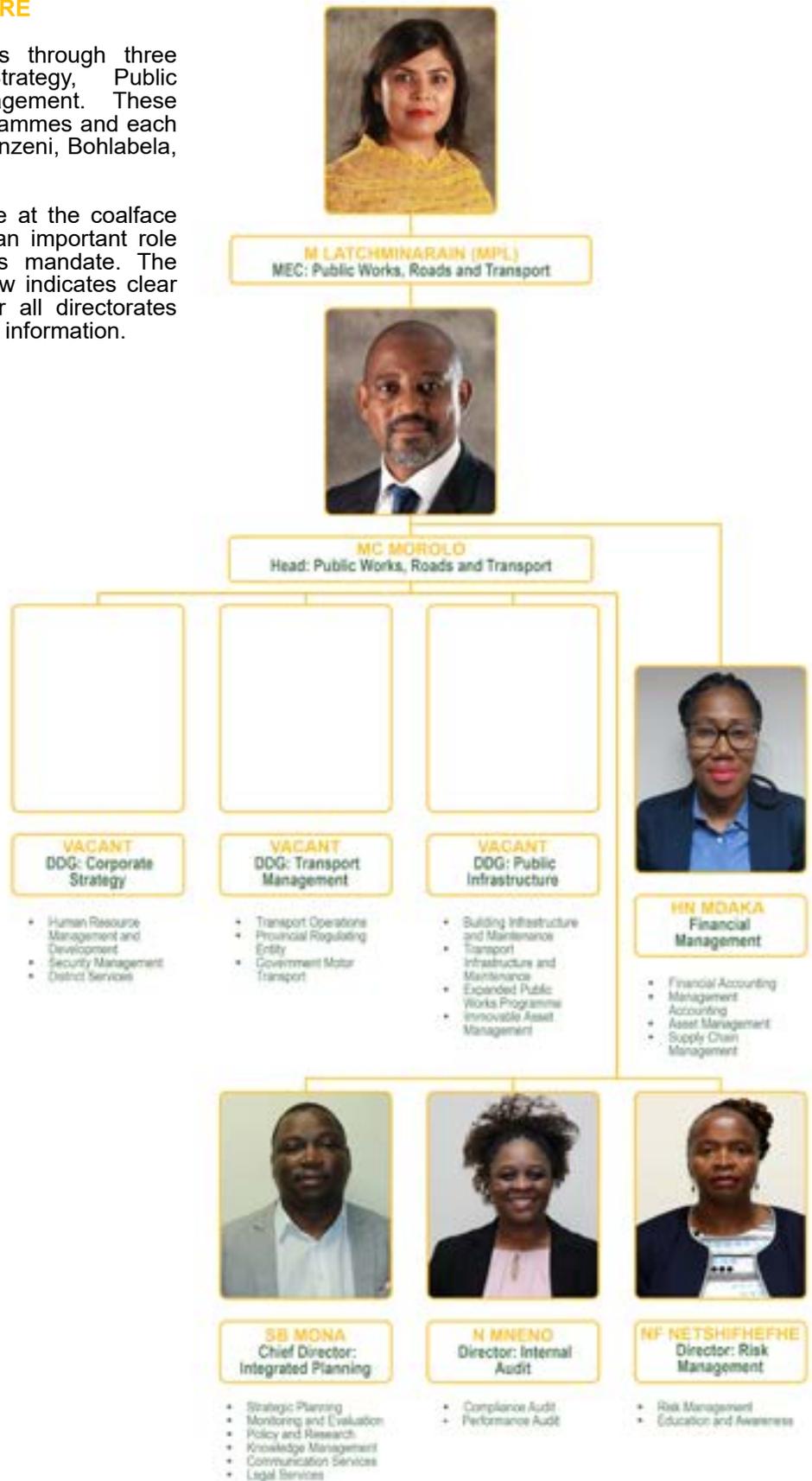
-Policy frameworks that govern the Department

SOURCE	PURPOSE
<b>National Development Plan (NDP 2030)</b>	The NDP is a long-term vision for the country which provides a broad strategic framework to guide key government choices and actions, and focuses on the critical capabilities needed to transform the economy and society.
<b>MTSF: 2019-2024</b>	The MTSF outlines the country priorities of the 6 <sup>th</sup> administration and provides a medium-term roadmap for developing five-year institutional plans to enable the NDP's goals to be achieved.
<b>2019 Election Manifesto of the ANC</b>	It is a coherent and bold people's plan for a better life for all, addressing the persistent realities of unemployment, poverty and inequality.
<b>Agenda 2063</b>	Agenda 2063, published by the African Union Commission in 2015, is a strategic framework for the socio-economic transformation of Africa over the next 50 years.
<b>United Nations Sustainable Development Goals (SDGs)</b>	The SDGs aim to create the conditions for sustainable, inclusive and sustained economic growth, shared prosperity and decent work for all, taking into account different levels of national development and capacities.
<b>National Infrastructure Plan</b>	The plan aims to transform our economic landscape while simultaneously creating significant numbers of new jobs, and strengthen the delivery of basic services. The plan also supports the integration of African economies.
<b>Mpumalanga Vision 2030</b>	It provides a provincial expression of the key priorities, objectives and targets enumerated in the NDP and expressed within the manifesto.
<b>Mpumalanga's Economic Growth and Development Path (MEGDP)</b>	The MEGDP illustrates the current economic landscape of Mpumalanga with a view to future economic growth and development.
<b>SERO (Socio - Economic Review &amp; Outlook) Report</b>	It provide an overview of the socio-economic situation and challenges of Mpumalanga for planning, decision making, intervention and budget purposes.
<b>Spatial Development Frameworks (SDFs)</b>	The purpose of SDFs is to optimise, integrate and coordinate strategic interventions in national spaces to achieve spatial development and transformation.
<b>Mpumalanga Infrastructure Master Plan (MIMP)</b>	MIMP serves as guide for government departments, agencies and private sector infrastructure providers in planning, providing, managing and maintaining infrastructure.
<b>Standard for an Infrastructure Delivery Management System, 2012</b>	IDMS was developed to improve planning, implementation, monitoring and maintenance of infrastructure in government.
<b>District Development Model (DDM)</b>	DDM provides a streamlined and well-co-ordinated approach between government departments and municipalities when responding to a multitude of development needs of communities.

8. ORGANISATIONAL STRUCTURE

The Department delivers its services through three branches, namely: Corporate Strategy, Public Infrastructure and Transport Management. These branches are made up of five (5) Programmes and each of these have a district footprint in Ehlanzeni, Bohlabela, Nkangala and Gert Sibande.

The districts and their cost centres are at the coalface of service delivery and as such play an important role in the execution of the Department's mandate. The high level organisational structure below indicates clear accountabilities and responsibilities for all directorates and enables an open and steady flow of information.



ORGANISATIONAL Structure

ANNUAL  
*Report*  
2020/21

**PART B**  
**PERFORMANCE INFORMATION**

## 1. AUDITOR GENERAL'S REPORT: PREDETERMINED OBJECTIVES

The AGSA currently performs certain audit procedures on the performance information of the Department to provide reasonable assurance in the form of an audit conclusion. The audit conclusion on performance against predetermined objectives is included in the report to management, with material findings being reported under the Predetermined Objectives heading in the Report on other legal and regulatory requirements section of the auditor's report. Refer to page 235 of the Report of the Auditor General, published as Part E: Financial Information.

### Summary of the Department's Performance per Programme

 = Achieved (100% and above)  = Not achieved (0% - 99%)

Programme	Targets in the APP	Targets Achieved	Targets Not Achieved	% of Targets Achieved
1. Administration	11	6	5	55%
2. Public Works Infrastructure	7	6	1	86%
3. Transport Infrastructure	11	7	4	64%
4. Transport Operations	6	5	1	83%
5. Community Based Programmes	9	4	5	44%
<b>TOTAL</b>	<b>44</b>	<b>28</b>	<b>16</b>	<b>64%</b>

## 2. OVERVIEW OF DEPARTMENTAL PERFORMANCE

This section of the annual report provides an overview of how the Department performed against its Annual Performance Plan (APP) during the 2020-21 financial year. The APP for the year was updated in September 2020 due to significant budget adjustment. This part also includes information on the focused service areas that pertains to the Service Delivery Improvement Plan (SDIP). More details on DPWRT's performance against each outcome as at end of March 2021 is set out on page 24 to 44.

# OVERVIEW OF Departmental Performance

### 2.1 Service Delivery Environment

The last year has seen a dramatic shift from the normal to a new normal as the COVID-19 crisis gained momentum. From the onset, the 2020/21 financial year commenced under hard lockdown and this situation lasted for almost the entire first quarter. Alternative methods of delivering important services were rolled out, or in rare instances, temporarily closed to ensure the safety of DPWRT's employees and the general public. Here below are the performance areas that were most affected by the various lockdowns restrictions:

#### Infrastructure development

As the COVID-19 crisis deepened, some social and economic activities in the country grinded to a halt or slowed down. Infrastructure development was disrupted in an unprecedented manner due to the shutdown of construction sites for building and infrastructure projects. In Q1 and Q2, several new projects were put on hold and ongoing projects slowed down but a recovery was witnessed in Q3 due to the easing of some lockdown restrictions. The return of hard lockdown in Q4 eroded some of the gains that were made in Q3.

#### Basic services and sanitation

Frequent and proper handwashing is the most basic frontline defence against the spread of COVID-19. The pandemic has heightened awareness on the urgent need for reliable water supply and further exposed the consequences of this access gap across society. In acknowledgement of this, basic services and sanitation infrastructure was prioritised in all public schools. Over this period, the Department made significant progress in rolling out essential infrastructure in 441 schools to mitigate against the spread of the coronavirus.

#### Public and scholar transport

Overall, public transport is an essential

service that provides mobility and in times of pandemics it also provides access to health care facilities. However, the demand for public transport fell due to the suspension of several economic activities. Equally, there was less demand for scholar transport services due to the closing of schools and rotational learning. Swift action by Government averted a nationwide strike by public transport operators who were frustrated by loss of income, especial during the hard lockdown.

#### Inequality, poverty and unemployment

The outbreak of the Covid-19 pandemic in March, 2020, found a vulnerable South African economy and as a consequence, compounded the economic crisis. Many people lost their livelihoods thus increasing inequality and poverty. Significant jobs losses were recorded in the Construction Sector, affecting both large businesses and Small Medium Micro Enterprises (SMMEs). The relaxation of lockdown restrictions has allowed the economy to bounce back although not near the pre-pandemic levels.

#### Climate Change

The impact of climate change is current and more severe as witnessed during January and February of 2021. Storms and flooding which emanated from an extreme weather event known as Tropical Cyclone Eloise caused significant damage on public infrastructure across the province. This includes damage on roads, bridges, buildings, electricity and water facilities. The total cost for repair/restoration and upgrading of important transport infrastructure including low level bridges was R596.45m based on preliminary assessments.

### 2.2 Service Delivery Improvement Plan

The Department has completed a Service Delivery Improvement Plan (SDIP). The tables below highlight the service delivery plan and the achievements to date.

## Main services and standards

Main Services	Beneficiaries	Current / Actual Standard of Service	Desired Standard of Service	Actual Achievement
Surfaced road patching	All road users Commuters Public transport Communities	321 325 Square meters of blacktop patching completed.	62 558 square meters of blacktop patching.	196 916 Square meters of blacktop patching were completed.
		1 554 669 Square meters of surfaced roads resealed.	Reseal 586 192 square meters of surfaced roads.	568 528 square meters of surfaced roads were resealed.
		238 Kilometres of gravel roads re-gravelled	Re-gravelling of 116 kilometres of gravel roads	173 Kilometres of gravel roads were re-gravelled.
		25 031 Kilometres of gravel roads bladed.	Blading of 14 450 kilometres of gravel roads.	18 577 Kilometres of gravel roads were bladed.
Roads Rehabilitation		123 Lane-km of surfaced roads rehabilitated.	Rehabilitation of 40 lane-km of surfaced roads.	62 Lane-km of surfaced roads rehabilitated.

## Batho pele arrangements with beneficiaries (consultation, access etc.)

Current/ Actual Arrangements	Desired Arrangements	Actual Achievements
<b>Service Standards:</b> Implementation of the approved service standards and service delivery charter	Implementation of the approved service standards and service delivery charter	<ul style="list-style-type: none"> <li>Four of the five service standards were achieved.</li> <li>These service were implemented as per the service delivery charter.</li> </ul>
<b>Consultation:</b> TLP, IDPs and Steering Committees.	TLP, IDPs and Steering Committees.	<ul style="list-style-type: none"> <li>Public gatherings were limited due to social distancing.</li> <li>Virtual IDP and related meetings were attended. To ensure integrated planning.</li> </ul>
<b>Courtesy:</b> Stakeholder engagement, task teams, hotlines and Fora	Stakeholder engagement, task teams, hotlines and For a	<ul style="list-style-type: none"> <li>Stakeholder engagements were conducted with DOT, Treasury, service providers and road users.</li> <li>Task teams were established to look at specific matters.</li> <li>100% of Hotline matters were attended within 48 hours.</li> <li>Participated in various fora that dealt with transport infrastructure.</li> </ul>
<b>Access:</b> Emails, bulletins, radio talks, newsletters, website, Facebook page, Twitter account, open offices and phone hotlines	Emails, bulletins, radio talks, newsletters, website, Facebook page, Twitter account, open offices and phone hotlines	<ul style="list-style-type: none"> <li>Departmental information was accessible through emails, bulletins, radio talks, newsletters, website, Facebook, twitter, open offices and phone hotlines.</li> </ul>
<b>Information:</b> Plans and reports are published and gazetted. Emails, bulletins, radio talks, newsletters, website, Facebook page, Twitter account, open offices and phone hotlines	Plans and reports are published and gazetted. Emails, bulletins, radio talks, newsletters, website, Facebook page, Twitter account, open offices and phone hotlines	<ul style="list-style-type: none"> <li>Annual plans and reports were published on the Departmental website.</li> <li>See above for role of the different information tools.</li> </ul>
<b>Openness and Transparency:</b> Departmental plans are published annually and reports are published and gazetted monthly, quarterly and annually.	Departmental plans are published annually and reports are published and gazetted monthly, quarterly and annually.	<ul style="list-style-type: none"> <li>Departmental plans and annual reports were published on the Department's website.</li> <li>Performance reports were published by DPME.</li> </ul>
<b>Redress:</b> Settlement of pothole claims, patching of potholes and rehabilitation of the roads.	Settlement of pothole claims, patching of potholes and rehabilitation of the roads.	<ul style="list-style-type: none"> <li>Pothole claims were addressed within 30 days unless they require further investigation.</li> <li>196 916 Square meters of surfaced roads were patched.</li> <li>62 Lane-km of surfaced roads were rehabilitated.</li> </ul>
<b>Value for Money:</b> Do quality tests on the work done, market research, benchmark with other provinces, monitoring and evaluation reports.	Do quality tests on the work done, market research, benchmark with other provinces, monitoring and evaluation reports.	<ul style="list-style-type: none"> <li>Quality tests were performed on all construction and maintenance works done by the Department.</li> <li>The Department continues to benchmark with other provinces and to learn best practices.</li> <li>Evaluation study is being conducted on the paving of municipal streets - report not completed.</li> </ul>

**Service delivery information tools**

Current/Actual Information tools	Desired Information Tools	Actual Achievements
Distribution of newsletters and annual reports	Distribution of newsletters and annual reports	7 500 Newsletters and 200 annual reports were distributed.
Conduct radio slots	Conduct radio slots	45 Radio slots were conducted.
Display Service Standards and Service Charter	Display Service Standards and Service Charter	Service standard banners, service delivery charters and posters were displayed in all the DPWRT buildings.

**Complaints mechanisms**

Current/Actual complaints mechanism	Desired Complaints mechanism	Actual Achievements
Complaints management system through telephonic hotline and suggestion boxes.	Complaints management system through telephonic hotline and suggestion boxes.	<ul style="list-style-type: none"> <li>• 100% of complaints received were attended to.</li> <li>• Suggestion boxes were placed at all districts offices.</li> <li>• The Department has an approved Policy on Complaints and Compliments Management.</li> </ul>

**2.3 Organisational environment**

**Key Staff Changes**

Key management personnel of the Department includes the Accounting Officer, Deputy Director Generals (DDG) and Chief Directors. However, DPWRT has not had a permanent Accounting Officer since May 2018. Moreover, the three DDG posts became vacant after Mr. Morolo (DDG: Public Infrastructure) was promoted to act as the Head of the Department since October 2020. Also, a total of 167 staff members left the organization during the year and amongst these were five senior managers and several critical technical personnel.

**Capacity Building Initiatives**

The NDP sets clear recommendations to address the skills gaps in the country and what needs to be done to meet the needs of the economy. As such, government introduced various internship and learnership programmes aimed at providing work experience for unemployed graduates. In addition, the National Artisans Programme is tasked with the responsibility of producing 30 000 artisans a year by 2030. All these programme will have a major impact on the skills profile of the province.

Initiatives	Details
<b>1. Internship Programme</b>	68 Interns had their contracts extended in this training programme as part of job protection during the height of COVID-19
<b>2. Practical Training</b>	1 000 Young people are targeted to enrol on the C-ETA Programme in the 2021/22 financial year.
<b>3. Learnership Programme</b>	240 Learners benefited from this training programme aimed at supporting those facing significant barriers to employment.
<b>4. Young Professional Programme (YPP)</b>	42 Young graduates were part of the mentoring, training and candidacy programme.
<b>5. Artisans Programme</b>	A collaboration between the Department and Construction CETA saw training of young artisans in what various fields.

**Ensuring business continuity**

Just like many organizations, the Department was also forced to make adjustments in its operations due to physical confinement. Apart from essential workers such as boiler operators and public transport officers, there are other employees who came to the office more often to render various services. These brave men and women are amongst many public servants who were at the coalface of this pandemic. Special praise is extended to the following staff members and their directorates:

- Senior management who had to step-up and provide direction at the height of the pandemic.
- Officials from Finance and Planning sections who had to make numerous changes on departmental budgets, projections and plans.
- IT Unit which continued to provide technical support to those that were in the office or working remotely.
- Human Resource Management (steering committee and compliance officers) for supporting the health and well-being of employees and those who visited our offices.
- Legal Services for attending litigation matters in courts and boardrooms of law firms.
- Technical personnel who crisscrossed the province doing

assessment of potential quarantine sites and overseeing the rollout of critical infrastructure.

- Regional staff members who ensured that services were available throughout the pandemic.
- Communications team and all support staff who were always ready to assist.

**Demand for digital services**

Since the national lockdown, DPWRT has introduced work from home strategies and minimised public gatherings as per the Disaster Management regulations. At the same time, there has been a significant demand for government online services hence an opportunity to build institutional capacity to respond to a digitised future. Sustained investment in digital services can be crucial to preparedness and resilience against future disasters. This paradigm shift can finally help build the ideal Public Service envisaged in the NDP.

**Management of COVID-19 in the workplace**

The past year has been by far one of the most extraordinary in our lifetime. Since COVID-19 first struck in March 2020, the Department had to take unprecedented actions to ensure that essential workers and support staff are available at all times

to avoid total collapse of its operations. In these uncertain times, the primary focus was to ensure safety of the workforce hence the following interventions were implemented to help minimise the spread of the coronavirus in the workplace:

- Appointment of the Primary Compliance Officer for the Department.
- Appointment of the Secondary Compliance Officers for all work places.
- Submission of all Workplace forms for the Department and all work places.
- Coordinated training on COVID-19 for all Safety Representatives, OHS Committees and Employees returning to work.
- Revised the OSH Policy and aligned it to COVID-19 protocols.
- Developed a checklist for compliance to COVID-19 protocols in the workplace.
- Monitoring and reporting of identified positive cases as per approved standard operating procedures.
- Providing support to the infected and affected employees through the Employee Health and Wellness Unit.

Despite the above-mentioned containment measures, the following cases were recorded between 01 April 2020 and 31 March 2021:

Office Name	Employees Infected	Employees Recovered	Employees Not Recovered	Fatalities
Head Office	38	30	4	4
Ehlanzeni	11	10	1	0
Bohlabela	21	20	0	1
Nkangala	34	31	0	3
Gert Sibande	25	24	1	0
<b>TOTAL</b>	<b>129</b>	<b>115</b>	<b>6</b>	<b>8</b>

## 2.4 Key policy developments and legislative changes

The country and the world has been in a pandemic mode for more than a year hence most of the policy or legislation changes were made to limit the human and economic impact of the health crisis. More importantly, this current

situation provides an opportunity to correct previous policy shortcomings and introduction of revolutionary ideas. Here below are the key policy and legislative changes that had an impact on the operations of the Department. Inherently, some of these will have a bearing in future financial periods:

Policy/Legislation	Details
<b>1. National State of Disaster</b>	On 26 March 2020 South Africa (SA) imposed lockdown for 21 days and this was subsequently extended several times.
<b>2. DPSA Circulars</b>	Government adopted a risk adjusted strategy which saw public servants gradually returning to work after 30 April 2021.
<b>3. Transport Regulations</b>	These outline the transport sector's response that is aimed at limiting the spread of the virus through the transport system.
<b>4. Revised Framework for Strategic Plan and APPs</b>	The framework was revised after discovery of errors and the new one was applicable with effect from 15 August 2020.
<b>5. Special Budget Adjustments</b>	A total of R367 million was reduced from the original budget allocation in order to contribute to the national relief fund.
<b>6. Economic Reconstruction and Recovery Plan</b>	This document sets out SA's interventions to reboot the economy in pursuance of inclusive growth and job creation.
<b>7. Infrastructure South Africa (ISA)</b>	A central government agency created during the year to coordinate and drive the infrastructure investment programme.
<b>8. Moratorium on Filling of Posts</b>	The moratorium was in effect from February 2015 to September 2020. Its upliftment enables filling of critical posts.
<b>9. Supreme Court set aside the Preferential Procurement Regulations of 2017</b>	The ruling means that businesses will no longer have to be 51% black owned before bidding for government contracts. The declaration of invalidity was suspended for 12 months.

To enhance internal controls and good governance, the following policies were reviewed in the 2020/21 financial year:

1. Disclosure of Financial Interest Policy
2. Fraud Prevention Policy
3. Government Communication Policy
4. Information and Records Management Policy
5. Information Technology Security (ITC) Policy
6. Inventory Management Policy
7. Plant, Machinery and Heavy Equipment Policy
8. Procurement of Goods and Services Policy
9. Risk Management Policy
10. Safety Health Environment Quality (SHEQ) Policy
11. Telephone and Mobile Communication Policy
12. Whistle Blowing Policy
13. Young Professional Policy

3. ACHIEVEMENT OF INSTITUTIONAL IMPACTS AND OUTCOMES (NEW)



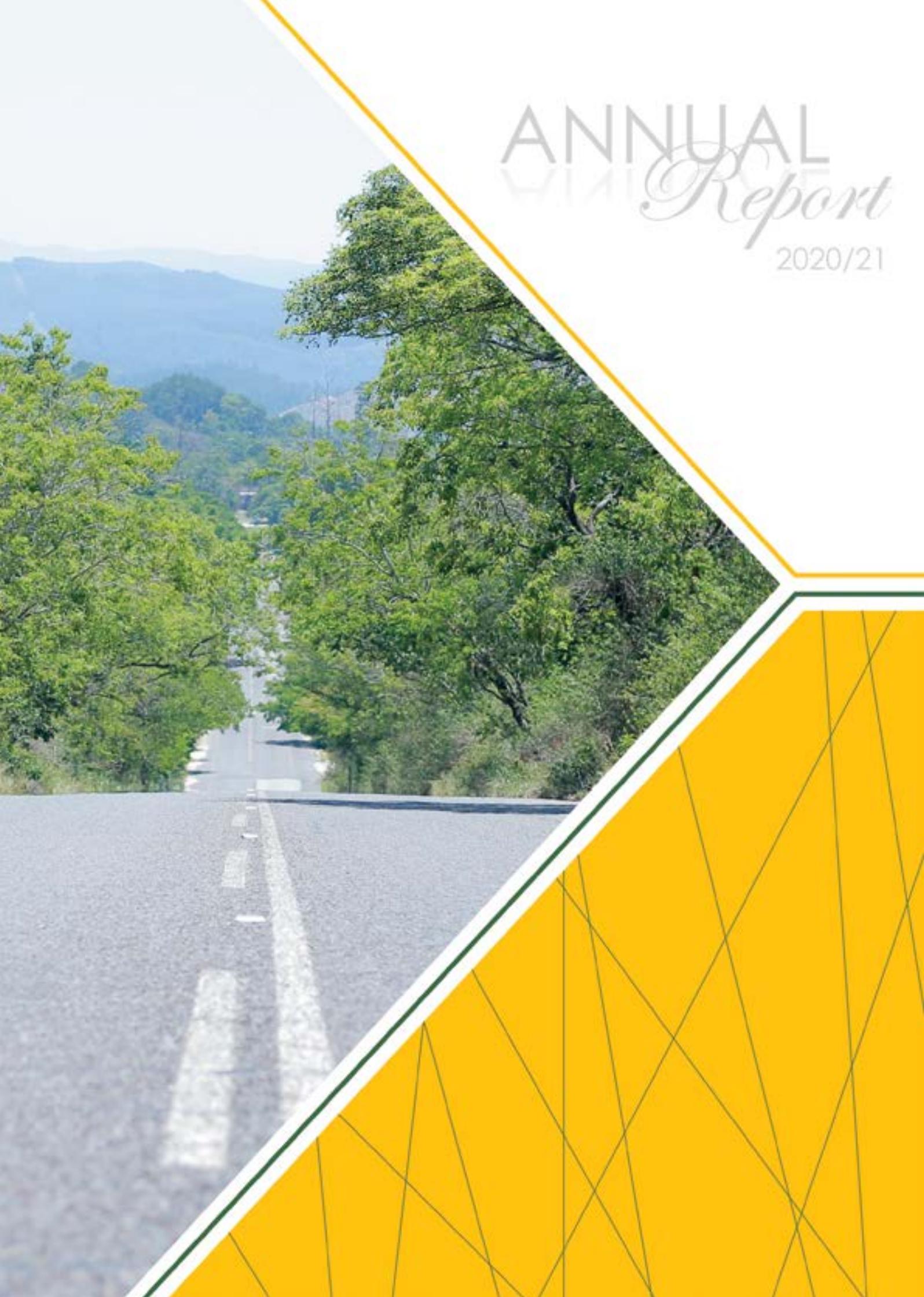
When the Medium Term Strategic Framework (MTSF): 2019 - 2024 was published, few people would have predicted that a global pandemic will emerge as the biggest threat towards its realization. Equally, no one could have foreseen such a crisis during the development of the Department's Strategic Plan: 2020 - 2025. Inevitable, both documents and the APP were revised taking into cognizance the impact of COVID-19 and the fact that there are effectively three (3) years of implementation remaining for the current MTSF.

<b>Impact Statement 01</b>	<b>Public value and trust; active citizenry and partnerships in society</b>		
<b>Outcome</b>	<b>Outcome Indicator</b>	<b>MTSF Target 2020-2025</b>	<b>Progress by end of March 2021</b>
<b>Improved governance and accountability</b>	Audit opinion of the regulatory audit by Auditor General South Africa (AGSA)	Clean audit opinion	Unqualified audit opinion with findings

<b>Impact Statement 02</b>	<b>Maintenance, strategic expansion, operational efficiency, capacity and competitiveness of provincial infrastructure ensured</b>		
<b>Outcome</b>	<b>Outcome Indicator</b>	<b>MTSF Target 2020-2025</b>	<b>Progress by end of March 2021</b>
<b>An efficient, competitive and responsive economic infrastructure network</b>	Percentage of road network in very good condition	15%	Visual condition assessment could not be conducted due to litigation against the tender process
	Percentage of road network in good condition	25%	
	Percentage of road network in fair condition	32%	
	Percentage of road network in poor condition	24%	
	Percentage of road network in very poor condition	4%	

<b>Impact Statement 03</b>	<b>Reduced unemployment especially amongst women, youth and people with disabilities</b>		
<b>Outcome</b>	<b>Outcome Indicator</b>	<b>MTSF Target 2020-2025</b>	<b>Progress by end of March 2021</b>
<b>More decent jobs created and sustained, with youth, women and persons with disabilities prioritised</b>	Number of jobs created	220 575	32 345
	Number of youth employed (18-35)	121 316	14 340
	Number of women employed	132 345	21 113
	Number of persons with disabilities employed	4 412	199

<b>Impact Statement 04</b>	<b>Transformed, representative and inclusive economy which prioritises women, youth and persons with disabilities</b>		
<b>Outcome</b>	<b>Outcome Indicator</b>	<b>MTSF Target 2020-2025</b>	<b>Progress by end of March 2021</b>
<b>Increased economic participation, ownership and access to resources and opportunities by women, youth and persons with disabilities</b>	Value of contracts awarded to black people expressed as a percentage of the total value of contracts awarded	80%	99.3%
	Value of contracts awarded to black women expressed as a percentage of the total value of contracts awarded	40%	45.8%
	Value of contracts awarded to black people who are youth expressed as a percentage of the total value of contracts awarded	30%	26.8%
	Value of contracts awarded military veterans expressed as a percentage of the total value of contracts awarded	2%	0.1%
	Value of contracts awarded to black people with disabilities expressed as a percentage of the total value of contracts awarded	2%	0.5%

The cover features a photograph of a paved road with a white dashed center line, flanked by lush green trees. In the background, there are rolling hills under a clear sky. The image is partially obscured by a white geometric shape in the top right and a yellow geometric shape in the bottom right, both outlined in gold. The text 'ANNUAL Report' is positioned in the white area, with 'ANNUAL' in a bold, sans-serif font and 'Report' in a cursive script. Below it, the year '2020/21' is written in a simple sans-serif font.

ANNUAL  
*Report*  
2020/21

4. INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION

4.1 Programme 1: Administration

FACTS AND HIGHLIGHTS



**Purpose**

The purpose of the Programme is to provide the Department with administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective and sustainable manner.

**Sub-programmes**

- Office of the MEC
- Management of the Department
- Corporate Support
- Departmental Strategy

**Institutional outcomes**

- Improved governance and accountability
- Increased economic participation, ownership and access to resources and opportunities by women, youth and persons with disabilities

**Outcomes, outputs, output indicators, targets and actual achievements**

This Programme forms the backbone of a Capable, Ethical and Developmental Department and State. It offers support to DPWRT's four core Programmes and in so doing enables successful execution of the organisation's mandate. As custodians of transversal policies, it facilitated the revision and development of internal controls that support good governance and accountability. In relation to economic empowerment, targets for black people and black women were achieved while targets for youth, veterans and PWD were not achieved.

The following table includes all outputs, performance indicators and targets in line with the originally tabled APP and re-tabled APP since there were no changes made to the Programme.



**Table 4.1.1: Outputs, performance indicators and targets as per the original and re-tabled APP**

Outcome	Output	Output Indicator	Audited Actual Performance 2018/19	Audited Actual Performance 2019/20	Planned Annual Target 2020/21	Actual Achievement 2020/21	Deviation from planned target to Actual Achievement 2020/21	Reasons for deviations
<b>Sub-Programme: Corporate Support</b>								
Improved governance and accountability	Compliance to the Performance Management and Development System	Percentage of performance agreements signed	100%	100%	100%	100%	0	None

Outcome	Output	Output Indicator	Audited Actual Performance 2018/19	Audited Actual Performance 2019/20	Planned Annual Target 2020/21	Actual Achievement 2020/21	Deviation from planned target to Actual Achievement 2020/21	Reasons for deviations
	Skills development through Internship	Number of interns enrolled	143	100	100	68	-32	Recruitment was delayed due to the Covid-19 regulations
	Skills development through Learnership	Number of learners enrolled	70	280	70	240	170	Additional learners were received from SETA grants
	Enhancement of revenue collection	Total amount of revenue collected	R30.6 million	R29.7 million	R28.5 million	R22.5 million	-R6 million	Some revenue operations were suspended due by Covid-19 regulations
	Effective fleet management.	Percentage of vehicles fitted with tracking devices	-	-	80%	80%	0	None
	Payment of invoices within 30 days	Percentages of invoices paid within 30 days	100%	100%	100%	100%	0	None
Increased economic participation, ownership and access to resources and opportunities by women, youth and persons with disabilities	Empowerment of black people	Value of contracts awarded to black people expressed as a percentage of the total value of contracts awarded	70%	80.2%	80%	99.3%	19.3%	More responsive bids were received than anticipated
	Empowerment of black women	Value of contracts awarded to black women expressed as a percentage of the total value of contracts awarded	45%	38.6%	40%	45.8%	5.8%	More responsive bids were received than anticipated
	Empowerment of black youth	Value of contracts awarded to black people who are youth expressed as a percentage of the total value of contracts awarded	15%	15.3%	30%	26.8%	-3.2%	Minimal responsive bids were received on targeted bids

Outcome	Output	Output Indicator	Audited Actual Performance 2018/19	Audited Actual Performance 2019/20	Planned Annual Target 2020/21	Actual Achievement 2020/21	Deviation from planned target to Actual Achievement 2020/21	Reasons for deviations
	Empowerment of military veterans	Value of contracts awarded to military veterans expressed as a percentage of the total value of contracts awarded	-	0%	2%	0.1%	-1.9%	Minimal responsive bids were received on targeted bids
Increased economic participation, ownership and access to resources and opportunities by women, youth and persons with disabilities	Empowerment of black people with disabilities	Value of contracts awarded to black people with disabilities expressed as a percentage of the total value of contracts awarded	-	0.4%	2%	0.5%	-1.5%	Minimal responsive bids were received on targeted bids

#### Strategies to overcome areas of under performance

Area of under-performance	Reasons for under-performance	Strategies to overcome area of under performance
Enrolment of interns	There were delays in the recruitment and placement of the new intake due to the Covid-19 lockdown regulations.	The Department extended the employment contracts of the current interns until 31 <sup>st</sup> March 2021. The new intake will assume duty on the 1 <sup>st</sup> April 2021.
Revenue collection	The under collection was due to Covid-19 regulations as some of the revenue generating operations were affected. An application was made to Provincial Treasury to revise the annual and quarterly targets.	Provincial Treasury has approved the proposals on the reduction of the annual target to <b>R19.8 million which has therefore been achieved.</b> However, the approval was granted after the re-tabling of the adjusted APP: 2020/21.
Awarding of contracts to black youth expressed as a percentage of the total value of contracts awarded	The Department has been advertising bids with pre-qualification criteria for people with disabilities however, minimum bids were received.	The Department will continue to encourage businesses owned by people with disabilities to register on CSD and participate on the tendering process.
Awarding of contracts to military veterans expressed as a percentage of the total value of contracts awarded	No awareness roadshows could be conducted due Covid-19 regulations.	
Awarding of contracts to black people with disabilities expressed as a percentage of the total value of contracts awarded	The Department has been advertising bids with pre-qualification criteria for people with disabilities however, minimum bids were received. No awareness roadshows could be conducted due Covid-19 regulations.	The Department will continue to encourage businesses owned by people with disabilities to register on CSD and participate on the tendering process.

### Reporting on the institutional response to the COVID-19 Pandemic

In the main, the disruptions from the current global pandemic resulted in increased demand for certain goods and services. In terms of the health protocols, the employer was expected to provide Personal Protective Equipment (PPE) in the workplace.

**Table: Progress on Institutional Response to the COVID-19 Pandemic**

Budget Programme	Intervention	Geographic location (Province/ District / local municipality) (Where possible)	No. of beneficiaries (Where possible)	Disaggregation of Beneficiaries (Where possible)	Total budget allocation per intervention (R'000)	Budget spent per intervention	Contribution to the Outputs in the APP (Where applicable)	Immediate outcomes
Administration	Medical Supplies	Whole Mpumalanga Province	-	-	326	233	-	Medical related supplies like temperature assessment devices, thermometers etc.
Administration	Protective Clothes	Whole Mpumalanga Province	-	-	400	411	-	Medical related supplies i.e. face masks in response to COVID-19.
Administration	Clean Detergents	Whole Mpumalanga Province	-	-	1,431	1,259	-	Supply of hand sanitizers and disinfectants.
<b>Total</b>			-	-	<b>2,157</b>	<b>1,903</b>	-	

### Performance in relation to standardised outputs and output indicators for sectors with concurrent functions

There are no sectoral or provincial approved standardised outputs and output indicators for Performance 1. Notwithstanding this, the Department developed its own and these were reflected in the APP and annual report.

### Linking performance with budgets

Sub- Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Office of the MEC	7,064	7,064	-	6,872	6,872	-
Management of the Department	2,083	2,083	-	4,576	4,561	15
Corporate Support	272,002	271,825	177	236,930	231,981	4,949
Departmental Strategy	21,581	21,757	(176)	-	-	-
<b>Total</b>	<b>302,730</b>	<b>302,729</b>	<b>1</b>	<b>248,378</b>	<b>243,414</b>	<b>4,964</b>

Programme 1 (Administration) managed to spend 100% of its budget which was an improvement from 2019/20. In the process, it achieved 6 of the 11 (55%) planned outputs at year end. In the main, the expenditure relates to support services that were provided to the other four Programmes. Notable, the targets that were not achieved (i.e. tabling of the APP, revenue collection, awarding of bids to women, people with disabilities and military veterans) did not have direct implications on the overall expenditure.



4.2 Programme 2: Public Works Infrastructure

FACTS AND HIGHLIGHTS



**Purpose**

The purpose of the Programme is to provide a balanced and equitable provincial government building infrastructure by promoting accessibility that is sustainable, integrated and environmentally sensitive which supports economic development and social empowerment.

**Sub-programmes**

- Programme Support
- Design
- Construction
- Maintenance
- Immovable Asset Management
- Planning
- Property Management

**Institutional outcome**

- More decent jobs created and sustained, with youth, women and persons with disabilities prioritised.

**Outcomes, outputs, output indicators, targets and actual achievements**

In its role as an implementing agent, the Department completed a total of 459 infrastructure projects on behalf of four client departments. The rollout of these projects supports socio-economic imperatives related to employment, education, skills, health and social cohesion. The youth, women and persons with disabilities were the main beneficiaries from the delivery of these public facilities. In addition, condition assessment was conducted on 100 state-owned buildings in compliance to GIAMA and to enable long term planning benefits to the State.



Table 4.2.1 below refers to progress made against the originally tabled Annual Performance Plan (APP) up to the end of the first quarter of the 2020/21 financial year i.e. April to June 2020 since the APP was re-tabled in September 2020. Only outputs, indicators and targets with changes in the re-tabled APP are included in the table below. Progress against all outputs and targets in the re-tabled APP is reflected in table 4.2.2.

**Table 4.2.1: Outputs, indicators and targets that were only in the originally tabled APP**

Programme: Public Works Infrastructure									
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021 until 30 June 2020	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations	Reasons for revisions to the Outputs/ Output indicators/ Annual Targets
<b>Sub-Programme: Design</b>									
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building infrastructure designs approved	Number of infrastructure designs ready for tender	<b>199</b>	<b>221</b>	<b>275</b>	<b>31</b>	<b>-244</b>	There were delays in finalising the planning process due the national lockdown	Client departments revised their infrastructure project lists.
			DoE=192	DoE=209	DoE=257	31	-226		
			DOH=6	DOH=2	DOH=1	0	-1		
			DSD=0	DSD=1	DSD=9	0	-9		
			DCSR=0	DCSR=9	DCSR=8	0	-8		
Provincial Legislature=1	-	-	-	-					
<b>Sub-Programme: Construction</b>									
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building infrastructure projects completed	Number of capital infrastructure projects completed	<b>169</b>	<b>201</b>	<b>211</b>	<b>45</b>	<b>-166</b>	There were delays in project completion due to the lockdown.	Client departments revised their infrastructure project lists.
			DoE=146	DoE=180	DoE = 176	41	-135		
			DOH=13	DOH=14	DOH = 10	3	-7		
			DSD=3	DSD=3	DSD = 17	1	-16		
			DCSR=7	DCSR=4	DCSR=6	0	-6		
-	Provincial Legislature=0	Provincial Legislature=2	0	-2					
<b>Sub-Programme: Maintenance</b>									
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building maintenance projects awarded	Number of planned maintenance projects awarded	22	18	12	0	-12	There was no output planned for the first quarter.	Reduction of projects due to budget adjustment
	Building maintenance projects completed	Number of planned maintenance projects completed	-	-	12	0	-12		
<b>Immovable Asset Management</b>									
Energy saving in government owned buildings	Number of buildings retrofitted with energy saving lightbulbs	-	-	-	20	0	-20	Implementation was suspended due to restricted access to facilities.	Indicator was discarded due to budget shortfalls and capacity constraints.

The following table includes all outputs, performance indicators and targets in line with the APP that was re-tabled in September 2020.

**Table 4.2.2: Outputs, performance indicators and targets as per the re-tabled APP**

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
<b>Sub-Programme: Design</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building infrastructure designs approved	Number of infrastructure designs ready for tender	<b>199</b>	<b>221</b>	<b>388</b>	<b>467</b>	<b>79</b>	Designs for Covid-19 projects were fast-tracked whilst some projects were reprioritized by client departments.
			DoE=192	DoE=209	DoE=384	460	76	
			DOH=6	DOH=2	DOH=1	4	3	
			DSD=0	DSD=1	DSD=3	2	-1	
			DCSR=0	DCSR=9	DCSR=0	1	1	
Provincial Legislature=1	-	-	-	-	-	-		
<b>Sub-Programme: Construction</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building infrastructure projects completed	Number of capital infrastructure projects completed	<b>169</b>	<b>201</b>	<b>478</b>	<b>459</b>	<b>-19</b>	See breakdown below.
			DoE=146	DoE=180	DoE=450	441	-9	Delays due to poor performance by contractors, labour unrests, terminations, late delivery of material and non-payment by client
			DOH=13	DOH=14	DOH=8	12	4	Additional projects were received for implementation.
			DSD=3	DSD=3	DSD=12	5	-7	Poor performance by contractors, labour unrest and reprioritisation by client
			DCSR=7	DCSR=4	DCSR=6	1	-5	Projects withdrawn or reprioritisation by client
			-	Provincial Legislature=0	Provincial Legislature=2	0	-2	Delays due to land dispute and labour unrest.
<b>Sub-Programme: Maintenance</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Building maintenance projects awarded	Number of planned maintenance projects awarded	22	18	2	3	1	Additional funds were received during budget adjustment
	Building maintenance projects completed	Number of planned maintenance projects completed	-	-	2	3	1	Additional funds were received during budget adjustment
<b>Sub-programme: Immovable Asset Management</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Effective property management	Number of condition assessments conducted on state-owned buildings	305	100	100	100	0	None

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Effective facilities management	Number of properties receiving facilities management services	8	8	8	8	0	None
	Effective management of office accommodation portfolio	Number of leases concluded in respect of office accommodation	24	27	9	25	16	Month to month leases were renewed due to non-availability of suitable office accommodation

### Strategy to overcome area of under performance

Area of under-performance	Reasons for under-performance	Strategies to overcome area of under performance
Completion of capital infrastructure projects	Projects were not completed on time due imposed business forum sub-contracting, labour disputes, and community disruptions, COVID-19 lockdown regulations resulting in insufficient material supply e.g. roof sheeting and steel and non-payment by the client.	<ul style="list-style-type: none"> <li>Projects that were not completed were carried over to the next financial year with instruction for the contractors to accelerate and close monitoring will be effected.</li> <li>In addition to enhanced public participation, criminal disorder on sites will be reported to the newly established special law enforcement agencies.</li> <li>Strict adherence to the procurement to be facilitated on a monthly basis.</li> <li>Provincial Treasury has procured an invoice tracking system in an endeavour to improve payment levels across all departments.</li> <li>Enforcement of contractual conditions (e.g. penalties, terminations, etc.) to ensure fulfilment of obligations.</li> </ul>

### Performance in relation to standardised outputs and output indicators for sectors with concurrent functions

All standardised and non-standardised outputs and output indicators that were reflected in the Annual Performance Plan are reported in this annual report.

### Reporting on the Institutional Response to the COVID-19 Pandemic

The disruptions from the Covid-19 pandemic resulted in the withdrawal or reduction of most departmental activities and in other instances, there were increased demand for certain goods and services. The Department was required to render fumigation services and provide accommodation for non-employees which drove up the expenditure.



Progress on Institutional Response to the COVID-19 Pandemic

Budget Programme	Intervention	Geographic location (Province/ District / local municipality) (Where Possible)	No. of beneficiaries (Where Possible)	Disaggregation of Beneficiaries (Where Possible)	Total budget allocation per intervention (R'000)	Budget spent per intervention	Contribution to the outputs in the APP (where applicable)	Immediate outcomes
Public Works Infrastructure	Fumigation services	Whole Mpumalanga Province	-	-	13,300	9,032	-	Fumigation and disinfection of office and residential accommodation.
Public Works Infrastructure	Non-employees accommodation	Whole Mpumalanga Province	-	-	450	1,701	-	The hiring of quarantine sites and disinfection services rendered on behalf of other Departments. These expenditures is recoverable from the other Depts.
<b>Total</b>			-	-	<b>13,750</b>	<b>10,733</b>	-	

Linking performance with budgets

Sub-Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	5,399	5,370	29	5,840	5,785	55
Design	8,322	8,346	(24)	9,355	9,335	20
Construction	16,312	16,267	45	18,544	18,500	44
Maintenance	255,631	216,704	38,927	417,588	361,302	56,286
Immovable Asset Management	288,462	293,936	(5,474)	342,023	346,757	(4,734)
Planning	450,725	483,999	(33,274)	302,529	339,793	(37,264)
Property Management	108,975	109,053	(78)	124,536	109,602	14,934
<b>Total</b>	<b>1,133,826</b>	<b>1,133,674</b>	<b>152</b>	<b>1,220,415</b>	<b>1,191,074</b>	<b>29,341</b>

Programme 2 (Public Works Infrastructure) spent 99, 9% which was an improvement from last year. More impressively, the Programme achieved 6 of the 7 (86%) planned targets at year end. This budget excludes infrastructure projects for

client departments - only includes Parliamentary Village and Mkhondo Boarding School. The over expenditure was due to the settlement of arrear debts on rates and taxes.



### 4.3 Programme 3: Transport Infrastructure

#### FACTS AND HIGHLIGHTS



#### Purpose

The purpose of the Programme is to promote accessibility and the safe, affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive, and which supports and facilitates social empowerment and economic growth.

#### Sub-programmes

Programme Support  
Infrastructure Planning  
Design  
Construction  
Maintenance

#### Institutional outcome

An efficient, competitive and responsive economic infrastructure network.

#### Outcomes, outputs, output indicators, targets and actual achievements

The importance of transport cannot be overemphasized - it is the heartbeat of the economy. It is against this understanding that the Department persuaded an ambitious works programme committed to improve provincial road network. In the past 12 months, several noticeable outputs were registered including as articulated below. Combined, these outputs provide physical connectivity which is essential for economic growth. These projects will not only improve the provincial road network but also facilitate movement of people and goods.

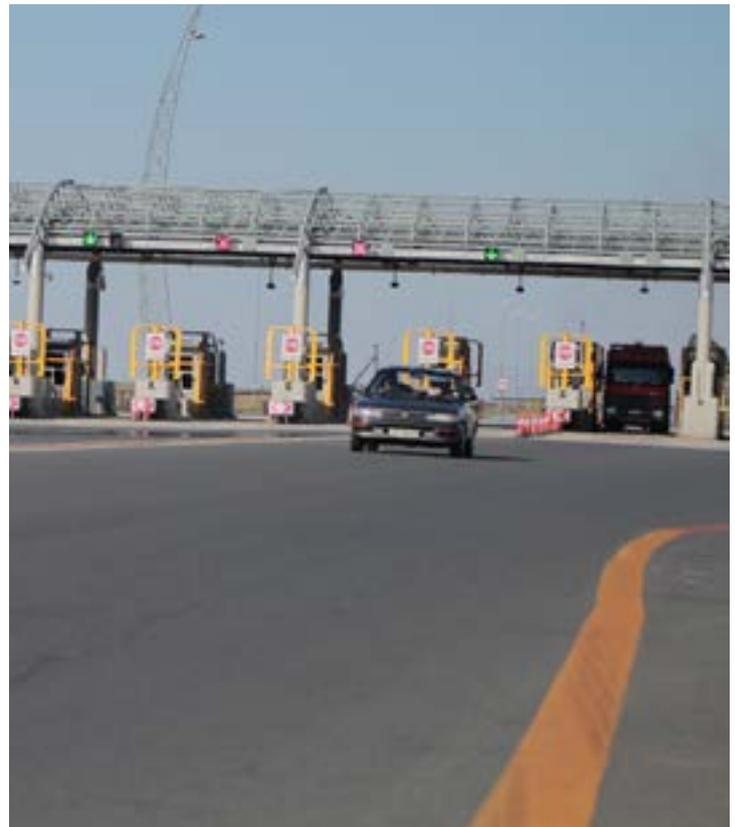


Table 4.3.1: Outputs, indicators and targets that were only in the originally tabled APP

Programme: Transport Infrastructure									
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021 until 30 June 2020	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators/ Annual Targets
<b>Sub-Programme: Design</b>									
An efficient, competitive and responsive economic infrastructure network	Roads infrastructure designs completed	Number of Infrastructure designs completed	19	5	23	5	-18	No work was done due to COVID-19 lockdown regulations	Target was revised in line with the budget adjustment.
<b>Sub-Programme: Construction</b>									
An efficient, competitive and responsive economic infrastructure network	Rural and access roads upgraded	Number of kilometres of gravel roads upgraded to surfaced roads	19	21	21	0	-21	No work was done due to COVID-19 lockdown regulations	Target was revised in line with the budget adjustment.
	Rural mobility and accessibility improved	Number of IRMA projects completed	5	3	4	0	-4		
<b>Sub-Programme: Maintenance</b>									
An efficient, competitive and responsive economic infrastructure network	Coal haulage and tourism network rehabilitated	Number of lane-kilometers of surfaced roads rehabilitated	123	62	116	8	-108	No work was done due to COVID-19 lockdown regulations	Target was revised in line with the budget adjustment.
	Strategic and access roads resealed	Number of square meters of surfaced roads resealed	1 729 550	1 554 669	593 368	0	-593 368	No work was done due to COVID-19 lockdown regulations	Target was revised in line with the budget adjustment.
	Strategic and rural roads re-gravelled	Number of km of gravel roads re-gravelled	321	238	128	0	-128	No work was done due to COVID-19 lockdown regulations	Target was revised in line with the budget adjustment.

The following table includes all outputs, performance indicators and targets in line with the APP that was re-tabled in September 2020.

**Table 4.3.2: Outputs, performance indicators and targets as per the re-tabled APP**

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
<b>Sub-Programme: Planning</b>								
An efficient, competitive and responsive economic infrastructure network	Visual condition assessment of the provincial surfaced road network conducted	Number of kilometers of surfaced roads visually assessed as per the applicable TMH manual	5 496	5 480	5 520	0	-5 520	Bid process litigated hence the delay in the appointment of a service provider.
	Visual condition assessment of the provincial gravel road network conducted	Number of kilometers of gravel roads visually assessed as per the applicable TMH manual	3 102	3 114	3 000	0	-3 000	Bid process litigated hence the delay in the appointment of a service provider.
<b>Sub-Programme: Design</b>								
An efficient, competitive and responsive economic infrastructure network	Roads infrastructure designs completed	Number of Infrastructure designs completed	19	5	12	12	0	None.
<b>Sub-Programme: Construction</b>								
An efficient, competitive and responsive economic infrastructure network	Rural and access roads upgraded	Number of kilometres of gravel roads upgraded to surfaced roads	19	21	17	11	-6	Community unrest and poor contractor performance due to cash flow related challenges.
An efficient, competitive and responsive economic infrastructure network	Rural mobility and accessibility improved	Number of IRMA projects completed	5	3	3	3	0	None.
	Municipal township and rural roads paved	Number of kilometers of roads paved	-	-	5	5.7	0.7	None.
<b>Sub-Programme: Maintenance</b>								
An efficient, competitive and responsive economic infrastructure network	Coal haulage and tourism network rehabilitated	Number of lane-kilometers of surfaced roads rehabilitated	123	62	40	62	22	Several projects were ahead of schedule i.e. Road P141/1 South of Clewer and Road D3930 Acornhoek

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
	Strategic and access roads resealed	Number of square meters of surfaced roads resealed	1 729 550	1 554 669	586 192	568 528	-17 664	Delays in the execution of the works order due to poor contractor performance.
	Strategic and rural roads re-gravelled	Number of km of gravel roads re-gravelled	321	238	116	173	57	High demand due to deteriorating roads.
An efficient, competitive and responsive economic infrastructure network	Strategic and access roads patched	Number of square meters of blacktop patching	398 811	321 325	62 558	196 916	134 358	High demand due to deteriorating roads.
	Strategic and rural roads bladed	Number of kilometres of gravel roads bladed	28 603	25 031	14 450	18 577	4 127	High demand due to deteriorating roads .

#### Strategy to overcome areas of under performance

Area of under-performance	Reasons for under-performance	Strategies to overcome area of under performance
Visual assessment of surfaced roads as per the applicable TMH manual	The contract for the service provider expired.	The procurement process for a new service provider is underway and assessments will be done in the next financial year.
Visual assessment of gravel roads as per the applicable TMH manual		
Upgrading of gravel roads to surfaced roads	Community unrest and poor contractor performance due to cash flow related challenges.	Engagement with communities ongoing and works programme revised.
Reseal of surfaced roads	Delays in the execution of the works order due to poor contractor performance.	The works-order was cancelled and re-issued to the new service providers.

#### Performance in relation to standardised outputs and output indicators for sectors with concurrent functions

All standardised and non-standardised outputs and output indicators that were reflected in the Annual Performance Plan are reported in this annual report.

#### Linking performance with budgets

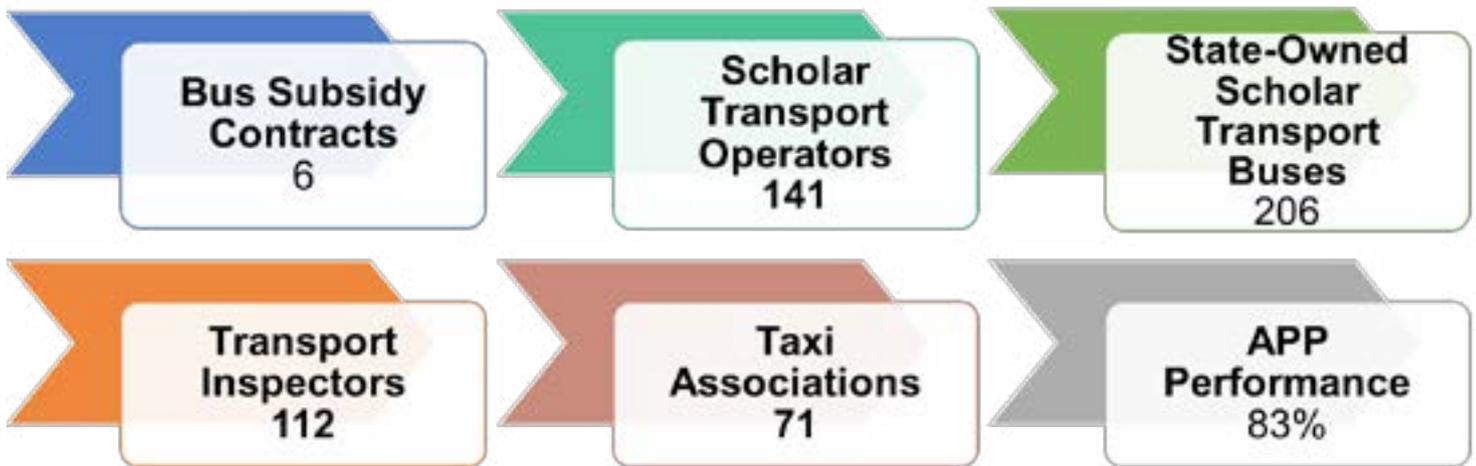
Sub-Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	1,677	1,677	-	1,980	1,979	1
Infrastructure Planning	43,896	43,896	-	55,580	55,580	-
Design	148,003	147,771	232	115,628	115,628	-
Construction	851,834	849,993	1,841	1,066,323	1,061,710	4,613
Maintenance	887,641	884,744	2,897	1,383,006	1,387,536	(4,530)
<b>Total</b>	<b>1,933,051</b>	<b>1,928,081</b>	<b>4,970</b>	<b>2,622,517</b>	<b>2,622,433</b>	<b>84</b>

Programme 3 (Transport Infrastructure) accounts for 42% of the Department's overall budget. This Programme spent 99.7% of its budget allocation against the 99.9% attained in 2019/20. Inherently, this saw achievement of only 7 of the 11 (64%) planned targets at year end. Two of the targets that were not achieved

were due to failure to update the Road Asset Management System (RAMS). The other two areas of underperformance were due to poor contractor performance and delays emanating from work stoppages by communities.

#### 4.4 Programme 4: Transport Operations

##### FACTS AND HIGHLIGHTS



##### Purpose

The purpose of the programme is to plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, CBOs, NGOs and the private sector in order to enhance the mobility of all communities particularly those currently without or with limited access.

##### Sub-programmes

- Programme Support
- Public Transport Services
- Transport Safety and Compliance
- Transport Systems
- Infrastructure Operations

##### Institutional outcomes

An efficient, competitive and responsive infrastructure network.

##### Outcomes, outputs, output indicators, targets and actual achievements

Transportation is an essential part of development ambitions of the province since it facilitates access for women, youth and people with disabilities. However, COVID-19 also had an extensive impact on transport services due to reduced demand. This affected multiple public transport operators including bus operators, taxi operators and scholar transport operators. Simultaneously, the sector produced detailed guidance for public transport hence deployment of the transport inspectorate to oversee capacity management.



Table 4.4.1 below refers to progress made against the originally tabled Annual Performance Plan (APP) up to the end of the first quarter of the 2020/21 financial year i.e. April to June 2020 since the APP was re-tabled in September 2020. Only outputs, indicators and targets with changes in the re-tabled APP are included in this table. Progress against outputs and targets in the re-tabled APP is reflected in table 4.4.2.

**Table 4.4.1: Outputs, indicators and targets that were only in the originally tabled APP**

Programme: Transport Operations									
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021 until 30 June 2020	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations	Reasons for revisions to the Outputs / Output indicators/ Annual Targets
Sub-Programme: Public Transport Services									
An efficient, competitive and responsive infrastructure network	Effective management of bus subsidy contracts	Number of vehicle kilometers subsidized	26 932 110	27 136 295	27 420 967	4 886 045	-22 534 922	Less subsidised kilometers were operated due to the national lockdown.	Annual targets were reduced due to budget adjustment.
	Effective management of bus subsidy contracts	Number of trips subsidized	820 764	830 465	842 159	172 530	-669 629		
	Effective management of Scholar Transport Services	Number of scholar transport routes monitored	1 539	1 364	1 364	92	-1 272	Less Scholar Transport routes monitored due to the national lockdown	
Sub-Programme: Transport Safety and Compliance									
An efficient, competitive and responsive infrastructure network	Monitoring and enforcement of NLTA	Number of roadside checks conducted	3 350	3 857	3 000	1 477	-1 523	Q1 output was achieved	Annual target was increasing to monitor compliance to Covid-19 regulations.
Sub-Programme: Transport Systems									
An efficient, competitive and responsive infrastructure network	Oversight and monitoring of public transport in the Province	Number of Provincial Regulating Entity (PRE) hearings conducted	48	48	50	1	-49	PRE hearings were cancelled due to the national lockdown	Annual target was revised due to budget adjustment.



The following table includes all outputs, performance indicators and targets in line with the APP that was re-tabled in September 2020.

**Table 4.4.2: Outputs, performance indicators and targets as per the re-tabled APP**

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
<b>Sub-Programme: Public Transport Services</b>								
An efficient, competitive and responsive infrastructure network	Effective management of bus subsidy contracts	Number of routes subsidized	154	154	154	154	0	None.
	Effective management of bus subsidy contracts	Number of vehicle kilometers subsidized	26 932 110	27 136 295	25 509 524	24 868 229	641 295	Less kilometers were operated in compliance to Covid-19 regulations.
	Effective management of bus subsidy contracts	Number of trips subsidized	820 764	830 465	810 436	895 351	84 915	Additional trips were operated due to change of work schedules in compliance to Covid-19 regulations.
	Effective management of Scholar Transport Services	Number of scholar transport routes monitored	1 539	1 364	1 173	1 173	0	None.
<b>Sub-Programme: Transport Safety and Compliance</b>								
An efficient, competitive and responsive infrastructure network	Monitoring and enforcement of NLTA	Number of roadside checks conducted	3 350	3 857	3 500	4 382	882	Additional roadside checks were held to monitor compliance to COVID-19 and transport regulations
<b>Sub-Programme: Transport Systems</b>								
An efficient, competitive and responsive infrastructure network	Oversight and monitoring of public transport in the Province	Number of Provincial Regulating Entity (PRE) hearings conducted	48	48	41	41	0	None.

**Strategy to overcome areas of under performance**

Area of under-performance	Reasons for under-performance	Strategy to overcome area of under performance
Number of vehicle kilometers subsidized	Less kilometers were operated in compliance to Covid-19 regulations.	Savings on the Provincial Transport Operations Grant will be surrendered to Treasury.

**Performance in relation to standardised outputs and output indicators for sectors with concurrent functions**

Not all the sector standardised outputs and output indicators were reflected in the APP and this annual report. The indicators for

Traffic Law Enforcement and Transport Regulation are reported by the Department of Safety, Security and Liaison (DCSSL) in line with the provincial institutional arrangement.

Linking performance with budgets

Sub- Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	1,824	1,824	-	2,935	2,905	30
Public Transport Services	1,113,889	1,076,012	37,877	1,216,539	1,203,503	13,036
Transport Safety and Compliance	54,815	54,597	218	54,896	54,370	526
Transport Systems	16,972	16,972	-	17,420	17,261	159
Infrastructure Operations	8,788	8,788	-	9,414	9,314	100
<b>Total</b>	<b>1,196,288</b>	<b>1,158,193</b>	<b>38,095</b>	<b>1,301,204</b>	<b>1,287,353</b>	<b>13,851</b>

The Programme spent 96, 8% of its budget against the 98, 9% attained in 2019/20. In the process, 5 of the 6 planned targets were achieved thus supporting provision of safe public transport. The underperformance was due to services that could not be rendered during the Covid19 lockdown. In

addition, there were delays in negotiating the amortization amount on each acquired bus which resulted in the under expenditure. Subsequently, the unspent funds (R38, 095 million) were surrendered to Treasury as per DORA requirements.



## 4.5 Programme 5: Community Based Programme

### FACTS AND HIGHLIGHTS



#### Purpose

The purpose of the programme is to manage the implementation of programmes and strategies that lead to the development and empowerment of communities and contractors. This includes the provincial management and co-ordination of the Expanded Public Works Programme (EPWP).

#### Sub-programmes

- Programme support
- Community development
- Innovation and empowerment
- EPWP coordination and monitoring

#### Institutional outcome

More decent jobs created and sustained, with youth, women and persons with disabilities prioritised.

#### Outcomes, outputs, output indicators, targets and actual achievements

The Department sits at the forefront of the fight against poverty, inequality and unemployment. However, the Covid-19 pandemic had a negative impact on the provincial economic sectors including the construction sector. Despite this, Mpumalanga created 32 345 work opportunities through the use of labour intensive methods while the Department contributed 7 054 to the provincial figure. These jobs sought to address unemployment and support skills development for various marginalised groups (i.e. women, youth and people with disabilities).



Table 4.5.1 below refers to progress made against the originally tabled Annual Performance Plan (APP) up to the end of the first quarter of the 2020/21 financial year i.e. April to June 2020 since the APP was re-tabled in September 2020. Only outputs, indicators and targets with changes in the re-tabled APP are included in this table. Progress against outputs and targets in the re-tabled APP is reflected in table 4.5.2.

**Table: 4.5.1 Outputs, indicators and targets that were only in the originally tabled APP**

<b>Programme: Community Based Programme</b>									
<b>Outcome</b>	<b>Output</b>	<b>Output Indicator</b>	<b>Audited Actual Performance 2018/2019</b>	<b>Audited Actual Performance 2019/2020</b>	<b>Planned Annual Target 2020/2021</b>	<b>Actual Achievement 2020/2021 until 30 June 2020</b>	<b>Deviation from planned target to Actual Achievement 2020/2021</b>	<b>Reasons for deviations</b>	<b>Reasons for revisions to the Outputs / Output indicators/ Annual Targets</b>
<b>Public Works Sector</b>									
<b>Sub-Programme: Community Development</b>									
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Work opportunities created by DPWRT	Number of work opportunities created by the Provincial Department of Public Works/Roads	8 901	6 909	10 045	18	-10 027	Programmes and projects were suspended due to COVID-19 Lockdown Regulations.	Additional roadside checks were held to monitor compliance to COVID-19 and transport regulations
<b>Transport Sector</b>									
<b>Sub-Programme: EPWP Coordination and Monitoring</b>									
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	EPWP work opportunities created by the Transport Sector	Number of jobs created by the transport sector	37 285	6 212	8 838	0	-8 838	Programmes and projects were suspended due to the national lockdown	Annual targets were reduced due to budget adjustment and projects that were suspended.
	Full Time Equivalents created by the Transport Sector	Number of Full Time Equivalents jobs created	16 756	2 005	4 438	0	-4 438	Programmes and projects were suspended due to the national lockdown	Annual targets were reduced due to budget adjustment and projects that were suspended.
	EPWP work opportunities created for the youth	Number of youth employed (18-35)	17 983	2 416	4 861	0	-4 861	Programmes and projects were suspended due to the national lockdown	Annual targets were reduced due to budget adjustment and projects that were suspended.
	EPWP work opportunities created for women	Number of Women employed	24 265	5 050	5 303	0	-5 303		
	EPWP work opportunities created for people with disabilities	Number of people with disabilities employed	128	3	177	0	-177		

The following table includes all outputs, performance indicators and targets in line with the APP that was re-tabled in September 2020:

**Table 4.5.2: Outputs, performance indicators and targets as per the re-tabled APP**

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
<b>Public Works Sector</b>								
<b>Sub-Programme: Community Development</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Work opportunities created by DPWRT	Number of work opportunities created by the Provincial DPWRT	8 901	6 909	7 575	7 054	521	Some of the supporting documents were deemed not adequate by DPWI.
<b>Sub-Programme: Innovation and Empowerment</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	.Empowerment Programmes implemented (NYS, Sakhabakhi and Siyaten-tela)	Number of beneficiary empowerment interventions	3	3	3	3	0	None.
<b>Sub-Programme: Coordination and Compliance</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	Public bodies reporting on work opportunities created through EPWP	Number of public bodies reporting on EPWP targets within the Province	30	30	30	30	0	None.
	Interventions implemented to support Public Bodies in relation to EPWP	Number of interventions implemented to support public bodies in the creation of targeted number of work opportunities in the Province	7	7	7	7	0	None.
<b>Transport Sector</b>								
<b>Sub-Programme: EPWP Coordination and Monitoring</b>								
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	EPWP work opportunities created by the Transport Sector	Number of jobs created by the transport sector	37 285	6 212	6 375	6 238	-137	Some of the supporting documents were deemed not adequate by DPWI.
	Full Time Equivalents created by the Transport Sector	Number of Full Time Equivalents reported	16 756	2 005	3 326	1 078	-2 248	

Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual Achievement 2020/2021	Reasons for deviations
More decent jobs created and sustained, with youth, women and persons with disabilities prioritised	EPWP work opportunities created for the youth	Number of youth employed (18-35)	17 983	2 416	3 506	2 491	-1 015	Some of the supporting documents were deemed not adequate by DPWI
	EPWP work opportunities created for women	Number of Women employed	24 265	5 050	3 825	4 702	877	
	EPWP work opportunities created for people with disabilities	Number of people with disabilities	128	3	127	7	-120	

#### Strategies to overcome areas of under performance

Area of under-performance	Reasons for under-performance	Strategies to overcome area of under performance
Number of work opportunities created by the Provincial Department of Public Works/ Roads	Some of the supporting documents for work opportunities created were deemed not adequate by DPWI.	An internal forum has been established to enhance data integrity for EPWP.
Number of jobs created		
Number of Full Time Equivalents (FTEs) created by transport sector	There were delays in the implementation of infrastructure projects due to the national lockdown thus affecting the number of days worked per beneficiary.	In the current environment, the Department shall explore the possibility of starting some projects early in order to increase their duration. However, this would be balanced against the available budget.
Number of youth employed by Transport sector	Some of the supporting documents for work opportunities created were deemed not adequate by DPWI.	An internal forum has been established to enhance data integrity for EPWP.
Number of people with disabilities created by Transport sector	Most people with disabilities are receiving social grants hence minimal participation in EPWP.	Mobilise for the increased inclusion and participation of people with disabilities into EPWP.

#### Performance in relation to standardised outputs and output indicators for sectors with concurrent functions

All standardised and non-standardised outputs and output indicators that were reflected in the Annual Performance Plan are reported in this annual report.

#### Linking performance with budgets

Sub- Programme Name	2020/2021			2019/2020		
	Final Appropriation	Actual Expenditure	(Over) Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Programme Support	920	895	25	954	954	-
Community Development	41,236	40,866	370	41,293	41,237	56
Innovation and Empowerment	5,819	5,804	15	9,625	9,625	-
EPWP Co-Ordination and Monitoring	13,140	12,982	158	13,842	13,732	110
<b>Total</b>	<b>61,115</b>	<b>60,547</b>	<b>568</b>	<b>65,714</b>	<b>65,548</b>	<b>166</b>

The Programme spent 94, 7% of its budget allocation in comparison to the 99,7% for 2019/20. During this period, it achieved 3 of the 10 (30%) planned targets. It should be noted that the budget for this Programme relates to the coordination of EPWP while the budget for implementation is allocated to the various Programmes, departments and municipalities. Therefore, there is no direct relationship between the performance and expenditure for this Programme. Instead, the under expenditure was due non-procurement of capital assets.<sup>10</sup>

## 5. TRANSFER PAYMENTS

### 5.1 Transfer payments to all organisations other than public entities

The table below reflects the transfer payments made for the period 1 April 2020 to 31 March 2021

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred (R'000)	Amount spent by the entity	Reasons for the funds unspent by the entity
Bus operators X 6	Public transport operators	Bus subsidies	Yes	698,042	666,937	Reduction of scheduled services/ kilometers, community unrest.
Provincial Taxi Council	Public transport operators	Training and skill development	Yes	9,189	10,500	None.
All provincial local municipalities	Municipalities	Rates and taxes	Yes	216,125	318,361	None.
Households	Employees	Injury on duty, leave gratuity and claims against the state (cash)	Yes	12,262	13,657	None.

The table below reflects the transfer payments which were budgeted for in the period 1 April 2020 to 31 March 2021, but no transfer payments were made.

Name of transferee	Purpose for which the funds were to be used	Amount budgeted for (R'000)	Amount transferred (R'000)	Reasons why funds were not transferred
Not applicable.				

## 6. CONDITIONAL GRANTS

### 6.1 Conditional grants and earmarked funds received

The total budget of the Department is derived from three main sources, namely. Equitable Share (59%), Grant Funding (35%) and Own Revenue (6%). This year, the Department received R1, 642,142 of Grant funding and managed to spend R1, 605,887 (98%) by the end of the financial year. These funds complemented the provincial efforts to provide quality roads, safe and reliable public transport and job creation. The provincial transport infrastructure is heavily dependent on the PRMG particularly the coal-haulage routes. The grant has been discontinued and now only the inadequate provincial own revenue is allocated to fund the said maintenance of such critical power generation transport infrastructure. The tables below detail the conditional grants and ear marked funds received for the period 1 April 2020 to 31 March 2021.

The table/s below details the conditional grants and ear marked funds received during for the period 1 April 2020 to 31 March 2021.

Conditional Grant 1: Provincial Road Maintenance Grant (PRMG)

<b>Department who transferred the grant</b>	National Treasury.
<b>Purpose of the grant</b>	To supplement provincial roads investments and support preventative, routine and emergency, maintenance on provincial road networks.
<b>Expected outputs of the grant</b>	Improvement of the Provincial roads infrastructure.
<b>Actual outputs achieved</b>	62 Lane-km surfaced roads rehabilitated 568 528 Km of surfaced roads resealed 173 Km of gravel roads re-gravelled 196 916 m <sup>2</sup> of blacktop patching 18 577 Km of gravel roads bladed
<b>Amount per amended DORA</b>	958,851
<b>Amount received (R'000)</b>	958,851
<b>Reasons if amount as per DORA was not received</b>	Not applicable.
<b>Amount spent by the department (R'000)</b>	955,211
<b>Reasons for the funds unspent by the entity</b>	Community unrest
<b>Reasons for deviations on performance</b>	Not applicable.
<b>Measures taken to improve performance</b>	Enforcement of contractual conditions (e.g. revised work plans, penalties, terminations, etc.)
<b>Monitoring mechanism by the receiving department</b>	Performance reports, contractors' and consultants' meetings and physical inspection of progress.

Conditional Grant 2: Public Transport Operations Grant (PTOG)

<b>Department who transferred the grant</b>	National Treasury.
<b>Purpose of the grant</b>	To provide supplementary funding towards public transport services provided by the provincial department.
<b>Expected outputs of the grant</b>	To provide access to transport facilities for the citizens of the Province.
<b>Actual outputs achieved</b>	154 routes subsidised 24 868 229 Km subsidised 895 351 trips subsidised
<b>Amount per amended DORA</b>	676,941
<b>Amount received (R'000)</b>	676,941
<b>Reasons if amount as per DORA was not received</b>	Not applicable.
<b>Amount spent by the department (R'000)</b>	643,406
<b>Reasons for the funds unspent by the entity</b>	Reduction of scheduled services due to lockdown and community unrests
<b>Reasons for deviations on performance</b>	See reasons above for the unspent funds
<b>Measures taken to improve performance</b>	Enforcement of contractual conditions (e.g. penalties) and NLTA (e.g. fines, impoundment, etc.)
<b>Monitoring mechanism by the receiving department</b>	Performance reports, public operators' and commuters' meetings and monitoring of trips and routes

Conditional Grant 3: Expanded Public Works Grant

<b>Department who transferred the grant</b>	National Treasury.
<b>Purpose of the grant</b>	Performance based grant for job creation.
<b>Expected outputs of the grant</b>	Creation of 7 575 work opportunities.
<b>Actual outputs achieved</b>	7 054 Work opportunities were created.
<b>Amount per amended DORA</b>	7,342
<b>Amount received (R'000)</b>	7,342
<b>Reasons if amount as per DORA was not received</b>	Not applicable.
<b>Amount spent by the department (R'000)</b>	7,342
<b>Reasons for the funds unspent by the entity</b>	Not applicable.
<b>Reasons for deviations on performance</b>	Some supporting documents were deemed not adequate in terms on EPWP requirements.
<b>Measures taken to improve performance</b>	EPWP departmental forum established.
<b>Monitoring mechanism by the receiving department</b>	Performance reports and EPWP reporting system.



## 7. CAPITAL INVESTMENT

### 7.1 Capital investment, maintenance and asset management plan

The table below highlights the overall expenditure for immovable assets (building and transport infrastructure) whose budget was allocated to the Department of Public Works, Roads and Transport.

Infrastructure projects	2020/2021			2019/2020		
	Final Appropriation R'000	Actual Expenditure R'000	(Over)/ Under Expenditure R'000	Final Appropriation R'000	Actual Expenditure R'000	(Over)/ Under Expenditure R'000
New and replacement assets	277,062	182,551	94,511	403,629	350,766	52,863
Existing infrastructure assets	1,485,174	1,403,794	81,380	1,930,973	2,092,372	(161,399)
Upgrades and additions	390,050	342,426	47,624	372,367	351,276	21,091
Rehabilitation, renovations and refurbishments	567,541	564,303	3,238	779,090	800,541	(21,451)
Maintenance and repairs	527,583	497,065	30,518	779,516	940,555	(161,039)
Infrastructure transfer						
Current	527,583	497,065	30,518	-	-	-
Capital	1,234,653	1,089,280	145,373	-	-	-
<b>Total</b>	<b>1,762,236</b>	<b>1,586,345</b>	<b>175,891</b>	<b>2,334,602</b>	<b>2,443,138</b>	<b>(108,536)</b>

Infrastructure projects which were completed in the 2020/21 financial year:

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
<b>Department of Education</b>				
1. Breyten Circuit	Replacement of water basin and 4 taps, installation of new geyser, replacement of kitchen sink, replacement of 2 urinals together with the flush master	03-Jul-20	11-Jun-20	Project completed ahead of schedule
2. Siyathokoza Primary School	Phase 1: renovation of 24 ablution facilities including basins and or drinking fountain and renovation administration block with toilets.	03-Jul-20	17-Jun-20	Project completed ahead of schedule
3. Bergplaas Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	19-Jun-20	Project completed ahead of schedule
4. Ekulindeni Secondary School	Phase 1: renovations of 20 toilets	02-Jul-20	24-Jun-20	Project completed ahead of schedule
5. Klein Vrystad Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	25-Jun-20	Project completed ahead of schedule
6. Ngema Combined School	Phase 1: refurbishment of ablution facilities	02-Jul-20	25-Jun-20	Project completed ahead of schedule
7. Qedela Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	25-Jun-20	Project completed ahead of schedule
8. Delpark Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	26-Jun-20	Project completed ahead of schedule
9. Swartklip Combined School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	26-Jun-20	Project completed ahead of schedule
10. Laerskool Sundra Primary School	Phase 1: rehabilitation and renovation of 17 existing waterborne toilets	03-Jul-20	26-Jun-20	Project completed ahead of schedule
11. Highveld Park Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and engineering intervention on unsafe pedestrian walkways	02-Jul-20	30-Jun-20	Project completed ahead of schedule
12. KwaMhlanga Secondary School	Phase 1: renovation of the toilet facilities including basins and/or drinking fountain	03-Jul-20	30-Jun-20	Project completed ahead of schedule
13. Tsembekani Primary School	Phase 1: renovation of 19 toilets and admin's toilets. Resuscitate a borehole and refurbish the septic tank.	02-Jul-20	01-Jul-20	Project completed ahead of schedule
14. Ukwezi Primary School	Phase 1: renovation of 22 toilet facilities including basins and or drinking fountain	03-Jul-20	01-Jul-20	Project completed ahead of schedule
15. Ebhudlweni Primary School	Phase 1: renovation of 17 toilet facilities including basins and or drinking fountain.	03-Jul-20	01-Jul-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
16. Imemeza Secondary School	Phase 1: renovation of 30 toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	01-Jul-20	Project completed ahead of schedule
17. Itireleng Primary School	Phase 1: renovation of 22 toilet facilities including basins and or drinking fountain	03-Jul-20	02-Jul-20	Project completed ahead of schedule
18. Ligugu Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	02-Jul-20	Project completed on schedule
19. Jandrill Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	02-Jul-20	Project completed ahead of schedule
20. Madi Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	02-Jul-20	Project completed ahead of schedule
21. Mgwenyane Primary School	Water upgrade, reconnect the existing 1 x 5000l jojo tank to the ablution facilities and repair steel tank, replace damaged 1 x 5000l jojo tank and (add 2 x 5000l jojo tanks and 3 drinking fountains). Sanitation (replace 12 toilet seats, 1 urinal, fix 2 leaking wash hand basins and replace 6 wash hand basin with fittings)	02-Jul-20	02-Jul-20	Project completed on schedule
22. Enkhokhokhweni Primary School	Water upgrade(refurbish and equip existing borehole and add 4 drinking fountains)	02-Jul-20	02-Jul-20	Project completed on schedule
23. Emtfonjeni Primary School	Water upgrade, add 2 x 5000l jojo tanks and add 2 drinking fountains •sanitation, replace 1 broken wash hand basin	02-Jul-20	02-Jul-20	Project completed on schedule
24. Ngodini Secondary School	Water upgrade, add 2 x 5000l jojo tanks, add 2 drinking fountains and install pressure pump. Sanitation, replace 8 broken flushing cistern, replace 7 wash hand basins and repair water reticulation	02-Jul-20	02-Jul-20	Project completed on schedule
25. Sandzile Primary School	Water reticulation, add 2 x 5000l jojo tanks, add 2 drinking fountains and install pressure pump. Sanitation, replace 8 broken flushing cistern, replace 7 wash hand basins and repair water reticulation	02-Jul-20	02-Jul-20	Project completed on schedule
26. Mhwayi Primary school	Water upgrade (add extra 2 x 5000l jojo tanks and 2 drinking fountains). Sanitation, replace 4 broken toilet seats, 2 wash hand basins and service 4 pit toilets	02-Jul-20	02-Jul-20	Project completed on schedule
27. Vulindlela Secondary school	Water upgrade, add 2 x 5000l jojo tanks, add 2 drinking fountains and install pressure pump. Sanitation, replace 8 broken flushing cistern, replace 7 wash hand basins and repair water reticulation	02-Jul-20	02-Jul-20	Project completed on schedule
28. Nancy Shiba Primary School	Phase 1: renovation of 18 toilet facilities including basins and or drinking fountain.	03-Jul-20	02-Jul-20	Project completed on schedule
29. Pine Ridge Combined School	Phase 1: refurbishment of ablution facilities including basins and or drinking fountain.	03-Jul-20	02-Jul-20	Project completed on schedule
30. Khonzimfundo Primary School	Phase 1: renovation of 24 toilet facilities including basins and or drinking fountain	03-Jul-20	02-Jul-20	Project completed on schedule
31. Thobelani Secondary School	Phase 1: :renovate toilets in the admin bloc and 20 toilets for learners	03-Jul-20	03-Jul-20	Project completed on schedule
32. Khulasakhile Primary School	Phase 1: renovation of 30 toilet facilities including basins and or drinking fountain	03-Jul-20	03-Jul-20	Project completed on schedule
33. Umpoli Primary school	Water upgrade (install new borehole, add 2 x 5000L Jojo tanks and 1 drinking fountain. Sanitation, deep cleaning of 14 VIP toilets.	02-Jul-20	03-Jul-20	Project completed on schedule
34. Mhlume Primary School	Water upgrade (refurbish and equip existing bore hole band add 2 drinking fountains)	03-Jul-20	03-Jul-20	Project completed on schedule
35. Laerskool Machado	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and engineering intervention on unsafe pedestrian walkways	03-Jul-20	03-Jul-20	Project completed on schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
36. Phakama Primary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	03-Jul-20	Project completed on schedule
37. Phelwane Primary School	Refurbishment of enviro-loo toilets, provision of drinking fountain and wash hand basin	03-Jul-20	03-Jul-20	Project completed on schedule
38. Gugulethu Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	03-Jul-20	Project completed on schedule
39. Bambanani Primary School	Phase 1: provision of basins and add or refurbish drinking fountain	03-Jul-20	03-Jul-20	Project completed on schedule
40. Panorama Secondary School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain.	06-Jul-20	06-Jul-20	Project completed on schedule
41. Sedibeng Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and a borehole	02-Jul-20	07-Jul-20	Non availability of client department officials to sign off practical completion
42. Shatale Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and renovation of 6 classrooms, fixing of falling ceilings and reinstallation of electric cables and corrugated irons need painting, also refurbish electricity.	02-Jul-20	07-Jul-20	Non availability of client department officials to sign off practical completion
43. Hlong Secondary School	Phase 1: provision of basins and add or refurbish drinking fountain and renovation and refurbishment of four (4) classroom	06-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
44. Sithabile Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
45. Ezwenilethu Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
46. Laerskool Ellof Primary School	Phase 1: rehabilitation of 14 existing waterborne toilets,	03-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
47. Masana Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
48. Ukhuphumulak-wesizwe Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and replacement of damaged roof structure sheeting covering, ceiling, facial boards and cornice, gutters, electrical wiring and lights fittings.	03-Jul-20	08-Jul-20	Non availability of client department officials to sign off practical completion
49. Nansindlela Secondary School	Phase 1: refurbishment of 8 existing waterborne toilets,	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
50. Dumeleni Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
51. Elukhanyisweni Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
52. Pungutsha Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
53. Moekwe Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
54. Katjibane Primary School	Phase 1: renovation of toilets and refurbishment of a borehole	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
55. Jabulani Primary School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
56. Vukuzame Secondary School	Renovation of 16 classroom, computer centre and laboratory	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
57. Bongani Primary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
58. Mandlethu Secondary School	Phase 1: renovation of 12 toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
59. Sifundakhona Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
60. Zakhele Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Jul-20	Non availability of client department officials to sign off practical completion
61. Umtulwana Primary School	Phase 1: renovation of toilets and refurbishment of a borehole	03-Jul-20	13-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
62. Nqobangolwazi Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	13-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
63. Insika Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and replacement of damaged roof covering complete with timber trusses and ceiling. Electrical wiring, plugs, lights and switches. Replace damaged window panes, replace damaged floors, replace damaged doors and paint works.	03-Jul-20	13-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
64. Qondulwazi Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and renovate 9 classrooms, office and 7 toilets	03-Jul-20	13-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
65. Amon Nkosi Primary School	Water upgrade (add extra 2 x 5000l jojo tanks and reconnect the existing 2 x 5000l jojo tanks to the toilets, add 2 drinking fountains and install pressure pump) sanitation, unlock the toilets, replace 2 wash hand basins, replace 3 flushing pipes for the urinals and replace 8 broken toilet seat covers	02-Jul-20	14-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
66. Ekucathuzeni Primary School	Water upgrade, add extra 3 x 5000l jojo tanks, add 2 drinking fountains and replace 24 wash hand basin taps sanitation, replace 32 damaged flushing cistern and seat covers	02-Jul-20	14-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
67. Musi Primary School	Renovation of the toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	14-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
68. Musa Secondary School	Phase 1: renovation of toilets and refurbishment of a borehole including basins and or drinking fountain.	03-Jul-20	14-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
69. Green Valley Lower & Higher Primary School	Phase 1: renovation basins and or drinking fountain and renovate 06 classrooms, 29 existing toilets, provision of 5 x 5 000 litres water tank and stand, borehole upgrade, 4 x drinking fountain, new french drain.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
70. Lethipele Secondary School	Phase 1: provision of basins and add or refurbish drinking fountain and provision of pest control for termites in four (4) classrooms.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
71. Maripe Secondary School	Phase 1: renovation of 24 toilet facilities including basins and or drinking fountain.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
72. Chueu Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and upgrading of electricity and replacement of missing or damaged light fittings	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
73. Phatshedi Primary School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
74. Plaatjie Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and renovation and refurbishment of roof timber structure, ceiling and paintwork on 2 classrooms and provision of pest control in all building structures affected by termites.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
75. Hlanganezwe Primary School	Phase 1: renovation of 18 toilet facilities including basins and or drinking fountain and refurbish the borehole and the septic tank	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
76. Hobo Secondary School	Phase 1: renovation of 29 toilet facilities including basins and refurbish or add drinking fountain	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
77. Cunningmore Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and maintenance of 5 classrooms affected by termites, repair of roof leakages in the classrooms and provision of pest control in the classrooms and the whole school yard.	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
78. Mphalali Secondary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jun-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
79. Thabang Primary School	Phase 1: refurbishment of 16 ablution facilities and wh basins and drinking fountain	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
80. Tjhidelani Primary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	15-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
81. Laerskool Krielpark	Phase 1: renovation of 49 toilet facilities including basins and or drinking fountain	03-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
82. Goba Primary school	Water upgrade, add 3 drinking fountains and install pressure pump sanitation, repair 3 leaking toilet seats and 3 damaged wash hand basin	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
83. Kwalodakada Primary School	Water upgrade, add 2 drinking fountains) sanitation, refurbish septic tank, re-install grey water pipe and change the pipe location	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
84. Phindela Primary school	Water upgrade (refurbish and equip existing borehole and replace 10 broken taps) • Sanitation, replace 20 damaged flushing cistern, repair 8 urinal flushing pipe and repair 10 loose wash hand basins. 2 Drinking fountains added.	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
85. Phambanisa Primary School	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
86. Ndlacela Primary School	Water upgrade (install new borehole and add 2 drinking fountains) sanitation , deep clean 15 vip toilets	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
87. Ligugulethu Primary School	Water upgrade, add 1 x 5000l jojo tank, replace 1 broken stand pipe and install borehole sanitation, deep clean 10 vip toilets	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
88. Sifundise Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
89. Greendale Combined School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and engineering intervention on unsafe pedestrian walkways	03-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
90. Khulamlambo Primary school	•Water upgrade(refurbish and equip borehole, add pressure pump and add 4 drinking fountains) sanitation , replace 4 broken toilet seats, re-seal 4 leaking wash hand basin and deep clean 12 vip toilets	02-Jul-20	16-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
91. Jeremia Mdaka Primary School	Phase 1: rehabilitation of 29 waterborne toilets. Provide 4 x 5000l elevated water tanks.	03-Jul-20	19-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
92. Morei Primary School	Phase 1: renovation of 24 toilet facilities including basins and or drinking fountain	03-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
93. Bushbuckridge Secondary School	Repair 11 waterborne toilets and borehole and a drinking fountain	06-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
94. Lekedi Primary School	Phase 1: renovation of 7 toilet facilities including basins and or drinking fountain and renovation of a borehole	03-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
95. Maswameni Primary School	Renovation of 20 waterborne toilets seats	06-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
96. Mathambo Primary School	Renovation and refurbishment of 24 waterborne toilets, upgrading of septic tank.	06-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
97. Majembeni Primary School	Phase 1: refurbishment of existing borehole, upgrading of water and electricity reticulation, 2 x drinking fountains	06-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
98. Shobiyana Secondary School	Phase 1:demolishing of 4 pit toilets and renovate existing 24 waterborne toilets	03-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
99. Maphutaditshaba Secondary School	Phase 1 phase 1: renovation of the toilet facilities including basins and or drinking fountain and borehole	03-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
100. Chayiwe Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and renovation and refurbishment of 6 classrooms	03-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
101. Sitfokotile Secondary School	Water upgrade (refurbish existing borehole, redo water connection from the existing jojo tank to the enviro-loo toilets, replace 4 stand pipe taps and provide pressure pump sanitation, repair 2 waterborne toilets, replace 2 wash hand basin with taps	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
102. Phumalanga Secondary School	Water upgrade (install new pressure pump, add 4 drinking fountains and redo water reticulation) sanitation, replace 4 broken wash hand basins, 4 taps and 6 broken flushing cisterns	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
103. Enzani Primary School	Water upgrade (refurbish and equip existing borehole replace 2 x 5000l jojo tank and add 2 drinking fountains)	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
104. Matsulu Primary School	Water upgrade (refurbish and equip existing borehole and add 2 drinking fountains sanitation, replace 2 broken taps, replace 8 flushing cistern, repair water supply and deep clean 14 vip toilets	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
105. Takheleni Primary School	Phase 1: Renovation of toilets and refurbishment of a borehole, demolition of 8 pit toilets and 11 waterborne toilets, construction of 29 new enviroloo toilets including 2 disabled toilets, 8 urinary and 21 basins.	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
106. Tsandzanani Primary School	Water upgrade, add 2 drinking fountains and add 2 x 5000l jojo tanks	02-Jul-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
107. Chief TD Nkosi Secondary School	Replacement on toilet cisterns, flush master, bottle traps, flexi-connectors, water pipes, plastering on water pipes, replacing borehole pump and reticulation, 2 x 5000 jojo tanks and steel tank stand and new steel palisade fence around the water tanks.	02-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
108. Ethokomala Special School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
109. Bhambatha Primary school	Water upgrade (refurbish and equip existing bore hole, add 2 x 5000l jojo tanks add 2 drinking fountains) sanitation, replace 3 damaged toilet seats, re-seal 3 leaking wash hand basin and redo water reticulation	03-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
110. Ekwenzeni primary school	Water upgrade, add 2 drinking fountains sanitation, deep clean 21 vip toilets and replace 12 broken doors	03-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
111. Mdzabu Primary school	Water upgrade, add 2 drinking fountains and 1 x 5000l jojo tank	03-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
112. Lomahasha Secondary school	Water upgrade (refurbish and equip existing borehole and add 2 drinking fountains) sanitation, replace 2 urinal flushing pipe, re-seal 1 leaking urinal and replace 2 urinal flushing pipe, re-seal 1 leaking urinal and replace 1 broken tap	03-Jul-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
113. Sibongamandla Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	23-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
114. Ithemba ECD	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	24-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
115. Motlhatseng Primary School	Phase 1: renovation of toilets and refurbishment of a borehole	03-Jul-20	24-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
116. Phaphamani Secondary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	26-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
117. Mafa Max Motlounq Secondary School	Phase 1: renovation of 10 toilet facilities including basins and or drinking fountain	03-Jul-20	26-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
118. Hoerskool Delmas	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	26-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
119. Ekukhanyeni Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	27-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
120. Zakheni Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	27-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
121. Thambokhulu Primary school	Water upgrade, redo water reticulation from jojo tanks to toilets sanitation, waterborne toilets not functioning due to non-functional water reticulation and replace 4 broken doors(vip toilets)	03-Jul-20	28-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
122. Gebhundlovu Primary school	Water update(refurbish and equip existing borehole, add 4 drinking fountains, refurbish the septic tank and re-seal 3 leaking toilet seats	03-Jul-20	28-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
123. Umzimvelo Agricultural School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain. Renovation and refurbishment of twelve (12) classrooms	04-Jul-20	29-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
124. Carolina Academy Combined School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain(18 toilets)	04-Jul-20	29-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
125. Mbalenhle Secondary School	Phase 1: renovation of 30 toilet facilities including basins and or drinking fountain	03-Jul-20	29-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
126. Emoyeni Combined School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
127. Mlilo Combined School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain and renovation and refurbishment of three (3) classroom	02-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
128. Nganana Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
129. Mashishila Circuit Offices	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and investigate, analyse and design sewer and electricity reticulation including construction of the new septic tank and french drain and a new borehole. Refurbish circuit offices, hall and edc centre including electricity and sewer.	02-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
130. Andries Mashile Primary School	Phase 2: refurbishment and renovation of existing 16 classrooms, administration block and 10 ablutions.	03-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
131. P Ndimande Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
132. Ratlhahana Secondary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
133. Mapala Combined	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
134. Mabothe Secondary School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain	02-Jul-20	30-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
135. Nthoroane Secondary School	Phase 1: renovation of t16 toilet facilities including basins and or drinking fountain	02-Jul-20	31-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
136. Holmdene Secondary School	Replace sewer line, replace septic tank and french drain and seal the leaks, replace ceilings paint walls and replace the doors and renovation of 6 six toilets	02-Jul-20	31-Jul-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
137. Ximoyi Khosa Secondary School	Refurbishment of septic tank and renovations of ablution facilities	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
138. Manukuse Secondary School	Provision of basins and add or refurbish drinking fountain and borehole	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
139. Gavazana Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and radiation of bats and provision of pest control for termite infestation in the 13 classrooms.	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
140. Langa Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
141. Nkulungwana Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and renovation and refurbishment of 12 classrooms: replacement of ceilings, damaged door and security gates, missing handles and window accessories, paintwork and floor coverings.	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
142. Machaye Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and renovation of three (3) classrooms and replacement of electricity meter box.	02-Jul-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
143. Lindile Secondary School	Renovate 18 classrooms, 5 centres and workshop, admin block, 15 toilets and rewire electricity.	02-Jul-20	06-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
144. Lihawu Secondary school	Water upgrade, add 2 x 5000l jojo tanks and add 2 drinking fountains sanitation, replace 2 toilet seat covers, re-seal 6 leaking wash hand basin and replace 4 damaged urinals	02-Jul-20	06-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
145. Majika Primary School	Water upgrade, add 3 drinking fountains sanitation, replace 4 broken toilet seats, re-seal 4 leaking wash hand basin and replace 2 damaged urinal flushing pipe	02-Jul-20	06-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
146. Maziya Combined School	Phase 1: renovation of 33 toilet facilities including basins and or drinking fountain	03-Jul-20	06-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
147. Siphokuhle Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	11-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
148. Hlelimfundo Secondary School	Phase 1: renovation of 8 waterborne toilets and demolition 12 existing pit toilets.	02-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
149. Kamagugu Special school	Water upgrade, add extra 3 x 5000l jojo tanks and 4 drinking fountains	02-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
150. Catfulani Primary school	Water upgrade (install new borehole, add 1 x 5000l jojo tank and add 3 drinking fountains. Sanitation, replace 8 flushing cistern, replace 5 broken seat covers and re-seal 6 leaking wash hand basins	03-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
151. Mpakeni Primary school	Water upgrade (install new borehole, add 2 x 5000l jojo tanks and add 2 drinking fountains. Sanitation, replace 2 broken toilet seats , refurbish the existing septic tank and deep clean 14 vip toilets	02-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
152. Khaliphani Primary school	Water upgrade, add extra 2 x 10 000l jojo tanks and 4 drinking fountains. Sanitation, unblock the sewage system	03-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
153. Masihambisane Primary School	Water upgrade, add 1 x 5000l jojo tank and add 4 drinking fountains .Sanitation, replace 6 damaged seat covers,4 broken taps and replace 7 wash hand basins	03-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
154. Sitintile Primary School	Water upgrade, replace 4 taps and add 2 drinking fountains sanitation, replace 5 toilet seats with fittings and replace grey water pipes, refurbish 3 urinals	03-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
155. Lekasi Secondary School	Water upgrade, add 2 drinking fountains and add 1 x 5000l jojo tank. Sanitation, replace 2 toilet seats with fittings, replace 2 damaged seat covers and repair 3 urinals	03-Jul-20	18-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
156. Azalea Combined School	Phase 1: refurbish 4 toilet blocks	02-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
157. Louieville combined school	Water upgrade(refurbish and equip existing borehole, connect existing 6 tanks to both borehole and municipal line, replace 6 stand pipe and re-seal 4 leaking 4 wash hand basin	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
158. Singobile Primary School	Water upgrade, add 2 drinking fountains and add 1 x 5000l jojo tank sanitation, deep clean 4 vip toilets	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
159. Fair view primary school	Water upgrade, add 2 x 5000l jojo tanks and add 3 drinking fountains sanitation, renovate septic tank and fix 2 leaking wash hand basin	02-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
160. Besilindile Primary School	Phase 1: rehabilitation and renovation of 32 existing waterborne toilets. Provision of 2 x 10000l elevated water tank.	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
161. Kromdraai Primary School	Phase 1: renovation of 8 toilet seats, 2 urinals, provide 14 taps to wash hand basins, repair 2 drinking fountains and connect the 3x 5000l water tanks.	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
162. Empucukweni Secondary School	Phase 1: renovation of 50 toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
163. Nelson Ngubeni Primary School	Refurbishment of waterborne toilets, provision of drinking fountain and wash hand basin	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
164. Mapule Sindane Primary School	Phase 1: renovation of 18 toilet facilities including basins and or drinking fountain	03-Jul-20	19-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
165. Masibekela Primary School	Water upgrade (refurbishment and equipment of borehole, added 2 x 5000L Jojo tanks and added 2 drinking fountains). Sanitation: fixed 4 leaking wash hand basin and replaced 9 flushing cistern.	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
166. Mbhudula Secondary school	Water upgrade (refurbish and equip borehole and add 4 drinking fountains) sanitation, repair 2 leaking toilet seats, replace 2 damaged wash hand basin with 2 taps and replace 1 toilet seat cover	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
167. Sambo Primary School	Water upgrade (refurbish and equip existing borehole) and add 2 drinking fountains sanitation, repair water reticulation to 2 toilets and repair leaks	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
168. Samora Machel Secondary School	Water upgrade(refurbish and equip borehole, add pressure pump and add 4 drinking fountains)	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
169. Sizimisele Primary School	Water upgrade (refurbish and equip borehole, treat salty water, replace 1 broken tap and add 2 drinking fountains • sanitation, replace sewer system for the waterborne toilets(due to salty water the system is not functional) and refurbish french drain	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
170. Sophungane Combined School	Water upgrade (refurbish and equip existing borehole), add extra 2 x 5000l jojo tanks and 4 drinking fountains sanitation, fix leaks in 3 toilets(admin block) and replace broken toilet seat covers	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
171. Steenbok Secondary School	Water upgrade (refurbish and equip existing borehole), replace 2 broken steel taps, add extra 2 x 5000l jojo tanks and add 2 drinking fountains sanitation, refurbish the french-drain and repair 2 leaking toilet seats at the admin block), pit toilets are full.	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
172. Zenzele Secondary School	Water upgrade, drill new borehole as the school has no water supply and purchases water on weekly basis sanitation, 3 waterborne toilets not functioning due to the unavailability of water and deep clean 14 vip toilets	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
173. Sidloko Primary School	Water upgrade, add 4 drinking fountains. Sanitation, repair water reticulation to 20 waterborne toilets and replace 10 broken doors (pit toilets)	02-Jul-20	24-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
174. Camalaza Secondary School	Water upgrade, add 2 x 5000l jojo tank and add 2 drinking fountain sanitation, replace 8 wash hand basin with fittings, replace damaged water supply pipe, replace 10 toilet seat covers, replace 10 flushing cistern , replace 2 urinals with fittings, re-seal 4 leaking wash hand basin and replace broken sewer pipe	06-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
175. Mawewe Primary School	Water upgrade(refurbish and equip borehole), replace damaged 2 x 5000l jojo tanks, replace 3 broken urinals, replace 2 broken wash hand basin and replace 3 toilet seats	06-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
176. Mbambiso Secondary School	Water upgrade(install new borehole), add 2 x 5000l jojo tanks , replace 2 broken urinals, replace 5 broken wash hand basin and replace 4 toilet seats	06-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
177. Nhanyane Primary school	Water upgrade, replace damaged 1 x 10 000l jojo tank and add 2 drinking fountains sanitation, replace 2 broken wash hand basins, replace 6 flushing cisterns and replace 5 broken doors	06-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
178. Tfolinhlanhla Primary School	Water upgrade, add 2 drinking fountains sanitation, service pit toilets as they're full and replace 12 steel doors	04-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
179. Legogote Primary School	Water upgrade (refurbish and equip borehole, reconnect water supply to the jojo tanks and reconnect the jojo tanks to the ablution facilities), replace 3 x 5000l damaged jojo tanks, add 2 x 5000l jojo tanks and add 2 drinking fountains sanitation, replace	04-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
180. Sakhile Secondary School	Water upgrade (refurbish and equip borehole, reconnect water supply to the jojo tanks and reconnect the jojo tanks to the ablution facilities), replace 3 x 5000l damaged jojo tanks, add 2 x 5000l jojo tanks and add 2 drinking fountains. Sanitation, replace 7 broken toilet seats, 6 wash hand basin and 4 urinals	04-Jul-20	25-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
181. Madola Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	26-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
182. Weeber Primary School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain and replacement of ceilings and repair damaged floors three (3) classrooms.	03-Jul-20	26-Aug-20	Community disruptions due to demands for economic participation
183. Imizamoyethu Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	03-Jul-20	26-Aug-20	Community disruptions due to demands for economic participation
184. Barney Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and replacement of a ceiling on veranda and 1 classroom	03-Jul-20	26-Aug-20	Community disruptions due to demands for economic participation
185. Mvuyazi Primary School	Phase 1: renovation of 20 toilet facilities including basins and or drinking fountain and refurbish the septic tank and the borehole	03-Jul-20	26-Aug-20	Community disruptions due to demands for economic participation
186. Idlangemabala Secondary School	Water upgrade, add 2 drinking fountains sanitation, replace 7 broken wash hand basins and replace 9 flushing cistern	02-Jul-20	26-Aug-20	Community disruptions due to demands for economic participation
187. Umsebe Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	27-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
188. Victory Park Primary School	Water upgrade, add extra 3 x 5000l jojo tanks, 3 drinking fountains and replace 3 broken steel taps sanitation, replace the existing sewer system as the toilets are constantly blocking	02-Jul-20	28-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
189. Ntabanhle Primary School	Replacement of damaged toilet basin, installation of 3 drinking fountains, drilled water borehole and installed steel palisade fence and steel gate around water tanks.	02-Jul-20	28-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
190. Lubombo Secondary Primary school	Water upgrade(install new borehole), add 2 x 5000l jojo tanks , replace 2 broken urinals, replace 5 broken wash hand basin and replace 4 toilet seats	05-Jul-20	28-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
191. Alex Bhenjamin Secondary School	Phase 1: renovation of the toilets facilities including basins and or drinking fountain	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
192. Mehlwemamba Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	31-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
193. Motseleng Primary School	Phase 1: connection of water to the toilet basins and provision of basins and add or refurbish drinking fountain	02-Jul-20	31-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
194. Shanke Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	31-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
195. Sele Primary School	Phase 1:provision of basins and add or refurbish drinking fountain	02-Jul-20	31-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
196. Mbhunu Secondary school	•Water upgrade, add extra 5 x 5000l jojo tanks and add pressure pump	30-Aug-20	31-Aug-20	National Lockdown level 4/3 Covid 19 protocol, sites closes when a positive case is identified and opens days later
197. Mshengu Combined School	•Water upgrade(add 2 x 5000l jojo tanks and add pressure pump), sanitation, deep clean 10 vip toilets	28-Aug-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
198. Makhathini Primary School	Phase 1: renovation of 18 toilet facilities including basins and or drinking fountain	07-Aug-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
199. Ilanga Secondary School	Phase 1: renovation of 18 toilet facilities including basins and or drinking fountain	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
200. Mvuzo Primary School	Phase 1: renovation of 4 urinals, construction of drinking fountain and installation of 2x 5000l water tanks.	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
201. Mkhulu Combined School	Phase 1: renovation of 4 enviro-loo toilets, 4 wash hands basins, 4 urinals, pressure pump and construction of drinking fountain.	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
202. Sozama Secondary School	Phase 1: Replacement of classroom and toilet doors. 48 damage doors to toilets and 15 urinals. 2 Drinking fountains, one with 7 taps and one with 10 taps.	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
203. Blinkpan Primary School	Phase 1: renovation of 10 waterborne toilet, 9 wash hands basins, 1 urinals, partitioning of 4 grade r toilets and construction of 2x drinking fountain including 1x 5000l water tank.	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
204. Hoerskool Middelburg School	Phase 1: replacement of 10 wooden doors, galvanized pipes, repair to pvc and steel pipe, replacement of 15 water closet, 10 urinals flush master, wash hand basins and maintenance of 4 urinals.	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
205. Batlagae Primary School	Phase 2: renovation of 22 classrooms , 1 administration block , fence , sports facilities	03-Jul-20	31-Aug-20	Material supply shortage due to National lockdown Covid 19 protocols
206. Shongwe Boarding School	Water update, add 2 drinking fountains, fix 10 leaking taps, replace 6 broken wash hand basin and replace 3 toilet seat	06-Jul-20	01-Sep-20	Material supply shortage due to National lockdown Covid 19 protocols
207. Joseph Matsebula Secondary school	Water upgrade, add 2 drinking fountains sanitation, replace 6 damaged flushing cistern, re-seal 4 leaking wash hand basin and 3 urinals	30-Aug-20	04-Sep-20	Community disruptions due to demands for economic participation
208. Lesedi Primary School	Phase 1: provision of basins and add or refurbish drinking fountain and renovation and refurbishment of six (6) classrooms	23-Jul-20	07-Sep-20	Community disruptions due to demands for economic participation
209. James Khosa Secondary School	Phase 1: : fix water supply from the municipal line and renovate 5 waterborne toilets in the admin and 24 waterborne toilets for learners, demolition of plain pit toilets and provision of water and 2 x water tanks	02-Jul-20	08-Sep-20	Community disruptions due to demands for economic participation

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
210. Belfast Academy Combined School	Phase 1: renovation of the toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	08-Sep-20	Community disruptions due to demands for economic participation
211. Sidungeni Secondary School	Water upgrade (borehole water is very salty, replace 10 000l leaking jojo tanks and fix water reticulation. Sanitation, replace 1 toilet seat, replace 3 flushing cisterns and deep clean 14 vip toilets	02-Jul-20	09-Sep-20	Community disruptions due to demands for economic participation
212. Lekazi Primary school	Water upgrade (add 3 drinking fountains)	03-Jul-20	09-Sep-20	Community disruptions due to demands for economic participation
213. Ndlaphu Primary School	Water upgrade, add 2 x 10 000l jojo tanks sanitation, replace 5 broken seat covers , replace 12 broken toilet seats, repair water reticulation and repair overflowing septic tank	20-Jul-20	09-Sep-20	Community disruptions due to demands for economic participation
214. Dikotelo Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	03-Jul-20	09-Sep-20	Community disruptions due to demands for economic participation
215. Driekoppies Coombined School	Water upgrade, add 2 drinking fountains sanitation, replace 12 broken toilet seats covers, replace 9 broken wash hand basin, replace 11 broken toilet seats, replace 12 broken urinals and refurbish septic tank	27-Aug-20	14-Sep-20	Community disruptions due to demands for economic participation
216. Ntisi Secondary School	Water upgrade, add 3 drinking fountain and add 2 x 5000l jojo tank sanitation, replace 3 flushing cistern , re-seal 2 leaking wash hand basin and deep clean 10 vip toilets	28-Aug-20	14-Sep-20	Community disruptions due to demands for economic participation
217. Marongwana Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and	3-Jul-20	15-Sep-20	Community disruptions due to demands for economic participation
218. Mabarhule Secondary School	Phase 1: renovation of 42 toilet facilities including basins and or drinking fountain	15-Sep-20	15-Sep-20	Community disruptions due to demands for economic participation
219. Tiga Primary School	Water upgrade, add 2 drinking fountains sanitation, renovate 6 waterborne toilets , re-seal 3 leaking wash hand basins and refurbish the french drain	2-Jul-20	22-Sep-20	Community disruptions due to demands for economic participation
220. Vezubuhle Secondary School	Phase 1: renovation of 6 toilet facilities including basins and refurbish or add drinking fountain.	03-Jul-20	24-Sep-20	Community disruptions due to demands for economic participation
221. Lilanga Secondary School	Phase 1: renovation of toilets and refurbishment of a borehole	02-Jul-20	30-Sep-20	Community disruptions due to demands for economic participation
222. Tekwane Primary School	•Water upgrade, add 2 x 5000l jojo tanks and add 2 drinking fountains sanitation, replace 6 broken toilet seats, replace 7 taps and replace 8 toilets seat covers	03-Jul-20	02-Oct-20	Community disruptions due to demands for economic participation
223. Marcia Mokoena Secondary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain and repair ceiling in 1 classroom	03-Jul-20	05-Oct-20	Community disruptions due to demands for economic participation
224. Mandondo Secondary School	Phase 1: provision of basins and add or refurbish drinking fountain and provision of pest control bats infestation in 6 classrooms	03-Jul-20	05-Oct-20	Community disruptions due to demands for economic participation
225. Phakamani Primary School	•Water upgrade, add 2 drinking fountains and replace 8 flushing cisterns	07-Jul-20	07-Oct-20	Community disruptions due to demands for economic participation
226. Msukaligwa 1, 2 and Breyten Circuit Offices	Phase 1: renovation of toilets and refurbishment of a borehole	11-Jul-20	08-Oct-20	Community disruptions due to demands for economic participation

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
227. Mashishing Secondary School	Renovation and refurbishment of existing 30 waterborne toilets, upgrading of water supply and renovation and refurbishment of three (3) classrooms	02-Jul-20	09-Oct-20	Community disruptions due to demands for economic participation
228. kaDuma Primary School	Phase 1. Phase 1: renovation of the toilet facilities including basins and or drinking fountain.	02-Jul-20	12-Oct-20	Community disruptions due to demands for economic participation
229. Endotsheni Primary School	Phase 1: renovation of toilets and refurbishment of a borehole	02-Jul-20	12-Oct-20	Community disruptions due to demands for economic participation
230. Khunjuliwe Secondary school	Phase 1 :provision of 3 x water tanks and installation of a borehole	03-Jul-20	23-Oct-20	Community disruptions due to demands for economic participation
231. Soshangane Secondary School	•Water upgrade(install new borehole), add 1 x 5000l jojo tanks , replace 1 broken urinals, replace 2 broken wash hand basin and replace 3 toilet seats	30-Aug-20	02-Nov-20	Community disruptions due to demands for economic participation
232. Silindzile Primary School	Phase 1: renovation of 16 toilet facilities including basins and refurbish or add drinking fountain and refurbish septic tank and renovation and refurbishment of four (4) classrooms	02-Jul-20	10-Nov-20	Community disruptions due to demands for economic participation
233. Sakhisizwe Primary School	Phase 1: renovation of the toilet facilities including basins and or drinking fountain	02-Jul-20	11-Nov-20	Community disruptions due to demands for economic participation
234. Nwaritsana Secondary School	Refurbishment of 28 waterborne toilets	03-Jul-20	23-Feb-21	Community disruptions due to demands for economic participation
235. Ludlow Primary School	Construction of 25 enviroloo toilets; refurbishment of existing borehole, installation of 3 x jojo tanks with steel tanks stands and palisade fencing around the tank stands as well as the demolition of 32 pit toilets	03-May-20	11-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
236. Bongumkhwanazi Primary School	Demolition of 2 pit toilets. Provision of 1 x 5000l water tank, including water reticulation and support structure. Add new borehole. Refurbish 10 x existing waterborne toilets, 2 x urinals, 6 x basins. Add 1 x urinal. Add new septic tank system add 1 water drinking fountain.	24-Apr-20	13-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
237. Sifunindlela Primary School	Construction of 13 enviro-loo toilets, with 6 urinals and 12 wash hand basins. Provision of 2 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fence around. Construction of a french drain and drinking fountains. Demolition of 14 pit toilets.	24-Feb-20	13-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
238. Ekutfokoteni Primary School	Construction of 20 enviroloo toilet block with 2 x 5000l steel stand tanks, equipping a borehole, renovations of existing waterborne toilets and demolition of 6 pit toilets.	24-Feb-20	14-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown
239. Sibusiso Secondary School	Construction of 12 enviroloo toilet block with 3 x 5000l steel stand tanks, equipping a borehole, renovations of existing waterborne toilets and demolition of 10 pit toilets.	24-Feb-20	14-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown
240. Tsatsimfundvo Primary School	Renovations to existing toilet blocks, demolish pit toilets and erection of 3 x 5000l tanks on an elevated stand equipping a borehole.	24-Feb-20	14-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown
241. Redhill Secondary School	Demolition of existing pit toilets and construction of 20 enviroloo toilet seats, 5 urinals, 1 x 5000l water storage tanks, 1 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	28-Feb-20	14-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
242. Siphumelele Secondary School	Demolition of existing pit toilets and construction of 20 enviroloo toilet seats, 5 urinals, 2 x 5000l water storage tanks, 2 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	28-Feb-20	14-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown
243. Chief Makunyula Primary School	Construct 31 x waterborne toilet seats with 8 urinals, 20 wash basins. Demolish of 24 pit toilets. Refurbish existing septic tank and borehole. Install 10 000 l water tank on steel stand.	06-Jul-20	19-May-20	Project completed ahead of schedule
244. Masana Secondary School(Part B)	Construction of additional 5 classrooms.	18-Feb-20	20-May-20	Community disruptions due to demands for economic participation plus National Covid 19 lockdown
245. Evulingqondo Primary School	Demolition of existing 4 pit toilets and construction of 15 enviroloo toilets + 14 basins + 5 urinals, equip new borehole. New water lines from borehole to tanks and site distribution. Provide 2 x 5000litres tank and drinking fountains.	20-Feb-20	21-May-20	
246. J.J. Matsane Primary School	Construction of 15 enviroloo toilets, 9 wash hand basins, 5 urinals, 1 x 5000l water tank with 4.5M elevated steel stand and steel palisade fence, equipping of new borehole and pump, 2 x drinking fountains with 4 taps each, construction of french drains and demolition of 14 pit toilets.	09-Jun-20	22-May-20	Project completed ahead of schedule
247. Glory Hill Primary School	Construction of waterborne wc = 14, urinals = 4, basins = 15 with new fully equipped steel tank stand with 1x5000litre jojo tank, 4 fountains. Renovation of existing 15 waterborne toilets.	06-Jul-20	25-May-20	Project completed ahead of schedule
248. Chief Funwako Secondary School	Construction of 22 enviro-loo toilet seats 8 urinals, 17 wash hand basins. Refurbish the existing 2 waterborne toilets. Demolition of 12 pit toilets. Equip a borehole and install water tanks, refurbish the existing borehole.	27-Jun-20	27-May-20	Project completed ahead of schedule
249. Madile Primary School	Construction of 25 enviroloo toilets, refurbishment of the existing borehole and installation of 3 x 5 000l jojo tanks with 3 x steel tank stand and palisade around the stand and demolition of 32 existing pit toilets.	21-Apr-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
250. Lamagadlela Primary School	Demolition of 29 pit toilets and construction of 23 enviro-loo toilets, 8 urinals, 18 basins, 2 disabled enviro-loos and equipping of the new borehole including water storage.	23-Apr-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
251. Ngonini Primary School (farm school)	Demolition of 10 pit toilet, construction of 8 enviro-loo toilets, 2 urinals, 7 basins, 1 disabled toilet and equipping of the new borehole including water storage	23-Apr-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
252. Khokhovela Higher Primary School	Demolition of existing pit toilets and construction of 9 enviroloo toilet seats, 4 urinals, 1 x 5000l water storage tank, 1 x tank stand, 2 x drinking fountain, equipping of borehole, water reticulation and electricity.	3-May-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
253. Sindzawonye Primary School	Construction of 25 enviro-loo toilets, with 8 urinals and 18 wash hand basins. Equipping a borehole and provision of 2 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fence around. Construction of a french drain and drinking fountains. Demolition of 13 pit toilets.	24-Feb-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
254. Freddy Sithole Secondary School	Repairs of storm damaged 16 classrooms, admin block, guardhouse and waterborne toilets.	25-Mar-20	27-May-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
255. Thwahlele Primary School	Demolition of existing toilets. Construction of 25 enviroloo toilets, upgrade existing borehole, provide 4 x 5000l tank and drinking fountains. Sewer soakaway + waste pipes	20-Feb-20	29-May-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
256. Thwasani Primary School	Construction of 16 enviro loo toilets with new fully equipped borehole and 2 x steel tanks, with 2x 5000l jojo tank 8 wc girl, 4 wc boys, 4 urinals, 2 wc female staff, 1 wc male staff, 1 urinal and 1x wc disabled (wc= 16, urinals = 4, basins = 11) 2 fountains, demolition of 2 pit toilets for boys, 2 pit toilets for girls, 2 pit toilets for male educators & 2 pit toilets for female	29-May-20	29-May-20	Project completed on schedule
257. Ndindane Combined School	Demolition of 15 pit toilets, construction of 30 enviroloo wc, 7 urinals. Provision of 4 x 10 000l water tanks including water reticulation and support structures required. Construction of french drains, refurbish existing water reticulation and add new water supply. Refurbish 6 existing waterborne toilets in the admin block and guardhouse and add five drinking fountains.	21-Apr-20	01-Jun-20	National Lockdown level 5/4 Covid 19 protocol, sites closes when a positive case is identified and opens days later
258. Chief K J Malaza Primary School	Demolition of 10 pit toilets and construction of 15 enviro loo wc, 5 urinals & 11 basins. Construction of a french drain. Refurbish existing borehole and existing water reticulation system. Add 1 water drinking fountain	2-Jun-20	2-Jun-20	Project completed on schedule
259. Emthonjeni Primary	Demolition of 06 pit toilets, construction of 24 enviroloo toilet seats, and refurbish 1 existing waterborne toilet block. Installation of borehole and 4 x 5000 litre water tank	14-May-19	02-Jun-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
260. Lambalati Secondary School	Renovations of 18 waterborne toilets, 7 wash basins, 2 urinals. Construction of 8 enviro-loos and equipping of 1 borehole, 4 x 5000l water tanks with 4,5m elevated steel stand and steel palisade fence. Refurbishment of septic tank, 4 x drinking fountains with 4 taps each and demolition of 10 pit toilets.	09-Jun-20	04-Jun-20	Project completed ahead of schedule
261. Kwashuku Secondary School	Demolition of 17 existing pit toilets, renovation of 8 existing toilets and construction of 14 new toilets, 17 wash basins and 8 urinals. Supply 4 x 5000l jojo tanks and a reliable borehole. Upgrade water services and drinking fountains as well as existing sewer system, new septic tanks and french drains.	17-Feb-20	05-Jun-20	Community disruptions due demands for economic participation and the National Covid 19 lockdown
262. Madiba High School	Construction of 8 enviro-loo toilets. Refurbish of the existing borehole with 3 x steel tank stands with 3 x 5000l jojo tanks and palisade around stands. Install palisade fence around the existing tank stands. Renovations of 8 existing enviro-loo toilets.	28-May-20	08-Jun-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
263. Mocha Primary School	Construction of 12 enviroloo toilets, 9 hand washing basins, and 4 urinals. Demolition of 15 existing pit toilets; refurbishment of 5 waterborne toilets. Construct atic tank and borehole. Install 2 x10 000 litre elevated water tank.	11-Jun-20	08-Jun-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
264. Torbanite Primary School	Construction of 9 enviro-loo toilets, provide 1 x 5000l jojo tanks on brick tank stand+ drinking fountains + water distribution (construction of clearvu boundary fence omitted from scope (r1.5M for 620m)	16-Feb-20	09-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
265. Zedelingspost Combined School	Demolition of 36 existing pit toilets. Construction of 29 new enviroloo toilets + 21 basins + 8 urinals. Provide 4 x 5000liter jojo tanks fenced around including drinking fountains + rehabilitate borehole, drain existing septic tank, new soakaway, sewer pipes + fittings	21-Feb-20	09-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
266. Bashele Primary School	Demolition of existing 25 ablution units, construction of 25 new ablution units, provision of water tanks and upgrading of water and sewer reticulation system.	15-Jan-20	09-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
267. Sondlovu Primary School	Construction of 25 enviroloo toilets, new borehole and equipping, renovation of existing toilets. Supply 10000litres tank and drinking fountains. Demolition of 18 existing pit toilets.	12-Jun-20	09-Jun-20	Project completed ahead of schedule
268. Humulani Primary School	Construction of enviroloo wc = 9, basins = 7 with new fully equipped steel tank stands with 2 x 5000litre jojo tanks, 2 fountains. Renovation of existing 16 enviroloo toilets.	7-Jul-20	10-Jun-20	Project completed ahead of schedule
269. Hluzingqondo Primary School	Demolish 8 existing pit toilets, refurbish 2 existing waterborne toilets. Construct 14 enviro-loo toilet seats with 5 urinals, 12 wash basins. Equipping of borehole and installation of 4x (5000l) water tanks.	11-Nov-19	10-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
270. Phanagela Primary School	Demolish 12 existing pit toilets, refurbish 4 existing waterborne toilets. Construct 17 enviroloo toilet seats with 4 urinals, 11 x wash basins. Equipping of borehole and installation of 4x 5000l water tanks.	11-Nov-19	10-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
271. Madzanga Primary School	Construction of 15 enviroloo toilets with 1 x 5 000l steel standing tanks. Equipping a borehole and demolition of 18 toilets.	24-Feb-20	11-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
272. New Ermelo Primary	Construction of perimeter fence, guardhouse and refuse area, water and electricity.	20-Mar-20	12-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
273. Khulong Primary School	Construction of 16 enviro-loo toilets. Refurbishment of the existing borehole and the installation of 2 x 5 000l jojo tanks with two steel stands and palisade fencing around. The demolition of 4 existing pit toilets and renovations of 4 enviroloos.	21-Apr-20	15-Jun-20	National Lockdown level 5 Covid 19 protocol, sites closes when a positive case is identified and opens days later
274. Mokgawane Primary School	Construction of 16 enviroloo toilets, 9 wash basins, 4 urinals, 2 x 5 000l water tank with 4,5m elevated steel stand and steel palisade fence. Provision of a new borehole and pump. Refurbishment of 4 x staff enviroloo toilets converted to waterborne toilets, 3 x drinking fountains with 4 taps each. Construction of septic tank and french drains and demolition of 16 pit toilets.	23-Jun-20	17-Jun-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
275. Ebuhleni Primary School	Demolition of 4 pit toilets. Construction of 5 enviro loo wc, 6 basins & 3 water borne urinals to existing boys' ablution. Provision of 2 x 5000l water tank, including water reticulation and support structure. Construction of a french drain. Construct a borehole. Refurbish existing water reticulation system. Refurbish 15 x existing waterborne toilets, 2 x urinals & 8 x basins. Refurbish existing septic tank reticulation. Add 1 water drinking fountains.	17-Jun-20	17-Jun-20	Project completed on schedule
276. Mdzili Secondary School	Construction of 16 enviroloo toilets, a new borehole and equipping, refurbishment of 6 waterborne toilets, upgrading of existing water tanks, supply 10 000l tank and drinking fountains. Demolition of 16 existing pit toilets.	12-Jun-20	19-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
277. Orhovelani Secondary School	Demolition of 16 pit toilets and construction of 15 enviro-loo toilets and refurbishment of 07 waterborne toilets	19-Jun-20	19-Jun-20	Project completed on schedule
278. Mhlosheni Primary School	Construction of 25 enviroloo toilets, a new borehole and equipping, refurbishment of 1 waterborne toilets and drinking fountain. Demolition of 12 existing pit toilets.	22-Apr-20	22-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
279. Vutselani Primary School	Demolish 16 pit toilets and construction of 25 new enviroloo toilets including 2 disabled toilets, 6 urinary and 18 basins	6-Jul-20	25-Jun-20	Project completed ahead of schedule
280. Shinyukane Secondary School	Construct 26 enviro-loo toilet seats with 8 urinals, 18 wash basins. Demolish of 20 pit toilets. Refurbish existing borehole. Install 2x 10 000l elevated water tank, refurbish existing small septic tank.	22-May-20	26-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
281. Mountainview Primary School	Construction of 8 water borne toilets, renovation and upgrade of 12 existing toilets, install 1 x 10 000 jojo tank and drinking fountain. Special demolition of an asbestos feature.	11-Jun-20	29-Jun-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
282. Mthunzi Primary School	Demolition of 12 pit toilets and 14 waterborne toilets, construction of 29 new enviroloo toilets including 2 disabled toilets, 8 urinary and 21 basins	30-Jun-20	29-Jun-20	Project completed ahead of schedule
283. Mtimba Primary School	Demolition of 23 pit toilets, construction of 28 new enviroloo toilets including 2 disabled toilets, 8 urinary and 21 basins	7-Jul-20	29-Jun-20	Project completed ahead of schedule
284. Mkhophuli Secondary School	Refurbishment of existing 18 waterborne toilets, 3 wash hands basin, 1 urinal and installation of 2x 5000l water tanks with steel stands.	27-Nov-20	30-Jun-20	Project completed ahead of schedule
285. Songeni Primary School	Construction of 21 enviroloo toilets, 21 wash hand basins, 8 urinals, renovation of 8 x enviro-loo toilets, 4 x 5000l water tank with elevated 4.5M steel stand and steel palisade fence, provision of new borehole and pump, 4 x drinking fountains with 4 taps each, construction of french drains and demolition of 16 pit toilets.	02-Jul-20	02-Jul-20	Project completed on schedule
286. Mjokwane Secondary School	Demolition of existing pit toilets and construction of 9 enviroloo toilets seats, 8 urinals, refurbishment of existing 17 waterborne toilets, 5 x 5000l water storage tank, 1 x tank stand, 5 x tanks stands, 2 x drinking fountain, borehole equipping, water reticulation, electricity and french drain, urinal	29-Aug-20	02-Jul-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
287. Xilongana Primary School	Renovations of 24 waterborne toilets, equipping a borehole, 3 x 5000l water tank with elevated 4.5M steel stand and steel palisade fence, construction of septic tank and french drains, 2 x drinking fountains with 4 taps each and demolition of 12 pit toilets.	06-Jul-20	03-Jul-20	Project completed ahead of schedule
288. Thulani Primary School	Construction of 25 new ablution units and demolition of existing 6 pit toilets	03-Oct-19	03-Jul-20	Community disruptions due to demands for economic participation
289. Mathule Primary School	Demolishing of 25 pit toilets and construction of 25 enviroloo toilets	14-May-20	03-Jul-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
290. Mthayiza Primary School	Demolition of 16 toilets, construction of 29 new enviroloo toilets, including 2 disabled toilets, 8 urinary and 21 basins	10-Jul-20	06-Jul-20	Project completed ahead of schedule
291. Dientjie Primary School	Construction of additional 19 toilets inclusive of 12 grade r toilets	10-Aug-20	07-Jul-20	Project completed ahead of schedule
292. Ifaletfu Primary School	Construction of waterborne wc = 15, urinals = 4, basins = 16 with new fully equipped steel tank stands with 4 x 5000litre jojo tanks, 4 fountains. Demolition of existing 18 pit toilets.	06-Jul-20	08-Jul-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
293. Tonteldoos Secondary School	Demolish 14 pit toilets and construction of 12 new enviroloo toilets including 1 disabled toilets, 4 urinary and 8 basins	06-Jun-20	08-Jul-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
294. Somlingo Primary School	Demolition of 16 existing pit toilets and construction of 25 enviroloo seats and 6 urinals, 1 x 5000l water tank, fencing barrier, water reticulation and equipping of borehole.	16-Sep-19	10-Jul-20	Community disruptions due to demands for economic participation
295. Sizisizwe Primary School	Demolish 6 pit toilets, construction of 25 enviro-loo 20 seats, 05 urinals, install 1x 5 000l water tank with stand & fencing barrier, water reticulation, install borehole	14-May-19	13-Jul-20	Community disruptions due to demands for economic participation
296. Lebadishang Primary School	Construction of 20 enviroloo toilets, 14 wash basins, 2 urinals, and 8 enviroloo toilets. Equipping 1 borehole, 4 x 5 000l water tanks and a 4,5m elevated steel stand and steel palisade fence. Refurbishment of septic tank and 4 x drinking fountains with 4 taps each and the demolition of 10 pit toilets	17-Jul-20	15-Jul-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
297. Phakani Primary School	Demolition of 22 pit toilets, construction of 29 enviro loo wc, 8 urinals. Provision of 2x 10 000l & 1x 5000l water tanks, refurbish existing borehole, existing water reticulation and existing 1x 10000l & 1x 5000l water tanks and 6 water drinking fountains	11-Jul-20	17-Jul-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
298. Takheleni Primary School	Demolition of 8 pit toilets and 11 waterborne toilets, construction of 29 new enviroloo toilets including 2 disabled toilets, 8 urinary and 21 basins.	05-Jun-20	20-Jul-20	National Lockdown level 4/3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
299. Inkaba Primary School (farm school)	Demolition of existing pit toilets and construction of 9 enviroloo toilet seats, 4 urinals, 1 x 5000l water storage tanks, 1 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	20-Apr-20	21-Jul-20	National Lockdown level 4/3 Covid 19 protocols, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
300. Sothembani Primary School	Demolition of 10 pit toilets, construction of 18 enviro loo install 1x 5000l water tank with stand and fencing barrier, water reticulation and upgrading and equipping of borehole.	14-May-19	24-Jul-20	National Lockdown level 4/3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
301. Pitas Primary School	Construction of 15 enviroloo toilets, 9 wash hand basins, 5 urinals, 1 x 5000l water tank with 4.5M elevated steel stand and steel palisade fence, equipping of new borehole and pump, 2 x drinking fountains with 4 taps each, construction of french drains and demolition of 12 pit toilets.	02-Jul-20	29-Jul-20	National Lockdown level 4/3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
302. Khetsalwati Secondary School	Demolition of existing 2 pit toilets and construction of 7 enviroloo toilet seats, 4 urinals, 2x drinking fountains, borehole equipping, water reticulation and electricity.	21-Aug-20	29-Jul-20	Project completed ahead of schedule
303. Hloaia Primary School	Construction of enviroloo wc = 13, basins = 10 with new fully equipped steel tank stands with 2 x 5000litre jojo tank, 2 fountains. Demolition of 10 pit toilets.	07-Aug-20	04-Aug-20	Project completed ahead of schedule
304. Bee Maseko Secondary School	Demolition of existing pit toilets and construction of 18 enviroloo toilet seats, 7 urinals, 2 x 5000l water storage tanks, 2 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	29-Feb-20	05-Aug-20	National Lockdown level 4/3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
305. Ezrom Primary School	Demolition of 10 pit toilets. Construction of 21 enviroloo toilets, 8 urinals, 21 water hand basins. Equipping a borehole and provision of 4 x 5000 litre jojo tanks connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains. Renovation of 8 enviroloo	17-Sep-20	06-Aug-20	Project completed ahead of schedule
306. Mbangwane Primary School	Construction of 25 waterborne toilets with 3 x steel stand tanks, 2 x drinking fountains with 4 taps each and renovation of 11 waterborne toilets. Equipping a borehole and demolition of 28 pit toilets	29-Feb-20	10-Aug-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
307. Mapateletse Primary School	Demolition of existing pit toilets, construction of 08 enviro-loo toilets seats, 04 urinals, refurbishment of existing 08 enviro-loo toilets, 1x 5000l water storage tank, 1x tank stands, 2x borehole drilling and water reticulation.	21-Aug-20	11-Aug-20	Project completed ahead of schedule
308. Kwakwari Primary School	Construction of 24 enviro-loo toilet seats, 7 urinals, demolition of 22 existing pit toilets refurbishment of waterborne toilets, refurbishment of existing septic tank. Upgrading of existing borehole and provide 5 x 5 000l elevated tanks	10-Mar-20	11-Aug-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
309. Tegwans Nest Combined School	Renovation of 12 waterborne toilets, construction of 3 enviro-loo toilets, 1 urinal, 3 basin, equipping of borehole, 1 x 5000l jojo tank and tank stand and provision of drinking fountain	26-Aug-20	11-Aug-20	Project completed ahead of schedule
310. Gutjwa Primary School	Construction of 25 enviroloos toilets, 13 hand wash basins, 8 urinals, equipping one borehole, 3 x 5000l water tanks with 4,5m elevated steel stands and palisade fences. Construction of french drains and 4 x drinking fountains	10-Jul-20	12-Aug-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
311. Sisini Primary School	Construction of 25 waterborne toilets, with 8 urinals and 18 wash hand basins. Equipping a borehole and provision of 2 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fence around. Construction of a septic tank with french drain and drinking fountains. Demolition of 12 pit toilets joint with waterborne toilets.	20-Aug-20	18-Aug-20	Project completed ahead of schedule
312. Pugishe Primary School	Demolition of 10 existing pit toilets and construction of 9 enviro-loo seats and 2 urinals, 1 x 5000 l water tanks with stands and drilling new borehole.	21-Aug-20	18-Aug-20	Project completed ahead of schedule
313. Thandulwazi Primary School	Demolition of 10 waterborne toilets, construction of 18 new waterborne toilets including 1 disabled, 6 urinary and 18 basins.	22-Aug-20	19-Aug-20	Project completed ahead of schedule
314. Hokisa Primary School	Construction of enviroloo wc = 20, urinals = 4, basins = 16 with new fully equipped steel tank stands with 3 x 5000litre jojo tanks. Demolition of existing 14 pit toilets.	08-Jul-20	24-Aug-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
315. Vuka Primary School	Construction of 15 enviroloo toilet block with 4 x 5000l steel stand tanks, equipping a borehole, renovations of existing waterborne toilets and demolition of 9 pit toilets.	19-Apr-20	26-Aug-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
316. Mugidi Primary School	Phase 1: construction of 8 classrooms and renovation of 8 classrooms. Future phase: guard house, ablutions, upgrading of water, electricity, car park ,rail and ramps	26-Aug-20	26-Aug-20	Project completed on schedule
317. Sibukosetfu Senior Secondary School	Upgrades and additions phase 1: renovations of 20 classrooms and admin block. Phase 2: construction of additional 8 classroom, borehole, kitchen, fence.	7-May-20	28-Aug-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
318. Bukhosibetfu Primary School	Demolition of 16 existing pit toilets and construction of 27 enviroloo toilets, 8 urinals, 19 basins and provision of water	23-Feb-20	28-Aug-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
319. Shayaza Combined School	Demolition of existing pit toilets and construction of 17 waterborne toilets seats. Refurbishment of existing 12 waterborne toilets, 8 urinals, 2x drinking fountain, water reticulation, electricity septic tank and french drain.	19-Oct-20	31-Aug-20	Project completed ahead of schedule
320. Mbuzini Primary School	Construction of 18 enviro-loo toilets, with 2 x steel stand tanks, 2 x drinking fountains with 4 taps each and 15 waterborne toilets that cannot operate as there is not water connection. Equipping a borehole and demolition of 23 pit toilets.	13-Jun-20	31-Aug-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
321. Funjwa Primary School	Construction of enviroloo wc = 21, urinals = 4, basins = 16 with new fully equipped steel tank stands with 3 x 5000litre jojo tanks, 2 fountains. Demolition of 12 existing pit toilets.	14-Oct-20	03-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
322. Ekuphileni Primary School	Construction of 16 enviroloo toilets, 4 urinals, 11 basins, demolition of 12 existing pit toilets and provision of drinking fountain	26-Aug-20	7-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
323. Maqhawuzela Primary School	Demolition of existing pit toilets and construction of 16 enviroloo toilet seats, 5 urinals, 2 x 5000l water storage tanks, 2 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	13-Apr-20	10-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
324. Isifisoethu Primary School	Refurbishment of 9 existing waterborne toilets and construction of 20 waterborne toilets	24-Feb-20	11-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
325. Tsatselani Primary School	Demolition of 4 pit toilets, construction of 5 enviro loo wc, 1 urinals & 7 basins, provision of 2 x 5000l water tank, including water reticulation and support structure, construction of a french drain, construct a borehole, refurbish existing water reticulation system, refurbish 15 x existing waterborne toilets, 3 x urinals & 6 x basins and refurbish existing septic tank reticulation, add 1 water drinking fountains.	23-Apr-20	14-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
326. Sihlengiwe Primary School	Construction of 13 enviro-loo toilets, 6 wash hand basins, 4 urinals, and install 2x 5000l tank with steel tank stand and renovations of waterborne toilets. Demolition of 21 pit toilets.	23-Sep-20	15-Sep-20	Project was completed ahead of schedule
327. Verena Primary School	Construction of 15 enviro-loo toilets, 6 wash hand basins, 4 urinals and install 2x 5000l tank with steel tank stand. Demolition of 15 pit toilets.	23-Sep-20	15-Sep-20	Project was completed ahead of schedule
328. Makwetse Primary School	Demolishing of 12 pit toilets and construction of 16 enviro-loo toilets including 4 urinals and 10 whb, water supply (provision of 2x 5kl tanks, drilling and equipping of borehole) and drainage.	30-Sep-20	15-Sep-20	Project was completed ahead of schedule
329. Ndimande Primary School (Phase 1)	Demolishing of 16 pit toilets and construction of 16 enviro-loo toilets including 4 urinals and 11 wash hands basins, water supply (provision of 2x 5000l tanks including drilling and equipping of borehole) and drainage.	23-Sep-20	15-Sep-20	Project was completed ahead of schedule
330. Babati Primary School	Demolition of 11 pit toilets, construction of 16 seats enviro-loo toilets, 02 urinals, 11 basins, 2x water fountains, upgrade existing borehole, equipping of borehole 2 and erect elevated water storage tanks (2x 5000l jojo tank and fence)	18-Sep-20	18-Sep-20	Project completed on schedule
331. Maoloshe Primary School	Demolition of 12 pit toilets, renovate 04 seats enviro-loo toilets, construction of 11seats enviro-loo toilets, 02 urinals, 08 basins, 2x water fountains, upgrading of existing borehole and erect elevated water storage tanks (2x 5000l jojo tank and fence)	18-Sep-20	18-Sep-20	Project completed on schedule
332. Motlamogatsane Primary School	Construction of 25 toilets and demolish 12 existing pit latrines	18-Sep-20	18-Sep-20	Project completed on schedule
333. Mahashe Secondary	Demolition of 12 pit toilets. Construction of 18 enviroloo toilets, 7 urinals, 12 water hand basins. Equipping a borehole and provision of 3 x 5000 litre jojo tank connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains. Provision of boundary fence.	18-Sep-20	22-Sep-20	Project completed ahead of schedule
334. Mmashadi Secondary School	Phase 1: demolishing of 16 existing pit toilets and construction of 18 new ablution units, provision of a borehole and 2 x 10000l elevated water tank and fencing.: Phase 2: construction of administration block, kitchen, computer centre, laboratory and library	22-Dec-20	22-Sep-20	Project completed on schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
335. Halemela Secondary School	Renovation of 6 blocks of enviroloo toilets (24 toilets)	28-Aug-20	23-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
336. Zamintuthuko Primary School	Construction of 15 enviro-loo toilets, 9 whb, 4 urinals with 2x 5000l tank, steel tank stand. Install new sanitary fittings in existing toilets. Install a new septic tank and demolition of 13 pit toilets.	25-Sep-20	25-Sep-20	Project completed on schedule
337. Senianya Primary School	Construction of 16 enviro-loo toilets, 8 urinals, 16 wash hand basins, 2 x 5000 litre storage tanks with stands, palisade fencing, 3 x 3 drinking fountains, french drain & demolition of 20 existing pit toilets.	30-Sep-20	28-Sep-20	Project completed ahead of schedule
338. Klipspringer Primary School	Renovations to 4 classroom block, admin and 6 classroom block, demolition of dilapidated brick structure, relocate 1 x temporary mobile structure and construction of 1 x 3 classroom block, 1 x 2 classroom, 2 x grade r centre and 1 x 5 waterborne toilets.	30-Sep-20	28-Sep-20	Project completed ahead of schedule
339. Zimiseleni Primary School	Demolishing of existing pit toilets and construction of 10 new ablution units	22-Sep-20	29-Sep-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
340. Zithuthukiseni Primary School	Demolition of 12 pit toilets. Construction of 15 enviroloo toilets seats (1 disable), 4 urinals, 11 water hand basins. Installation of borehole and provision of 2 x 5000 litre jojo tanks hoisted on 5m steel stand fenced with steel palisade fence 2 x drinking fountains.	22-Sep-20	29-Sep-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
341. Mdumiseni Secondary School	Construction of 20 enviro-loo toilets, with 2 x steel stand tanks, 2 x drinking fountains with 4 taps each. Demolition of 14 pit toilets.	26-May-20	30-Sep-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
342. Tiphembeleni Primary School	Renovations to 2x 8 classroom blocks, admin, computer and 2x 7 waterborne toilets. Refurbishment of classrooms and waterborne toilets	30-Sep-20	30-Sep-20	Project completed on schedule
343. ES Malele Secondary School	Construction of 12 enviroloo toilets, with 5 urinals and 9 wash hand basins. Equipping a borehole and provision of 1 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains. Demolition of 12 pit toilets	17-Dec-20	06-Oct-20	Project completed ahead of schedule
344. Ziwelile Primary School (farm school)	Construction of 9 enviroloo toilets, 1 urinal, 7 basins, demolition of 3 existing pit toilets, provision of fully equipped borehole, 1x 5000l jojo tank and tank stand and provision of drinking fountain	10-Oct-20	07-Oct-20	Project completed ahead of schedule
345. Powerline Primary School	Demolition of 16 pit toilet, refurbishment of 4 existing enviro-loos, construction of 10 new enviro-loo toilets, 2 disable toilets, 8 new basins, 2 basins installed to existing bathroom, 4 urinals, install 2 drinking fountain, equipping of the new borehole, including 3 no water storage tanks	09-Oct-20	09-Oct-20	Project completed on schedule
346. Thaba Chweu Boarding School	Construction of new boarding school	06-Dec-19	09-Oct-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
347. Matsavana Primary School	Construction of 20 enviroloo toilets, with 5 urinals and 14 wash hand basins. Equipping a borehole and provision of 2 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains. Demolition of 20 pit toilets.	18-Dec-20	13-Oct-20	Project completed ahead of schedule
348. Saile Lower/ Higher Primary School	Demolition of pit toilets and construction of 25 toilets inclusive of 4 grade r toilets	30-Sep-20	13-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
349. Zamani Primary School	Construction of 13 enviro-loo toilets, 6 wash hand basins, 4 urinals. Refurbishment of existing waterborne toilets, install 2x 5000l tank, steel tank stand. Demolition of 13 pit toilets.	30-Sep-20	14-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
350. Shiviti Primary School	Demolition of 11 pit toilets and construction of 16 enviro-loo toilets, 2 urinals, 12 basins and equipping of borehole, 1x 5000l jojo tank and tank stand and provision of drinking fountain	11-Dec-20	15-Oct-20	Project completed ahead of schedule
351. Engelsedraai Primary School	Demolition of 10 pit toilets. Construction of 11 enviro loo wc, 3 urinals & 7 basins. Provision of 1 x 5000l water tanks, including water reticulation and support structure required. Construction of a french drain. Refurbish existing borehole and existing water reticulation system. Refurbish 6 x existing waterborne toilets 2 x urinals & 4 x basins. Refurbish existing septic tank reticulation and add 1 water drinking fountain.	27-Jul-20	16-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
352. Qcetywayo Primary School	Demolition of 13 pit toilet, 14 new enviro-loo toilets, 1 disabled toilet, 10 new basins, 4 new urinals, 2 new drinking fountains, equipping of the new borehole, including 1x water storage tanks	17-Oct-20	19-Oct-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
353. Khulani Primary School	Demolition of 14 pit toilet, construction of 16 enviro-loo toilets, 4 urinals, 13 basins and equipping of the new borehole including water storage (1x 5000l jojo tanks)	24-Sep-20	20-Oct-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
354. Phaphama Primary School	Construction of 12 enviro-loo toilets, 5 urinals and 13 wash hand basins, 2x 5000l storage tanks with stands french drain, palisade fencing. Repair 8x existing waterborne toilets and septic tank, 2x3 drinking fountain and demolition of 13 pit toilets.	30-Sep-20	20-Oct-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
355. Mafu Secondary School	Demolish 6 existing pit toilets, refurbish 4 existing waterborne toilets. Construct 13 enviro-loo toilet seats with 4 urinals, 10 x wash basins. Equipping of a borehole and installation of 2x 5000l water tanks.	14-Dec-19	21-Oct-20	Community disruptions due to demands for economic participation
356. Inkhanyeti Primary School	Demolition of 28 pit toilet, construction of 16 enviro-loo toilets, 4 urinals, 13 basins and equipping of the new borehole including water storage (2x 5000l jojo tanks)	24-Sep-20	23-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
357. Moratiseng Primary School	Construction of 3 enviro loo wc. Refurbish existing borehole and existing 22x enviro loo toilets. Install sub soil drain. Construction of a french drain. Add 1 water fountains.	16-Oct-20	26-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
358. Schoemansdal Combined School	Renovation to 8 classroom block, construction of 33 enviro-loo toilets, 3 grade r centre, borehole and upgrade of water supply.	6-Oct-20	27-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
359. Khombindlela Primary School	Demolition of existing 14 pit toilets and construction of 25 enviroloo toilet seats, 6 urinals, 2x drinking fountains, 3x 5000l water storage tank, 3 steel tank stand and refurbishment of existing 4 waterborne teachers toilets	14-Oct-20	28-Oct-20	Community disruptions due to demands for economic participation and the National Covid 19 lockdown
360. Mhlahle Primary School	Construction of 23 enviroloo toilets, with 8 urinals and 18 wash hand basins. Equipping a borehole and provision of 3 x 5000l jojo tanks connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains. Demolition of 20 pit toilets.	18-Dec-20	29-Oct-20	Project completed ahead of schedule
361. Hibemandla Primary School	Demolishing of 12 pit toilets and construction of 16 enviro-loo toilets, 4 urinals, 15 basins and equipping of the new borehole including 1x 5000l water storage tank and drinking fountain.	11-Dec-20	29-Oct-20	Project completed ahead of schedule
362. Makuke Secondary School	Demolition of 23 pit toilet, 11 new enviro-loo toilets, 1 disable toilet, 9 new basins, 4 new urinals, 2 new water fountains, equipping of the new borehole and 2 new water storage tanks	28-Oct-20	02-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
363. Makokwane Primary School	Demolition of 7 pit toilet, 14 new enviro-loo toilets, 1 disable toilet, 10 new basins, 4 new urinals, 2 new drinking fountains and 2 new water storage tanks	22-Oct-20	02-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
364. Sinqobile Primary School	Demolition of 14 pit toilets and construction of 16 new enviro-loo toilets, 10 new basins, 4 new urinals, 2x drinking fountain and equipping of the new borehole, including 2x 5000l water storage tanks.	02-Nov-20	02-Nov-20	Project completed on schedule
365. Lubombo Circuit Office	Construction of new circuit offices using the design of the administrative block of steve tshwete boarding school.	13-Nov-20	02-Nov-20	Project completed ahead of schedule
366. Xingala-Makamu Primary	Demolition of 2 vip toilets. Renovation of 5 existing waterborne toilets. Construction of 10 wc, 4 new urinals, 5 double whb and 1 disable enviroloo toilet. Drilling and equipping of new borehole. Supply of 2 x 5000 litre water tanks and stand.	08-Oct-20	03-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
367. Maloka Primary School	Construction of 17 enviro-loo toilet seats, 2 urinals, 11 wash hand basins. Demolish existing pit toilets. Equipping of borehole and installation 3 x (5000l) water tank.	17-Oct-20	05-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
368. Qedudlame Primary School	Construction of 8 enviro-loo toilet seats, 4 urinals. Demolition of 12 existing pit toilets, refurbishment of waterborne toilets; refurbishment of existing septic tank. Construct one new borehole and provide 2x 5000l elevated tanks	23-Nov-20	06-Nov-20	Project completed ahead of schedule
369. MP Magagula Primary School	Demolition of existing pit toilets and construction of 18 enviroloo toilet seats, 7 urinals, 2 x 5000l water storage tanks, 2 x tank stands, 2x drinking fountains, borehole equipping, water reticulation and electricity	17-Apr-20	06-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
370. Thokozani Primary School (low enrolment)	Demolition of 10 pit toilets, erect 8 seats enviro- loo toilets, 4 urinals, 7 basins, 2x water fountains with soak away and fence around tank stands	29-Jan-21	10-Nov-20	Project completed ahead of schedule
371. Maphakama Primary School	Demolition of 16 pit toilets. .Construction of 16 enviroloo toilets seats, 2 urinals, 10 water hand basins. Equipping of borehole including water storage 4 x 5000 litre jojo tanks on steel tank stand, 3 x drinking fountains.	05-Nov-20	10-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
372. Maqamela Primary School	Demolition of 14 pit toilets. .Construction of 16 enviroloo toilets seats, 2 urinals, 10 water hand basins. Equipping of borehole including water storage 4 x 5000 litre jojo tanks on steel tank stand, 3 x drinking fountains.	5-Nov-20	12-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
373. Marhagi Secondary School	Demolition of 26 pit toilet, construction of 18 enviro-loo toilets, 7 urinals, 15 basins and equipping of the new borehole including water storage (2x 5000l jojo tanks)	16-Oct-20	12-Nov-20	National Lockdown level 3 Covid 19 protocols, sites closes when a positive case is identified and opens days later
374. Matjeni Primary School	Demolition of 19 existing pit toilet, construction of 29 enviro-loo toilets, 21 basins, 08 urinals, 02 drinking fountain and equipping of the new borehole, including 2 water storage tanks	16-Nov-20	16-Nov-20	Project completed on schedule
375. Mkhumbini Primary	Demolition of 2 vip toilets, renovations of 8 existing waterborne toilets, construction of 7 wc, 4 urinals, 3 double whb and 1 disabled enviro loo toilets, upgrading existing borehole, supply of 2 x 5000l water tank and stands.	23-Jan-21	17-Nov-20	Project completed ahead of schedule
376. Masibekela Primary School	Demolition of existing pit toilets and construction of 13 enviro-loo toilet seats, 4 urinals, refurbishment of existing 3 waterborne toilets, 2x drinking fountains, water reticulation, french drain, urinal and waste water reticulation	20-Oct-20	18-Nov-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
377. Thembeke Secondary School	Renovations to 20 classrooms, library, computer, home economics, tuckshop, science lab, and music centre, 13 waterborne toilets and install paving and storm water management system.	25-Nov-20	23-Nov-20	Project completed ahead of schedule
378. Sekemisa Primary School	Demolition of 20 pit toilet, construction of 20 enviro-loo toilets, 5 urinals, 13 basins and equipping of the new borehole including water storage (2x 5000l jojo tanks)	20-Oct-20	26-Nov-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
379. Plaartjie Prmary	Demolition of 12 pit toilets. . Construction of 20 enviroloo toilets seats, 5 urinals, 13 water hand basins. 2 X 3 drinking water fountains, 2 x 5000 litre storage tanks with stands, palisade fencing and clearvu perimeter school fencing, borehole deepening/ equipping..	20-Nov-20	27-Nov-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
380. Maakere Secondary School	Demolishing of 7 existing pit toilets and renovation of 12 enviroloo toilets including honey sucking for students ( 2 x blocks of 7 for boys and 7 x block of 6 for girls and construction of 4 enviroloo toilets for staff including 1 x unisex disable toilets. Provide 1 x 5000l jojo tank elevated & fenced 1 x drinking fountain including soak away, and water reticulation from tank	09-Jan-21	01-Dec-20	Project completed ahead of schedule
381. Cangasa Primary School	Demolition of existing 7 pit toilets, construction of 15 enviro-loo, equipping of borehole, installation of 1x5000l water tank and drinking fountain.	12-Sep-20	03-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
382. Lugebhuta Secondary School	Demolition of 17 pit toilets, construction of 26 enviro-loo including 8 urinals and 18 whb, water supply (provision of 2x 5kl tanks, drilling and equipping of borehole) and drainage.	30-Nov-20	07-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
383. Mkolishi Secondary School	Renovation of 6 waterborne toilets for female learners and 6 waterborne toilets in the admin for male and female staff. Construction of 7 enviro-loo toilets, 4 urinal and 6 basins. [1 X type h for male learners (4t, 4u ,2b). 1 X type c for female learners and disable (2t ,1b ,1d). Install steel palisade fence and steel gate around water tanks.3 X water drinking fountains. Demolish 19 pit toilets and 6 substructure pit toilets.	08-Feb-21	08-Dec-20	Project completed ahead of schedule
384. Alexandra Primary School	Demolition of pit toilets and construction of 3 enviroloo toilets, 5 urinals, refurbishment of 17 enviroloo toilets, fencing, water reticulation, french drain and 2 x drinking fountains	28-Jan-21	08-Dec-20	Project completed ahead of schedule
385. Vukanini Primary School	Removal of the existing fence and erecting a new invisible fence	29-Jan-21	09-Dec-20	Project completed ahead of schedule
386. Kusile Primary	Demolition of 14 pit toilets. Construction of 16 enviroloo toilets seats. 4 New urinals, 10 new basins, equipping of a new borehole including 2 x 5000 litre water storage tanks. 2 Drinking fountains.	17-Oct-20	11-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
387. Sincobile Secondary School	Refurbishment of 34 waterborne toilets, 3 x drinking fountains, refurbishment of existing septic tank, demolition of 8 pit toilets	26-Jan-21	11-Dec-20	Project completed ahead of schedule
388. Prof SS Repinga Primary School	Refurbishment of 34 waterborne toilets, 3 x drinking fountains, refurbishment of existing septic tank, demolition of 4 pit toilets.	26-Jan-21	11-Dec-20	Project completed ahead of schedule
389. Nokuthula Primary School	Construction of 20 enviro-loo toilets, 5 urinals, 14 basins, demolition of 10 existing pit toilets, equipping of borehole, 1x 5000l jojo tank and tank stand and provision of drinking fountain	03-Oct-20	11-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
390. Siboshwa Primary School	Demolition of 14 pit toilets, construction of 16 seats enviro-loo toilets, 4 urinals, 13 basins and equipping of new borehole including (2x 5000l jojo tank)	23-Sep-20	14-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
391. Celani Primary School	Demolish pit toilets and construction of 18 toilets and construction of 29 seats (enviro-loo), 19 wash hand basins, 4 urinals, 3 drinking fountains, 2x 5000l jojo tanks on elevated tank stand.	4-Nov-20	14-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
392. Mkhomazane Primary School	Demolition of 20 pit toilet, renovation of 4 seats toilets block, construction of 12 seats enviro- loo toilets, 3 urinals, 9 basins, 4x water fountains, soak away and fence around tank stand	29-Jan-21	15-Dec-20	Project completed ahead of schedule
393. Dlumana Secondary School	Construction 12 enviro- loo toilets with 5 urinals and 7 wash hands basins. Construction of a french drain and drinking fountain. Demolition of 18 pit toilets.	22-Jan-21	15-Dec-20	Project completed ahead of schedule
394. Nyamazane Secondary School	Demolition of existing 20 pit toilets and construction of 12 enviro-loo toilet seats, 4 urinals, 10 basins and equipping of the new borehole including 1x 500l water tank storage and drinking fountain	11-Dec-20	15-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
395. Alfred Matshine Secondary School	Demolition of 08 plain pit toilets and construction of additional 23 toilets	22-Feb-21	15-Dec-20	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
396. Bohlabela District Office Mapulaneng campus	Repair work to the vandalised concrete palisade fence	23-Jan-21	15-Dec-20	Project completed ahead of schedule
397. Mawuvana Primary	Demolition of 12 pit toilets. Construction of 25 enviroloo toilets, 8 urinals, 18 water hand basins. Equipping a borehole and provision of 3 x 5000 litre jojo tanks connected to the water supply, placed on a steel stand with palisade fencing around. Construction of a septic tank with french drain and drinking fountains.	18-Dec-20	18-Dec-20	Project completed on schedule
398. Lindani Primary School	Demolition of existing 15 pit toilets and construction of 16 enviro-loo toilet seats, 4 urinals, 2x tank stand, 2x drinking fountains, boreholes equipping and water reticulation	01-Dec-20	21-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
399. Aerorand Primary School	Construction of a grade r centre, 24 classrooms, administration block, library, computer centre, 40 toilets, fence, electricity, water, school hall, kitchen, 3 sports grounds and car park.	29-Oct-19	21-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
400. Ntsie Primary School	Construction of 16 waterborne toilets, 4 urinals, new septic tank and french drain and 2x 5000l storage tanks complete with stands, 2x3 drinking fountains, palisade fencing and demolition of 9 pit toilets and 2x enviro- loo toilets.	14-Oct-20	23-Dec-20	Community disruptions due to demands for economic participation and the National Covid 19 protocols
401. Sophungane Combined School	Construction of 26 enviroloo toilets, 8 x urinals, 15 x wash hands basins, 2 x 5000l water tank and demolition of existing pit toilets	08-Jan-21	08-Jan-21	Project completed on schedule
402. Mfulamudze Primary School	Demolishing of 11 pit toilets, erect 8 seats enviro-loo toilets, 4 urinals, 7 basins, 2x water fountain, soak away and fence around tank stands.	01-Feb-21	13-Jan-21	Project completed ahead of schedule
403. Chayaza High School	Refurbishment of 12x enviroloo toilets and refurbish 6x waterborne toilets	13-Jan-21	13-Jan-21	Project completed on schedule
404. Kennen Primary School	Demolition of existing 12 pit toilets and we also recommend demolition of the 4 enviroloo toilet block converted into the waterborne toilets system because there is no septic tank for those toilets they are using the pits of those toilets as a septic tank, refurbishment of the 4 community built waterborne toilets, construction of 16 enviroloo toilet seats with 5 urinals, 2x drinking fountains, water reticulation, french drain, urinal and waste water reticulation	28-Jan-21	14-Jan-21	Project completed ahead of schedule
405. Magudu Combined School	Construction of 27 x enviro-loo toilets ( 21 x wc, 6 x urinals, 14 x whb) refurbishment of 9 x waterborne toilets ( 08 x wc , 1 x urinal & 7 x whb ), 4 x drinking fountains and demolishing of existing pit toilets	08-Jan-21	15-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
406. Mvangatini Primary School	Construction of 20 x enviro-loo toilets ( 15 x wc,5 x urinal,11 x whb ) 3 x drinking fountains and demolishing of pit toilets	09-Jan-21	20-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
407. Sozilani Primary School	Demolition of 6 pit toilet, construction of 12 enviro-loo toilets, 1 urinals, 9 basins and equipping of the new borehole including water storage (1x 5000l jojo tanks)	23-Sep-20	25-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
408. Khanyisa Primary School	Construction of 13 enviro - loo toilets, 6 wash hand basins, 2 urinals, with 2x 5000l tanks, steel tank stand. Maintaining septic tank and equipping a borehole. Demolition of 11 pit toilets.	24-Sep-20	27-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
409. Hobo Secondary School	Demolish pit toilets and refurbish 29 waterborne toilets including converting two toilet to a disabled toilet , ramps and aprons	28-Jan-21	28-Jan-21	Project completed on schedule
410. Lekedi LH Primary School	Demolition of existing 22 pit toilets and construction of 4 enviroloo toilet seats, 4 urinals, refurbishment of existing 11 waterborne toilets, supply of 1 x 5000l storage tank with elevated tank stands 2x drinking fountains , water reticulation, french drain, urinal and waste water reticulation	29-Jan-21	29-Jan-21	Project completed on schedule
411. Masweng Primary School	Construction of 9 enviroloo toilets and 2 urinals, installation of 1 elevated tank stand for the 5000l storage tank, refurbishment of the existing borehole 2x drinking fountains, water reticulation, palisade fence around the tank, french drain and urinal network	29-Jan-21	29-Jan-21	Project completed on schedule
412. Nwamacingele Primary School	Construction of 16 enviroloo toilets, with 6 urinals and 18 wash hand basins. Construction of a french drain and drinking fountains. Renovation of 04 enviroloo toilet. Demolition of 12 pit toilets.	25-Jan-21	29-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
413. Matikinya Primary School	Construction of 12 enviroloo toilets, with 4 urinals and 08 wash hand basins. Construction of a french drain and drinking fountains. Demolition of 04 pit toilets	22-Jan-21	29-Jan-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
414. MC Zitha Primary School	Phase1: demolition of 10 existing pit toilets and construction of 16 new enviro-loo toilets, 10 new basins, 4 new urinals, 2 drinking fountain and equipping new borehole including 2x 5000l water storage.	10-Mar-21	29-Jan-21	Project completed ahead of schedule
415. Kwamanala Secondary	Renovation of 20 existing waterborne toilets. 1X jojo tank, 3 x tank stands, 2 x drinking fountains, fence around the tanks and water reticulation from the tanks.	12-Mar-21	29-Jan-21	Project completed ahead of schedule
416. Siyabonga Secondary School	Demolition of 41 pit toilets and construction of 20 enviro loo wc, 6 urinals & 15 basins. Provision of 3 x 5000l water tank, including water reticulation and support structure. Construction of a french drain. Construct a borehole. Refurbish existing water tanks and reticulation system. Refurbish 2 x existing waterborne toilets, 2 x urinals & 2 x basins. Refurbish existing septic tank reticulation. Add 1 water drinking fountains.	6-Nov-20	01-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
417. Inkosinatsi Primary School	Demolition of 17 seater plain pit toilets, erect 09 seater enviro- loo toilets, 2 urinals, 2x water fountain, soak away and fence around tank stands.	01-Feb-21	01-Feb-21	Project completed on schedule
418. Lomahasha Secondary School	Renovations of 4 toilets plus urinal ,construction of 12 enviroloo toilets ,4 x urinals,9x whb, 2x 5000l water tank and demolition of existing 21 pit toilets	04-Feb-21	02-Feb-21	Project completed ahead of schedule
419. Tikhontele Secondary School	Demolition of 36 existing pit toilets, refurbishment of water reticulation and add new water supply including support structures required, construction of french drain, construction of 3 drinking fountains and construction of 30 enviro-loo toilets, 12 urinals and 24 wash hand basins.	11-Feb-21	08-Feb-21	Project completed ahead of schedule

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
420. Amanzi Primary School (low enrolment)	Refurbishment of 4 waterborne toilets for female and for male staff and add urinal. Construction of 12 enviro-loo toilets, 4 urinals and 9 basins. [1 X type c for female learners & disabled (2t, 1b, 1d). 1 X type g for female learners (4t, 3b). 1 X type b1 for male learners (2t, 4u, 2b). 1 X type d for grade r (3t, 2b)]. Install steel palisade fence and steel gate around water tanks. 1 X drinking fountain.	08-Feb-21	08-Feb-21	Project completed on schedule
421. Majembeni Primary School	Renovation of existing waterborne toilets. Construction of 10 enviroloo toilet seats, 4 urinals, 15 x wc, 8 x whb, 3 x drinking fountains, 2 x 5000l water tank and demolition of the existing pit toilets	09-Feb-21	08-Feb-21	Project completed ahead of schedule
422. Holdesheim Primary School (low enrolment)	Construction of 15 enviro-loo toilets, 5 urinals and 11 basins. (2 X type d for female learners (3t, 2b). 1 X type b1 for male learners (2t, 4u, 2b). 1 X type c for female staff with disable (2t, 1b, 1d). 1 X type a1 for male staff (1t, 1u, 1b). 1 X type d for grade r (3t, 2b). Install steel palisade fence and steel gate around water tanks. 1 X drinking fountain. Demolish 11 pit toilets.	12-Feb-21	12-Feb-21	Project completed on schedule
423. Kwetse Primary School	Demolition of pit toilets and construction of 13 enviroloo toilets, 8 urinals, refurbishment of 12 enviroloo toilets, fencing, water reticulation, french drain and 2 x drinking fountains	12-Feb-21	12-Feb-21	Project completed on schedule
424. Thabakgolo Primary School	Demolition of existing 20 pit toilets and construction of 15 enviroloo toilet seats, 4 new urinals, 11 basins, construction of a french drain, add 2 drinking fountains.	2-Apr-21	19-Feb-21	Project completed ahead of schedule
425. Msogwaba Primary (Prince HR Nkosi Primary School)	Construct 24 classrooms, administration block, laboratory, library, computer centre, school hall, 30 toilets, fence, electricity, water, kitchen, ramps + rails, 3 sports grounds and car park.	04-May-19	19-Feb-21	Project completed ahead of schedule
426. Kufakwezwe Primary School	Construction of 12 new classrooms, admin, computer centre, laboratory, kitchen, guardhouse, fence, water, electricity, car park, ramps and rails	14-Oct-20	19-Feb-21	Project completed ahead of schedule
427. Funindlela Primary School	Demolishing of 8 existing pit toilets, renovation of 6 existing water borne toilets in the admin block for educators & staff, renovation of 14 waterborne toilets for students (1 x block of 6 with 2 x wall mounted urinals x for boys and 8 x for girls, 16 x waterborne for grade r (9 x girls and 7 x boys with 1 x steel urinals) 5 waterborne toilets (type b) which consist of 4 x toilets for girls and 1 x unisex disable and construction of 2 x 5000l jojo tanks, steel palisade fence around jojo tanks 4 x drinking fountain including soak away, and water reticulation from tanks and re-routing of sewer line	07-Jan-21	22-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
428. Mkhanyo Primary School	Construction 18 enviro-loo toilet seats, 8 urinals, 21 wash hand basins. Demolish 13 pit latrines and refurbish 8 existing waterborne toilets. Demolish existing 20 pit toilets. Refurbish the existing borehole. Installation of 3 x 10kl with 5m high stand	21-Jan-21	24-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
429. Ngodini Secondary School	Demolishing of 8 toilets, refurbishment of 14 waterborne toilets, new 15 enviro-loo toilets, 3 drinking fountains and water reticulation.	09-Jan-21	25-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
430. Farel Primary School	Demolition of 16 pit toilets. Refurbishment of water reticulation & add new water supply including support structure required. Construction of french drains. Construction of 2 drinking fountains. Construction of 16 enviro-loos, 8 urinals and 10 basins.	13-Jan-21	26-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
431. Mambane Secondary School	Demolishing of 23 existing pit toilets, construction of 20 enviro-loo toilets, 4 urinals, refurbishment of 6 waterborne toilets, refurbishment of existing septic tank, and 4 x drinking fountains.	09-Feb-21	26-Feb-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
432. Umlambo Combined School	Refurbish existing enviro-loo (2t and install 1basin for junior female learners refurbish 5 waterborne toilets with 4 basins (for grade r). Construction of 17 enviro-loo toilets, 15 wash hand basins and 8 urinals. 1 X type g mod by removing 1 basin for girls (4t, 2b). 1 X type g for girls (4t, 3b). 1 X type f for disable for female staff (3t, 2b, 1d). 1 X type h modified for male learners (4t, 6u, 3b). 1 X type b mod by removing 1toilet for male staff (1t, 2u, 2b). Install steel palisade fence and steel gate around water tanks. 4 X drinking fountain. Demolish 8 pit toilets.	12-May-21	04-Mar-21	Project completed ahead of schedule
433. Lepesi Primary School	Demolition of 22 pit toilets. Construction of 20 enviro loo, 1 x disable toilet, 4 urinals and 14 whb, 2 x water drinking fountains, borehole equipment, fence around tank stands, plumbing and drainage.	12-Feb-21	04-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
434. Zikodze Secondary School	Construction of 25 enviro-loo toilets (18 wc, 7 urinals, and 12 wash hands basins) and demolishing of existing pit toilets.	05-Mar-21	05-Mar-21	Project completed on schedule
435. Masibonisane Primary School	Demolishing of 14 existing pit toilets, construction of 25 enviro loo toilets, 4 urinals, and 3 x drinking fountains.	08-Feb-21	08-Mar-21	Inclement weather conditions
436. Mbombo Combined School	Demolition of 36 pit toilets, construction of 18 enviro-loo toilets, 4 urinals, refurbishment of 7 waterborne toilets, refurbishment of existing septic tank, provision of 3 x drinking fountains.	15-Mar-21	10-Mar-21	Project completed ahead of schedule
437. Mthombo Secondary	Demolition of 10 pit toilets. Construction of 16 enviroloo toilets, 2 urinals, 10 water hand basins. Equipping a borehole and provision of 4 x 5000 litre tanks on a steel stand 3 x drinking fountains.	23-Sep-20	12-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
438. Bhejani Primary School	Refurbishment of existing 8 waterborne toilets. Provision of 2 x 5000l jojo tanks on elevated steel stands and additional 2 x stands for existing 2 x 5000l jojo tanks. Drilling and equipping of a borehole and 3 x drilling fountains.	26-Jan-21	26-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
439. Sabane Secondary School	Demolition of 16 pit toilets. Construction of 15 enviroloo toilets seats, 4 urinals, 12 water hand basins. 2 X drinking water fountains, equipping of borehole and fence around the tanks stands, plumbing and drainage.	08-Jan-21	29-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
440. Vandama Primary School	Demolition of existing pit toilets, refurbishment of existing 6 waterborne toilets and construction of 9 enviroloo toilets, 2 urinals, 2x drinking fountains, french drain and water reticulation	3-Feb-21	31-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
441. Kellysville Primary School	Refurbishment of existing 26 waterborne toilets, construct 2x water drinking fountains, all for water reticulations and drainage. Construction of 2 waterborne toilet and 1 disable toilets-; (1 x type f (1diasble). 1 X type a for grade r (2 t, 2b)). 2 X 5000l water tanks and install steel palisade fence including gate. 3 X drinking fountains with 4 taps each	02-Mar-21	31-Mar-21	Community disruptions due to demands for economic participation and the National Covid 19 protocols
<b>Department of Health</b>				
1. Oakley Clinic	Construction of a clinic and installation of medical equipment	31-May-20	08-Jun-20	Approved Extension of Time
2. Kamdladla Clinic	Construction of a new clinic, alterations and renovation of existing buildings to ablution and waiting area, demolition of existing structures, electrical upgrades, provision of water storage, upgrading of sewer reticulation and septic tank	09-Dec-20	14-Dec-20	Approved Extension of Time
3. Witbank Hospital	Conversion of existing stores to laundry	13-Jul-20	07-Dec-20	Project completion was delayed due to the Hospital's slowness in relocating equipment and community disruptions.
4. Barberton Hospital	Urgent repair and alteration of existing facilities to covid-19 isolation facilities	31-Aug-20	30-Jul-20	Project completed ahead of schedule
5. Tonga Hospital	Conversion of the eye clinic to a covid-19 isolation facility	28-Feb-20	24-Jul-20	Project completion delayed due to scope changes requested by the Client Department, community disruptions and late delivery of specialised materials
6. Standerton TB Hospital	Emergency repair and renovation of various facilities for utilisation as covid-19 isolation facilities	08-Jun-20	08-Sep-20	Project completion delayed due to scope changes requested by the Client Department as well as poor workmanship which required remedial works to be done
7. Shongwe Hospital	Urgent repair work and renovations for utilisation as a covid-19 facility	28-Aug-20	15-Oct-20	Project delayed due to the fact that the facility was used as an isolation ward during COVID 19 and could not be completed on time
8. Impungwe District Hospital	Urgent repair work and renovations for utilisation as a covid-19 facility	18-Mar-21	25-Mar-21	Project completion delayed due to scope changes requested by the Client Department and late delivery of specialised materials
9. Greenside CHC	Urgent repair and alteration of existing facilities to covid-19 isolation facilities	29-Jul-20	22-Jul-20	Project completed ahead of schedule
10. Mbhejeka CHC	Urgent repair and alteration of existing facilities to covid-19 isolation facilities	26-Jul-20	27-Jul-20	None
11. Themba Hospital	Urgent repair and alteration of existing facilities to covid-19 isolation facilities	25-Jun-21	26-Jun-20	None
12. Ermelo Hospital	Urgent repair and alteration of existing facilities to covid-19 isolation facilities	26-Jul-20	27-Jul-20	None
<b>Department of Social Development</b>				
1. Thulamahashe Children's Home	Provision of mobile house and construction of guard house	24-Apr-20	29-Jun-20	Poor performing contractor
2. Nkangala District Offices Phase 2B	Repairs and refurbishment to ground floor and first floor	03-Aug-20	28-Sep-20	Project completion was delayed due to the late receipt of the compliance certificate (approvals) from the Department of Labour

Project Name	Scope of work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
3. Kriel Sub-District Offices	Provision of mobile offices and other related services	31-Aug-20	18-Sep-20	Delays due to Covid-19 protocols and electrical connection to the offices
4. Mashishing Sub-District Offices	Provision of mobile offices and other related services	31-Aug-20	26-Nov-20	Delays due to Covid-19 protocols and electrical connection to the offices
5. Agincourt Sub-District Offices	Provision of mobile offices and other related services	31-Aug-20	14-Dec-20	Delays due to Covid-19 protocols and electrical connection to the offices
<b>Department of Culture, Sport and Recreation</b>				
1. Thubelihle Library	Completion of all outstanding works	02-Sep-20	02-Sep-20	Project completed on schedule
<b>Transport Infrastructure</b>				
1. Road P36/2 from Delmas to Gauteng boundary (towards Devon & Balfour) (13 km)	Rehabilitation of Coal Haul Road	22-Jul-19	15-Sep-20	Community unrest and contractors cash flow problems.
2. Road D4394 from (D4394 at km 1.7) towards Thulamahashe to D4396 T-junction (D4394 at km 6.8) (5.06 km)	Rehabilitation of Road	30-Oct-18	15-May-20	Community unrest, contractor cash flow.
3. Sinkhole on Road P29/1 (R555) ± 6 km from Delmas (2 km)	Rehabilitation of a Sinkhole on Coal Haul Road	28-Nov-18	23-Jun-20	Community unrest, contractor cash flow.
4. Road D236 (Umjindi Trust Road) West of Barberton (6.3 km) & Upgrade from end paved at km 6.3 to km 14.3 (8 km)	Rehabilitation of Road	12-Feb-18	15-Nov-20	Community unrest and scope creep.
5. Road D2978 in Matsulu B (2.4 km)	Rehabilitation of Road	30-Mar-20	15-Oct-20	Community unrest
6. Road P8/1 Mashishing and Bambi (N4) (Phase 2)	Rehabilitation of Road	24-Jun-18	15-Nov-20	Community unrest and scope creep.
7. Flood damaged bridge on Road D2968 between Numbi and Makoko	Repair of a flood damaged bridge	19-Jul-17	15-Oct-20	Contractor performance and cash flow problems and community unrest.
8. Road P49/1 (N11) from Montagu st, Middelburg to N4 (4.3 km)	Rehabilitation of Coal Haul Road	29-Mar-19	15-Nov-20	Contractor performance and cash flow problems.
9. Road P141/1 from km 12.8 (D455) South of Clewer to km 22.42 at D1651 (North of Kriel) (9.6km)	Rehabilitation of Coal Haul Road	04-Jun-20	15-Dec-20	COVID-19 lockdown regulations. Community unrest
<b>IRMA Projects</b>				
10. Driekoppies culvert	Construction of culvert	31-Mar-20	30-Jun-20	COVID-19 lockdown regulations
11. Culverts on Road D567	Construction of culverts and side drains	31-Mar-21	15-Mar-21	None
12. Glenmore footbridge	Construction of footbridge	15-Oct-20	31-Mar-21	COVID-19 lockdown regulations, weather and inclement additional scope of work

**Building maintenance projects that were completed by the DPWRT during the 2020/21 financial year:**

Project Name	Scope of Work	Targeted Completion Date	Actual Completion Date	Reasons for Variance
1. Piet Retief Offices	Repairs and renovations for DPWRT	31-Oct-20	22-Sep-20	None.
2. Riverside Government Complex	Repairs and renovations of buildings	28-Feb-21	19-Oct-20	None.
3. Riverside Government Complex	Repairs and renovations for DPWRT	31-Mar-21	12-Jan-21	None.

**The following projects were not completed in the 2020/21 financial year:**

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
<b>Department of Education</b>				
1. Mkhondo Boarding School	28 Classrooms, Admin block, Library, Computer Laboratory, Science Laboratory, 8 Ablution blocks, Dining/ Multi/ purpose Hall, 8 Dormitories, 3 Grade R accommodation, Guard House, Rails, Ramps, Parking, Paving, Fence, Water Supply, Electricity, Sewerage and Storm Water.	07-Mar-19	25-Aug-21	Erratic supply of building materials (roofing sheets and bricks) Delay in acquiring the water usage license from KZN Time lost due to inclement weather
2. Injabulo Primary School	Construction of a new septic and refurbishment of the borehole and provision of water purification system.	03-Dec-20	15-Jun-21	Project awarded late and also delayed due to excessive rain
3. Msholozzi/ Boschrand Primary School (Msholozzi)	Phase 2: Construction of 24 classrooms, administration block, library, computer centre, 2 X Grade R, kitchen, 30 toilets, 15 urinals, guardhouse, electricity, water.	13-Aug-19	31-May-21	Project is behind schedule. Contractor is currently busy with outstanding items such as landscaping, fencing, pump station and Storm water
4. Yinhle Lentfo Primary School (Phase 2)	Construction of 24 classrooms, administration block, library, computer centre, 2 X Grade R, kitchen, 30 toilets, 15 urinals, guardhouse, electricity, water.	15-Oct-19	04-Jun-21	Project delayed due to community disruptions.
5. New Doornkop School (Phase 2)	Construction of 24 classrooms, administration block, library, computer centre, 2 X Grade R, kitchen, electricity and water.	21-Jan-20	31-May-21	Contractor terminated for Phase 1, which delayed progression Phase 2. Cession contractor has been appointed and completion date revised
6. Magogeni Primary School (Phase 2)	Phase 2: Refurbishment of 5 existing classrooms, construction of 13 new classrooms, administration block, 2 Grade R Centres, ramps and rails and car park	21-Jan-20	30-Jun-21	Revised completion date is 30 June 2021 2021
7. Mpumelelo Primary School	Phase 2: Demolition of existing 2 toilet blocks, walkways and covered parking. Refurbishment of existing kitchen and 4 classrooms. Construction of 16 New classrooms, administration block, 2 Grade R centres, 2 ablution blocks, guardhouse, water, electricity, fence and ramps and rails	21-Jan-20	30-Jul-21	Revised completion date is 30 July 2021 Contractor instructed to accelerate construction by putting additional resources.
8. Mpisi Primary School	Demolition of existing unsafe structures. Construction of 24 new classrooms, 04 Grade R centres, Admin Block, Computer Centre, Library, 25 Enviro-loo toilets, Guard house, Fence, water, electricity, ramps and rails and car parks.	23-Nov-20	30-July-21	Project behind schedule due to shortage of steel countrywide. Contractor instructed to accelerate construction by putting additional resources.

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
9. Mbatini Lower Primary School	Phase1: Demolition of 07 Classrooms, Refurbishment and renovation of 07 and construction of 7 classrooms, demolition of 08 Toilets. Future Phases: Refurbishment and renovation of Grade R Centre and Kiosk/ Storage. Demolition and construction of Kitchen, Guard house, Fence, Upgrading of water and Electricity, administration Block and Car Parks.	16-Aug-19	30-Sep-21	Termination of contract has been recommended due to poor performing contractor
10. Zwide Primary School	Demolition of 20 pit toilets, Refurbishment of 10 waterborne toilets, 1 disabled WC and 1 urinal and the refurbishment of 10 enviro loo toilets, construction of 8 enviro loo toilets, 4 urinals and basins as per toilet type, refurbishment of 2 x existing septic tanks, 3 x drinking fountains and soak-aways, fence around tanks (tanks by others) and water reticulation from the tanks	3-Mar-21	30-Jul-21	Contractor is behind schedule due to community disruptions and excessive rain fall within the area. The Contractor has completed 90% of the renovations in the 10 existing waterborne toilet block and 95% of the renovations in the 10 existing enviro-loo block. 2 x enviro-loo pits were excavated, slabs poured and pit brickwork completed
11. Bongani Primary School	Demolishing of 18 pit toilets, construction of 20 normal enviro-loo toilets, 2 disabled toilets, 8 urinals, and 16 WHB; 2x Water drinking fountains, 1x5000L tank, raising existing 2x5000L tanks on new stands, borehole equipment, and fence around tank stands, plumbing and drainage.	11-Nov-20	30-Sep-21	Project behind schedule. The contractor is busy with the foundation Progress is very slowly.
12. Makhosonke Primary School	Demolition of 22 Pit Toilets, Construction of 16 Enviroloo toilets, 4 urinals, 11 basins.	6-Oct-20	6-July-21	Project is behind schedule. Contractor busy with finishes
13. Thula Primary School	Construction of 29 Enviroloo toilets, 3 x drinking fountains, demolition of 35 existing pit toilets.	05-Oct-20	30-Aug-21	Project is behind schedule. contractor is busy with plastering the walls
14. Xinyeketi Primary School	Construction of 15 Enviroloo Toilets, with 5 Urinals and 11 Wash hand basins. Construction of a French drain and Drinking fountains. Demolition of 06 Pit Toilets	13-Oct-20	30-Jul-21	Poor performing contractor
15. Masingitana High School	Demolition of existing 8 Pit toilets and Construction of 18 enviro loo toilets seats with 7 Urinals, 2 x water storage tank, 2 x tank stand, 2 x drinking Fountain, Borehole equipping, Water Reticulation, French Drain and Urinal and Electricity	12-Oct-20	07-May-21	An Extension of time Claim due to Rain and Lack of Roof Sheet Material has been received and recommendation will be submitted to Client for Approval. Contractor is requesting 20 working Days to compensate him for the time Lost,
16. Maviljan Primary School (low enrolment)	Construction of 15 enviro-loo toilets, 5 Urinals and 11 basins. (2 x Type D for female learners (3t, 2b). 1 x type B1 for male learners (2t, 4u, 2b). 1 x Type C for female staff with disable (2 t, 1b, 1d). 1 x Type A1 for male staff (1t, 1u, 1b). 1 x Type D for Grade R (3t, 2b)). Install steel palisade fence and steel gate around water tank. 1 x drinking fountain. Demolish 14 pit toilets.	08-Oct-20	30-Jul-21	Contractor progress has been slow due to financial challenges. More of bricklayer has been appointed to fast-track lost time.
17. Zenzele Secondary School	Construction of 21 Enviroloo toilet seats, 5 urinals, 16 X WC , 12 X WHB , 2 X 5000l water tank and demolition of the existing pit toilets	09-Nov-20	30-Jun-21	Project progress delayed due to community disruptions. Contractor is busy with foundations walls.

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
18. Magubha Combined School	Demolition of 14 existing toilets, construction of 18 enviro- loo toilets, 7 urinals and basins as per toilets type, construction of new 3 drinking fountains and 1X water tank with water reticulation from tanks.	8-Dec-20	30-Jun-21	The Contractor completed the underpinning to the foundations and is busy catching up on progress. The roofs are near completion and the enviro-loo blocks are plastered. Renovations in the waterborne toilets of the Admin have commenced
19. Vulancelela Primary School	Construction of 20 enviro-loo toilets, 14 hand basins and 5 urinals. Install steel palisade fence and steel gate around water tanks. 2 x drinking fountains with 4 taps each. Demolish 14 pit toilets.	13-Oct-20	30-Jun-21	Project is behind schedule due to delays from suppliers who do not have bricks in stock. Non-appointment of Occupational Health and Safety Consultant
20. Khula Secondary School	Demolition of 12 pit toilets, construction of 22 Enviro- loo toilets, 8 urinals, 16 basins, renovation of the existing 4 waterborne toilets and water storage (1X 5 000L JoJo tank)	10-Mar-21	10-Jun-21	Project recently awarded. Contractor is currently busy with site establishment.
21. Buyani Primary School	Demolition of 12 existing pit toilets and provide 23 Enviro-loo toilets, 9 girls toilets, 3 boys toilets, 5 unisex Grade R toilets, 2 unisex disable toilets, 3 female, 1 male, 6 urinals for boys, 2 urinals for staff, 6 WHB,	2-Feb-21	2-May-21	Project is on schedule and the contractor is currently busy with brick work.
22. Enkanini Secondary School	Construction of 12 Enviro-loo, Renovations of 04 toilets, Installation of Palisade fence around tank stand and 1 drinking fountain.	23-Feb-21	22-May-21	Contractor is currently busy with site establishment
23. Narishe Primary School	Demolition of 14 pit toilets and construction of 20 enviro-loo seats and 5 urinals, 2X (5000L ) water tanks with stands and upgrading of existing borehole.	15-Mar-21	21-Jun-21	Contractor was terminated. A new contractor has been appointed to complete the project.
24. Derby Primary School	(i) Provision of a Clearvu fence to secure the site (ii) Demolition of existing structures on site (iii) Construction of 9 enviroloo toilets and provision of enviroloo units behind toilets (iv) Provision of water (borehole, pressure pump, water reticulation, 2 x drinking fountains, 2 x 5000L of jojo tanks on steel stands and palisade fence around tanks) (v) Bulk connection of electricity and electrical installations to toilets	30-Oct-19	7-May-21	Project is behind schedule due to community forums demanding sub - c o n t r a c t i n g . Letter of intent for imminent delays issued
25. Buhlebesizwe Secondary School	Demolish 8 existing pit toilets, Refurbish 7 existing waterborne toilets. Construct 16 enviro-loo toilet seats with 4 urinals, 11 wash basins. Provision of 4X 5000L JOJO tanks on elevated stands.	30-Sep-20	13-April-21	Project behind schedule. Contractor to submit EoT currently is on penalties.
26. Shishila Primary School	Demolition of existing Pit toilets and Construction of 12 Waterborne toilets seats, 4 urinals, refurbishment of 4 existing waterborne toilets 2 x 5000L water storage tanks, 2 x tank stands, 2x drinking Fountains, Borehole equipping, Water Reticulation.	30-Sep-20	30-Jul-21	There are challenges with the site as it is water logged due to underground water. Contractor has been instructed to locate to another site by the engineer. Additional challenges have been community disruptions.
27. Sicelosefu Secondary School	Demolition of 6 Pit Toilets, Construction of 7 New Enviroloo toilets, Refurbishment of 13 Existing waterborne toilets, provision of 1 x 5000 L Water tank, Elevation of Existing 2 Jojo tank, 2 drinking fountains, repair and maintenance of existing Septic tank including sewer reticulation, drilling and equipping of a new borehole	14-Oct-20	30-Jul-21	Project is behind schedule due to non-compliance to regulations, which has since been rectified. Contractor is busy with renovations and plastering.

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
28. Dayimani Secondary School	Construction of 05 Enviroloo Toilets, with 6 Urinals and 15 Wash hand basins. Construction of a French drain and Drinking fountains. Renovations of 12 Enviroloo toilets.	9-Oct-20	30-Jun-21	Project is slightly behind schedule
29. Andover Primary School	Demolition of 4 plain pit toilets to clear for environmental health and safety	30-Oct-20	24 Jun-21	Late site establishment and non-payment for the contractor delayed progress on site. Further delays caused by labour unrest on site
30. Lekanang Primary School	Demolishing of 8 pit toilets and construction of 19 toilets	26-Oct-20	30-Jun-21	Project behind schedule due to slowly progress on site, currently is on penalties.
31. Setsheng Secondary School	Provision of Premium Security Fence (Apertures 76.2mm X 12.7mm) uni- cut and grind	12-Mar-21	12-Jun-21	Contractor was recently appointed for the project
<b>Department of Health</b>				
1. Bethal Hospital	Upgrading and alteration to include Task 1: Demolition of ward 3, 5, 6, pharmacy, filling station, residence on adjoining site, garden buildings, medical class, including site works etc. New 2 x hostels, doctor's accommodation, alteration to laundry. Task 2: Demolition of nursing training centre, mortuary, stores, EMS, nurses home, Doctor's flats and accommodation, pre-school, lecture room, mobile school, asset store and wellness clinic. Construction of new wards, kitchen, mortuary, gas bank, laboratory, high care, theatre, casualty, x-ray, dental, OPD, waste collection, guardhouses and site related works. Task 3: Demolition of ward 1, theatre, kitchen, human resources, admin, ward 2, x-ray, construction of new admin, stores, allied health and site related works.	30-Oct-20	30-Jun-21	Project completion delayed due to the slow progress in relocating the existing facilities to the new facilities
2. Middleburg District Hospital	Planning and construction of a new District hospital (Design and build)	23-Oct-20	30-Mar-22	Progress on site was delayed by COVID-19 restrictions. IUSS settlement agreement payment. Provision of bulk services
3. Rob Ferreira Hospital (Phase 2A)	Repairs and Upgrades to Electrical installations, Mechanical installations, Fire installations and related building works. Provision and installation of scaffolding and mobile cranes.	26-Jul-21	26-Jun-21	Delay in the initial site establishment, due to three contractors working on one site. The Phase 2A contractor has delayed in providing crucial equipment for the other 2B and 2C contractor.
4. Rob Ferreira Hospital (Phase 2B)	Alterations to builders work, wet works, duct covers and decking, balustrades, structural steel and paintwork, as well as plumbing and drainage to the existing nurses accommodation	24-Apr-21	26-Jun-21	Delay in the initial site establishment, due to three contractors working on one site. The Phase 2A contractor has delayed in providing crucial equipment for the other 2B and 2C contractor.
5. Rob Ferreira Hospital 2C	2C- Repairs, renovations and rehabilitation of all carpentry, joinery, ceilings, ironmongery, metalwork, aluminium doors, windows and shopfronts, tiling, paintwork to the existing nurses accommodation	24-Apr-21	26-Jun-21	Delay in the initial site establishment, due to three contractors working on one site. The Phase 2A contractor has delayed in providing crucial equipment for the other 2B and 2C contractors.

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
6. Rob Ferreira Hospital (Oncology Wards)	Upgrading of allied building to Oncology Ward: Planning and alterations	12-Feb-20	31-May-21	Delay in completion of the project is due to the delay in the delivery of the specialised equipment
7. Pankop CHC	Construction of new CHC and 2x2 Accommodation units including associated external works	26-Nov-20	30-Aug-21	Progress on site delayed by community unrest and poor concrete structures
<b>Department of Social Development</b>				
1. Mkhobola Sub-District Offices	Provision of mobile offices and other related services.	31-Mar-21	31-May-21	Delay in the completion of electrical connectivity to the offices.
2. Daantjie Youth Development Centre	Construction of youth development centre	10-Feb-20	31-Dec-21	Poor performing contractor and community disruptions
3. Msogwaba Youth Development Centre	Construction of youth development centre	30-Nov-20	31-Dec-21	Poor performing contractor and community disruptions
4. Embalenhle Sub-District	Provision of mobile offices and other related services.	29-Sep-20	30-Apr-21	Poor performing contractor and community disruptions
5. Driefontein Sub-District Offices	Provision of mobile offices and other related services.	15-Mar-21	15-Apr-21	Delay in the completion of electrical connectivity to the offices.
<b>Transport Infrastructure</b>				
1. Road D233 Louieville (8km)	Brick Paving and Rehabilitation of Road	30-Jun-20	05-Jun-21	COVID-19 lockdown regulations. Community unrest and poor contractor performance.
2. Road D3973 between Hoxani and R40 (at Marite) (11.4 km) plus repairs on Goromane bridge and road D4400	Upgrading of Road	11-Dec-19	15-Apr-21	COVID-19 lockdown regulations. Community unrest, contractual dispute between contractor and sub-contractor.
3. Coal Haul road P29/1 (R555) from km 50 at D2669 to km 62.55 at D2821 (Kendal towards Delmas) (12.55 km)	Rehabilitation of Coal Haul Road	14-Nov-20	TBA	Community Unrest and contractor not performing. Contract cancelled.
4. Road D2975 from P258/1 (Daantjie) Eastwards past Daantjie Police station (3km)	Rehabilitation of Road	30-Jun-20	15-May-21	COVID-19 lockdown regulations. Community unrest and contractor cash flow problems.
5. Road D2950 from R571 (km 0.0) past Mananga (13.5 km)	Rehabilitation of Road D2950	3-Sep-20	TBA	Community disruptions, dispute between Engineer and Contractor. Contract cancelled.
6. Road D2486 from N2 to Klipwal (to KZN Boundary - part of Provincial joint plans) Phase 1	Light Rehabilitation of Road	28-Aug-20	15-Aug-21	COVID-19 lockdown regulations. Contractors' cash flow problems.
7. Road D3960 (9.2 km) and D4442 (3.6 km) Ga-Motibidi to Rainbow (12.7 km)	Upgrading of Road	27-Nov-20	27-Nov-23	Community disruptions, budget constraints and poor contractor performance.
8. Road D4407, D4409 and a section of D4416 between Hluvukani and Road P194/1 near Welverdiend (15.6 km)	Upgrading of Road	13-Feb-20	TBA	Poor contractor performance and cash flow problems. Contract cancelled.

Project Name	Scope of Work	Targeted Completion Date	Revised Completion Date	Reasons For The Delays
9. Road P95/1 between Verena and Gauteng boundary (Phase 2) (13.5 km)	Rehabilitation of Road	28-Aug-20	15-Aug-21	COVID-19 lockdown regulations. Business disruptions, cash flow problems and scope creep. Community Forum contractor problems and
10. Road D3930 from Acornhoek (km 0.0) to D3932 at Hluvhukani (km11.80) (Phase 1) (11.80 km)	Rehabilitation of Road	13-Feb-20	15-Sep-21	Legal action stopping project, Business Forum Budget constraints.
11. Road D281 between Volksrust and Daggakraal (12.5 km)	Upgrading of Road	31-Mar-20	15-Sep-21	COVID-19 lockdown regulations. Community unrest, budget restrictions, poor contractor performance.

The following are multi-year projects that are currently in progress and will be completed in the next financial year(s):

Project Name	Scope of Work	Targeted Completion Date
<b>Department of Education</b>		
1. New Ermelo (Phase 2)	Construct 32 Classrooms, 2X Grade R Centre, Administration block, library, computer centre, School Hall, 30 Toilets, Ablution, Kitchen, ramps + rails, 3 Sports Grounds and Car Park.	14-Feb-23
2. Livelethu Primary School	Demolition of 25 plain pit toilets and construction of 20 Enviro- loo toilets, 05 urinals, 15 WHB, 03 drinking fountains, allow for water plumbing and drainage.	12-May-21
3. Lomatidraai Primary school	Demolition of 13 pit toilets and renovate 02 existing toilets, construction of 28 Enviro- loo toilets, 08 urinals and basins as per toilets type, drill and equip borehole, refurbish existing septic tank, construction of 02 drinking fountain and soakaways, fence around tanks and water reticulations from the tanks.	13-May-21
4. Sogasa Primary School	Demolition of 23 existing toilets, renovations of 2 waterborne toilets in Admin block, construction of 23 enviro- loo toilets, 8 urinals and basins as per toilets type, construction of new 2X drinking fountains and 1X water tank with water reticulation.	20-Apr-21
5. Ndavela Primary School	Demolition of 15 existing toilets, construction of 13 enviro- loo toilets, 4 urinals and 10 basins as per toilets type, provide 3 drinking fountains, fencing around tanks stands also allow for plumbing for water reticulation and drainage, renovations of existing 1 abluion and 1 steel tank stand.	28-Apr-21
6. Phiva Primary School	Demolition of 12 existing toilets, construction of 25 enviro- loo toilets, 7 urinals and 19 basins provide 3X drinking fountains, fencing around tanks stands also allow for plumbing for water reticulation and drainage, refurbishment of 4 existing waterborne toilets and 2X steel stands	28-Apr-21
7. Sikhwahlane Secondary School	Demolition of 22 existing toilets, construction of 25 enviro- loo toilets, 9 urinals and 18 basins provide 3X drinking fountains, fencing around tanks stands also allow for plumbing for water reticulation and drainage, refurbishment of 1X existing waterborne toilets and 2X steel stands	26-Apr-21
8. Tikhuni High School	Demolition of 16 existing toilets, construction of 10 enviro- loo toilets, 4 urinals and 13 basins, provide 3X drinking fountains, fencing around tanks stands also allow for plumbing for water reticulation and drainage, refurbishment of 6X existing waterborne toilets and 3X steel tank stands.	28-Apr-21
9. Manzolwandle Secondary School	Demolition of 14 existing toilets, construction of 18 enviro- loo toilets, 7 urinals and basins as per toilets type, construction of new 3 drinking fountains and 1X water tank with water reticulation from tanks.	22-Apr-21
10. Chweni Primary School	Demolition of 25 Pit toilets. Construction of 20 Enviroloo toilets seats. 5 new Urinals, 3X drinking fountains	18-Apr-21
11. Jacob Mdluli Secondary School	Demolition of 29 Pit toilets. Construction of 16 Enviro- loo toilets seats. 5 new Urinals and 12 basins, 3X drinking fountains and allow for water plumbing & drainage.	13-Apr-21
12. Ngazi Ndlovu Secondary School	Demolition of 08 Pit toilets. Construction of 18 Enviro- loo toilets seats. 5 new Urinals and 15 basins, 3X drinking fountains and allow for water plumbing & drainage.	14-Apr-21
13. Mmasekobe Secondary School	Demolition of existing 12 Pit toilets and Construction of 12 Enviroloo toilet seats, 4 new urinals, 9 Basins, construction of a french drain, add 2 Drinking fountains and provision of clear- Vu boundary fence.	2-Apr-21
14. Ekwenzeni Primary School	Demolition of existing 21 pit toilets, construction of new 20 enviro- loo toilets, 5 urinals and 14 basins, 1X 5000L JoJo tank at elevated steel stand and 2X drinking fountains with 4 taps each.	31-May-21

Project Name	Scope of Work	Targeted Completion Date
15. Etimbondvweni Primary School	Demolition of existing 18 pit toilets, construction of new 17 enviro- loo toilets, 5 urinals and 13 basins, renovation of 3 existing waterborne toilets and 2 basins, 1X 5000L JoJo tank at elevated steel stand and 2X drinking fountains with 4 taps each.	19-Apr-21
16. Somsuswa Secondary School	Demolition of 13 existing pit toilets and construction of 11 enviro-loo seats and 4 urinals, 10 basins and refurbishment of 23 toilets, equipping of new borehole including elevated water storage (2X 5000L JoJo tanks)	12-Apr-21
17. Emtfuntini Primary School	Demolition of 15 pit toilets and renovation of 2 existing waterborne toilets. Construction of 27 Enviro- loo toilets, 8 urinals and water basins as per toilets type, drill and equip borehole, refurbish existing septic tank. Construction of new 4 water fountains and soakaways, fence around tanks and water reticulation from the tanks.	15-May-21
18. Fakazi Combined School	Demolishing 10 existing plain pit toilets. Renovation of 2 existing water borne toilets, construction of 18 Enviro loo toilets, 5 urinal and 11 basins as per type of toilets. Drill and equip borehole, refurbish existing septic tank. Construction of 2 new drinking fountains and soakaways, fence around tanks and water reticulation from the tanks.	08-May-21
19. Lekete Secondary School	Demolishing of pit toilets and construction of 09 Enviro- loo toilets, 09 wash hands basins, 02 urinals, refurbishment of 10 Enviro- loo toilets and 03 waterborne toilets, fencing, water reticulation, french drain and 02 X drinking fountain and Aprons.	21-Jun-21
20. Mtungwa Secondary School	Demolishing of 32 existing pit toilets, construction of 16 Enviro- loo toilets, 5 urinals, 12 WHB, 3X drinking fountains, basins as per type of chosen, allow for water plumbing and drainage.	4-Jun-21
21. Hoeschst Primary School	Demolition of 16 existing pit toilets and provide 10 girls toilets, 04 boys toilets and 03 unisex Grade R toilets, 02 unisex disabled toilets, 03 female staff toilets, 01 male staff toilets, 06 boys urinals, 02 male staff urinals, 08 girls WHB, 04 boys WHB, 03 Grade R basin, 02 unisex disable basins, 02 female staff basins, 02 male staff basins. Construction of 22 Enviro loo toilets (03X type O toilets) refurbishment of existing waterborne toilets, construction of 4X drinking fountains, honey sucking to the existing septic tank, fencing around JoJo tanks.	2-May-21
22. Tonga View Primary School	Demolition of 5 existing pit toilets and Construction of 5 enviro- loo toilets, refurbishment of 24 water borne toilets, 3X drinking fountains, and fencing around tank stand with 3 X steel stands allow water plumbing for water reticulations and drainage.	31-May-21
23. Mehlobovu Secondary School	Demolishing of 12 existing pit toilets, construction of 17 Enviro- loo toilets, 8 urinals, 18 basins, renovate the 09 existing water borne toilets and water storage (2x 5000L JoJo tank)	11-Jun-21
24. Mokgomana Lower & Higher Primary School	Demolishing of existing pit toilets and Construction 09 Enviro- loo toilets, 07 wash hands basins, 02 urinals, 2X water fountain, palisade fence around water storage tank, borehole equipping and 5000L water storage tank, 1X steel stand, french drain and water reticulations.	21-Jun-21
25. Lovunywa Secondary School	Construction of 34 Enviro- loo toilets (26X WC, 8X urinals, 16 WHB) 4X drinking fountain and demolition of existing pit toilets.	22-Jun-21
26. Ethembeni Primary School	Demolition of existing 49 pit toilets. Construction of 29 toilets, 21 basins and 8 urinals. Provide 4 X 5000 L jojo tanks upgrade water services, and drinking fountains. Install new sewer system, septic tanks and french drains.	8-Jun-21
27. Hoyi Primary School	Refurbishments of 8 x waterborne toilets, Refurbishment of 8 x Enviroloo toilets inclusive of honey sucking Construction of 8 x Enviroloo toilets, 4 x Urinal, 6 x Basins, Demolition of 8 x existing pit toilets, 2 x 5000l Jojo tank and 5 x tank stand with pressure pump and provision of 2 x drinking fountain, provision of new fully equipped borehole and a French drain	2-May-21
28. Khula-Mlambo Primary School	Construction of 20 WC 5x Urinals, 14x WHB Demolition of existing 14 Pit Toilets, construction of new 20 enviroloo toilets 5 urinals and 14 basins 1x5000 L Jojo tank elevated steel tank stand.	19-Apr-21
<b>Department of Health</b>		
1. Mmamethlake Hospital (Phase 3)	Alterations and additions to existing Hospital	29-Apr-22
2. New Mapulaneng Hospital (Phase 3 A)	Construction of Top Structures (OPD and Others)	25-Jun-25
3. New Mapulaneng Hospital (Phase 3 B)	Construction of Top Structures (OPD and Others)	25-Jun-25
4. New Mapulaneng Hospital (Phase 3 C)	Construction of Top Structures (OPD and Others)	14-Jun-25
5. KaNyamazane CHC	Construction of a new Community Health Centre and accommodation Units including associated external works	10-Dec-23

Project Name	Scope of Work	Targeted Completion Date
<b>Department of Culture, Sport and Recreation</b>		
1. Chromeville Dual (NewTown) Purpose Library	Construction of a new dual purpose community library	31-Oct-21
2. Schoemansdal Library/ Matsamo	Construction of new community library	24-Dec-21
3. Emalaheni Main Library	Upgrading of library	03-Oct-21
4. Kgodwana Cultural Village	Repairs and renovations to existing Cultural Village	31-Aug-21
5. High Altitude Training Centre	Construction of new centre	31 Jan 2022: Phase 1- 100% Phase 2 – 25% Phase 3 – 30% Phase 4 – 100%
<b>Transport Infrastructure</b>		
1. Road D2274 from N11 at km 18.7 to D1398 at km 31.7 North of Hendrina (13.0 km)	Upgrading of Coal Haul Road	31-Mar-23
2. Road P170/1 from km 56.0 to km 72.5 at Graskop (16.5km)	Rehabilitation of Road	22-Nov-21
3. Road P36/1 (R50) from km 62.6 to km 71.7 between Delmas and the N12 (9.1 km)	Rehabilitation of Coal Haul Road	15-Aug-21
4. Road P182/1 (R542) from km 26.25 to R38 between van Dyksdrift and Hendrina -Phase 3 (12.1 km)	Rehabilitation of Coal Haul Road	15-Oct-21

#### Plans to close down or down-grade any current facilities

There were no plans to close down or down-grade any facilities.

#### Progress made on the maintenance of infrastructure

The main activities carried out for infrastructure maintenance included routine and preventative works for both building and transport infrastructure – see pages 47 to 89. To implement strategic asset management principles, the Department leveraged on the results from the condition assessment on state-owned buildings and Road Asset Management System (RAMS). However, the current funding levels for infrastructure maintenance is inadequate to achieve the prescribed standards for asset management or make positive impact on the existing maintenance backlog.

#### Developments relating to the above that are expected to impact on the Department's current expenditure

##### Public Works

The number of projects implemented by DPWRT had a huge impact on the expenditure of both the Department and its client departments. The vast number of projects implemented severely overstretched the limited human capacity available within the implementing agent. Therefore, considerations were made to capitalize on the available technical resources within the department in an attempt to enhance areas of

procurement and project supervision. There is still a need to improve communication and processes to manage changes to the infrastructure plans between the client departments and implementing agent through enhancement of the existing Service Level Agreements (SLAs).

##### Transport Infrastructure

The overall road network condition continues to deteriorate albeit at a low rate but this causes the maintenance backlog to grow every year. The reduced budget allocations limit the maintenance interventions that can be carried out across the Province. This trend may continue unless the Province starts to invest more on road infrastructure instead of relying on the road maintenance grant which is meant to supplement equitable share. Moreover, the removal of the Coal Haulage Grant also means that the network condition improvement previously achieved may no longer continue.

##### Changes in the Asset Holdings

The asset holdings of the Department have changed over the 2019/20 financial as follows (R'000):

Opening Balance	R 693,058
Adjustments	R 659
Disposals	(R 13,739)
Additions	R 19,880
<b>Total</b>	<b>R 699,857</b>

Of the R693, 058 million, the Department spent R19, 880 million to acquire the following movable additional assets (R'000):

Transport Assets	R 14,306
Computer Equipment	R 1,984
Furniture & Office Equipment	R 506
Other machinery & Equipment	R 3,084
<b>Total</b>	<b>R 19,880</b>

### Disposal of assets

The Department disposed movable assets amounting to R13, 739 million during the period under review. Two (2) auctions (R11, 121 million) were held during the financial year:

Region	Month	Amount (R '000)
Nkangala	December 2020	R1, 464
Ehlanzeni	December 2020	R9, 657
<b>Total</b>		<b>R11,121</b>

### Material losses

Material losses to the value of R443 thousand were recorded for the 2020/21 financial year.

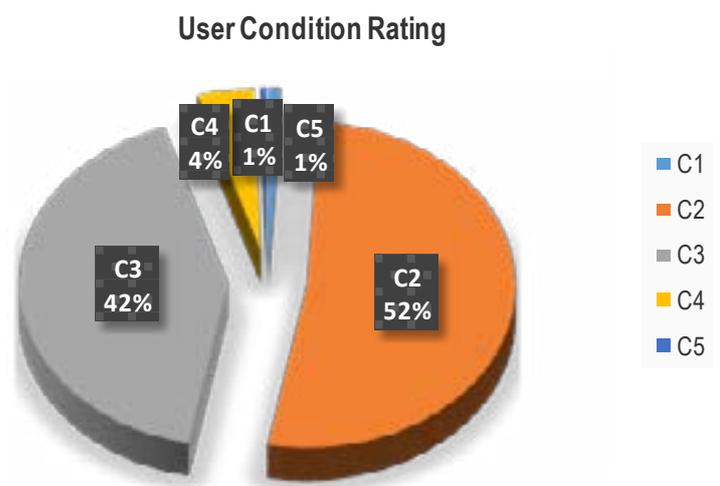
### Measures taken to ensure that the Department's asset register remained up-to-date during the period under review

The asset base of the Department is recorded in its Asset Register. Measures taken to update the register include bar coding, physical verification and reconciliation of all assets according to the Asset Management Policy. Other controls include performance asset inspections on buildings are undertaken on a monthly basis. Planned inspections are undertaken on provincially owned property. User Departments are also required to inspect and report on the buildings under their control in their User Asset Management Plans (UAMPs).

### The current state of the capital assets, for example what percentage is in good, fair or bad condition is as follows:

#### State accommodation

The pie chart below provides a breakdown of the condition rating of state accommodation as determined by user departments in the 2020/21 User Asset Management Plans (UAMPs) and Custodian Asset Management Plan (CAMP).



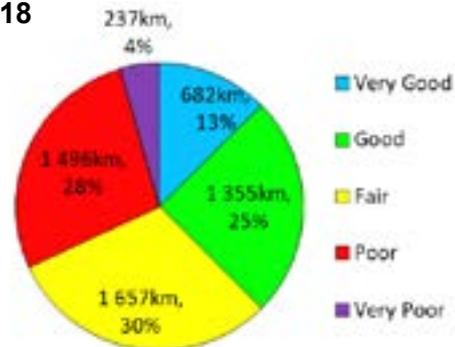
This rating is utilized to give a brief indication of the physical condition of the asset (It should be noted that this is not a technical condition assessment but a user perception). According to the chart, the average condition of the buildings utilised by the Province has deteriorated from C3 (fair) to C2 (poor) status. This means that 52% percent of buildings requires rehabilitation and 42% requires repairs or renovations. Below is the percentage of condition rating per category:

- **CC1 (1%)** - these assets have failed; are not operational and are unfit for occupancy. Risk Index: Accommodation is unusable, immediate high risk to security, health and safety or property. Significant cost impact can be expected.
- **C2 (52%)** - these assets have deteriorated badly, with some structural problems. General appearance is poor with eroded protective coatings; elements are broken, services are interrupted; significant number of major defects exists. Risk Index: Many disruptions to service capability, some risk to health and safety or property. High cost implication.
- **C3 (42%)** - these assets are in average condition, deteriorated surfaces require attention; services are functional but require attention, backlog maintenance work exists. Risk Index: Frequent inconvenience to operations. Some risk to health and safety or property. Medium cost implications
- **C4 (4%)** - these assets exhibit superficial wear and tear, with minor defects and minor signs of deterioration to surface finishes.
- **C5 (1%)** - these assets have no apparent defects. Appearance is as new. Risk Index: No effect on service capability. No risk.

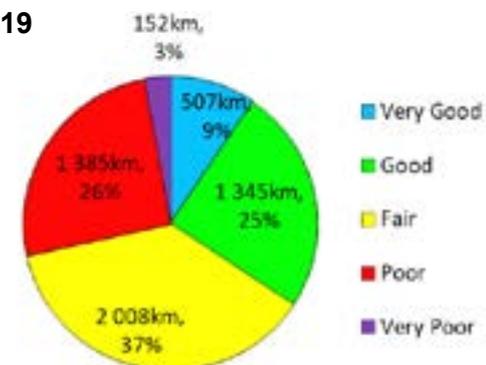
### Provincial paved road network

The total length of the provincial paved road network is 5474 km. In comparison to 2018, the percentage of kilometres in a very good condition have decreased from 13% to 9% while the percentage in a good condition have remained at 25%. A substantial portion of the road network (37%) operates currently within the fair condition category, placing a huge demand on the reseal need to prevent further deterioration and subsequent expensive future rehabilitation costs. The proportion of provincial paved roads in the poor condition category has decreased by 2% to 26%. Lastly, there is now 3% of the provincial paved roads in a very poor condition.

#### 2018



#### 2019



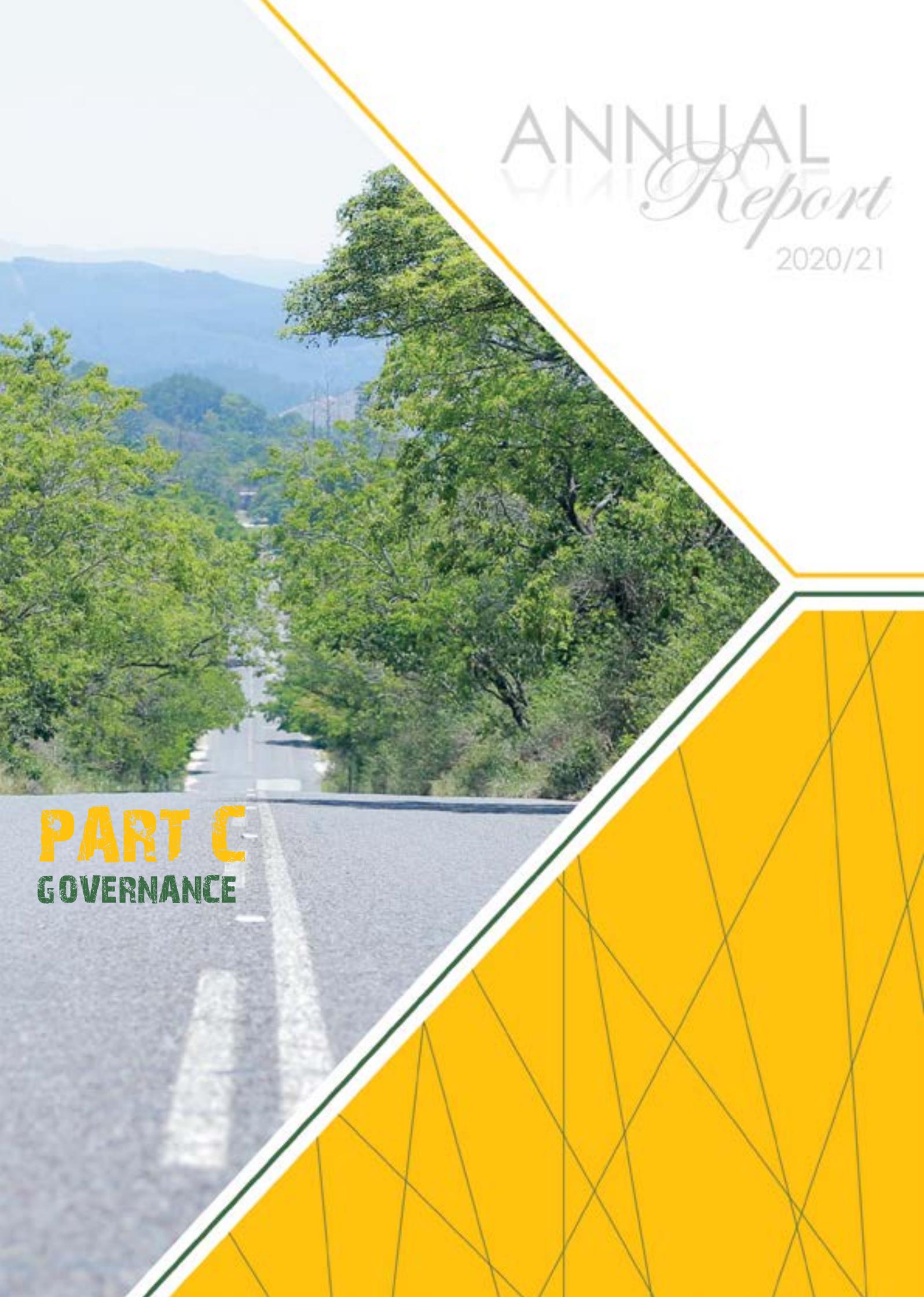
Visual Condition Index distribution for provincial paved roads for 2018 and 2019

### Other assets

Name	Good	Fair	Poor
Computers	35%	35%	30%
Furniture	25%	35%	40%
Vehicles	40%	30%	30%
Other Machinery and Equipment	35%	25%	40%

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**PART C**  
**GOVERNANCE**



**1. INTRODUCTION**

The DPWRT’s governance framework draws together the key principles that drive the organization’s performance whilst enabling oversight of accountabilities. This framework gives a foundation for a consistent, principles-based approach to the Department’s work and provide assurance that public money and resources are used effectively and efficiently. A number of internal controls (e.g. policies, standard operating procedures, frameworks, etc.) have been developed to guide everyday business practices. Over and above this, several internal accountability fora and committees are in place to ensure good governance and accountability. These forums meet regularly to set strategic direction, monitor, evaluate and report on key performance areas.



**2. RISK MANAGEMENT**

The Department has an approved Risk Management Policy, Risk Management Strategy and Risk Management Implementation Plan, which are reviewed annually to ensure that the policy’s application remains relevant and comprehensive. The annual Risk Assessment report for the 2020/21 financial year were approved during March 2020.

The Risk Assessment are performed annually per programme where all risks are identified for the financial year, there after Risk Registers are developed and presented to the Departmental Risk Management Committee to recommend for approval by the HOD. On a monthly basis the risk progress reports are submitted to the Risk Management Directorate where after progress reports are submitted to the HOD. New and emerging risks are identified and included in the risk register on a monthly basis.

The Department has a Departmental Risk Management Committee that is chaired by an external Risk Management advisor. The responsibilities of this committee is to monitor inherent and emerging risks as well as review risk management progress reports. The Departmental Risk Management Committee meet on a quarterly basis to discuss all risk related matters and there after report to the Audit Committee on quarterly basis. The risk management report has been enhanced to include Auditor General Audit Remedial Action Plan, Performance report, Expenditure report, litigation, labour cases and IT information. The Department also have

4 District Risk Management Committees in order to address risks within the Districts, these committees also meet on a quarterly basis. Furthermore a Risk Management Champions Committee has been appointed by the Accounting Officer to monitor and review risk management progress reports. The day-to-day management of risks rests with the senior and line managers of each sub-programme within the Department. This collaborative approach ensures that risk management is fully integrated with existing management processes and responsibilities.

The Risk Management Committee Chairperson reports to the Audit Committee and Head of Department on a quarterly basis. The management of risks is showing an improvement into the Department’s performance. Management has agreed that all SMS members have risk management as one of their key performance area.

**3. FRAUD AND CORRUPTION**

The Department does not tolerate fraud and corrupt conduct by either employees or those doing business with the state. Furthermore, the Department has an approved Fraud Prevention Policy, Whistle blowing policy, Fraud Prevention plan and Ethics Management Strategy. The Fraud Prevention Plan main objectives are creating a culture which is intolerant to fraud; detecting, preventing and investigating fraud; and taking appropriate action against fraudsters. The Department also identify and assess Fraud and Ethics Risks on an annual basis. Monthly progress are submitted in order to minimise the risks. The implementation of the Fraud Prevention plan is monitored against the approved Minimum Anti-Corruption Capacity Implementation plan of the Department.

The Department has also appointed a Fraud and Ethics Committee to assist with the implementation of the Fraud Prevention Plan and the progress made on investigations and the fraud and ethics risk. The Fraud and Ethics committee meets on a quarterly basis. Awareness workshops are conducted on all fraud policies, the fraud prevention plan as well as the code of conduct. The Fraud Prevention plan and Code of conduct is circulated to officials. The Whistle Blowing Policy provide the procedures which an official can follow to report suspected fraud. More importantly, cases of fraud can also be reported to the fraud and corruption hotline, Public Protector, Presidential Hotline, Public Service Commission. All cases reported are investigated either by our Department or the Integrity Unit located in the Office of the Premier and depending on the outcome of the investigations the cases are handed over to Labour Relations to take the appropriate disciplinary actions for officials. Cases can also be handed over to the South African Police Service for criminal charges. The Department’s efforts are complemented by the Integrity Unit located in the Office of the Premier which coordinates provincial anti-corruption initiatives.

**4. MINIMISING CONFLICT OF INTEREST**

All SMS members and other officials as determined by the Directive issued by Minister of Public Service and Administration (MPSA) in terms of section 41(3) of the Public Service Act, 1994 read with the Amended Public Service Regulations (PSR) 2016, regulation 16(c) and 18(3) have performed their Financial Disclosures for the 2020/21 Financial year. Members of the Audit Committee, Risk Management Committee and Fraud and Ethics Committee also sign also sign the declaration of interest indicating whether they have interest or not.

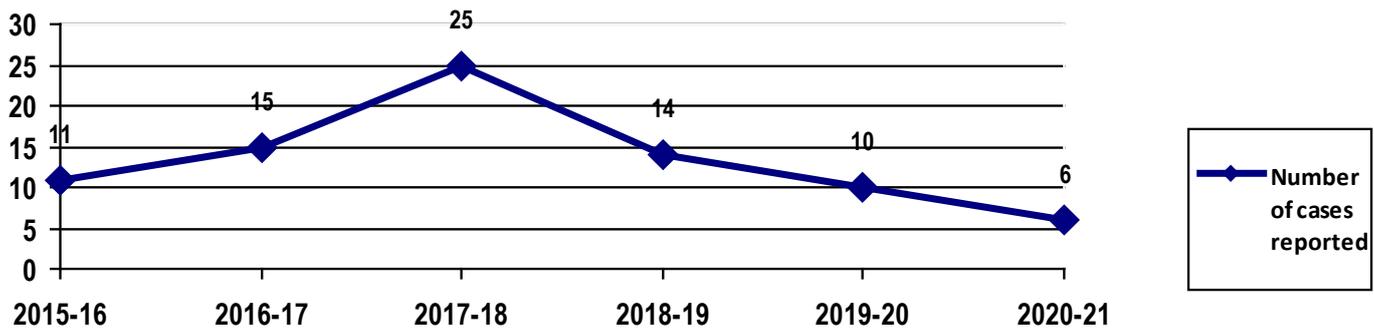
The Department also issued a circular to remind officials that they are prohibited from doing business with the State and further emphasized this during governance workshops. The proclamation was gazetted which brought section 8 of PAMA 2014 into operation which prohibits employees in the public service and special advisors from conducting business with the state and making it a criminal offence was emphasized during the awareness workshops conducted.

## 5. CODE OF CONDUCT

The Public Service Code of Conduct provides guidelines to employees as to what is expected of them from an ethical point of view, both in their individual conduct and in their relationship with others. Accordingly, the onus is on all employees to ensure adherence to the prescribed ethics of practice. Furthermore, it is the responsibility of employees to ensure compliance with all applicable internal controls, laws and legislation. To enhance compliance, appraisal of employees was included as a standing item in all induction workshops for new employees. In addition, workshops and awareness campaigns were conducted as part of refresher training to help existing employees with reappraisal about the discipline that is required in the workplace.

## 6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES

Safety is at the core of all the Department's operations and this is articulated in the Safety, Health, Environment, Risk and Quality Policy. The policy is aligned to the Occupational Health and Safety Act (85 of 1993) and related regulations. The staff and those who deliver services on the DPWRT's behalf are required to prioritise health and safety of people as well as protect the environment where they work. In last 3 years, the Department focused efforts on high risk areas of operation, to ensure physical and psychological wellbeing of all employees. As a result, the number of Injury on Duty (IOD) cases reported reduced annually from 2017/18 from 25 to 6 in the 2020/21 financial year.



## 7. PORTFOLIO COMMITTEES

Portfolio Committees have a mandate to oversee the performance of the Department and hold it accountable through various measures in terms of section 114(2) of the Constitution of the Republic of South Africa, 1996 read with rule 124(b) of the Rules and Orders of the Mpumalanga Provincial Legislature. As part of its oversight function, the

Portfolio Committee on Public Works, Roads and Transport; Community Safety, Security and Liaison met the Department on several occasions during the year of reporting. The focus of these meetings was the Departmental plans, budget, annual report and quarterly performance. The information below outlines key matters raised by the Committee and progress on implementation of resolutions emanating from related findings.

### Portfolio Committee meetings held with the DPWRT: 01 April 2020 - 31 March 2021:

Name of Report	Date of Meeting
2020/21 Budget Vote and Annual Performance Plan	12 June 2020
2020/21 Budget Vote and Revised Annual Performance Plan	15 October 2020
Mpumalanga Appropriation Bill, 2020	30 June 2020
Mpumalanga Adjusted Appropriation Bill, 2020	21 July 2020
Mpumalanga Second Adjustments Appropriation Bill, 2020 [B4-2020]	26 November 2020
Annual Report: 2019/20	25 February 2021
Quarterly Performance Report: 1 <sup>st</sup> Quarter	15 September 2020
Quarterly Performance Report: 2 <sup>nd</sup> Quarter	24 November 2020
Quarterly Performance Report: 3 <sup>rd</sup> Quarter	25 February 2021* (awaiting resolutions)

### Budget Vote 8: 2020-21

Resolutions	Progress by 13 October 2020
1. The Department must fast-track the approval processes for filling critical vacant positions from the Executive Council in addressing the matter.	<ul style="list-style-type: none"> <li>The number of posts to be filled has been revised from 81 to 41 due the recent budget cuts.</li> <li>These are replacement posts which were vacated from April to August 2020.</li> <li>Funding of these posts will be done through savings emanating from termination of services.</li> <li>The Department is now in the process of advertising the posts and plan to fill the posts within three months after advertisement.</li> <li>The list of the proposed posts to be filled was attached as Annexure A1.</li> </ul>
2. The Department must provide the Committee with a report on duties that were performed by real time fleet management during the stages of COVID-19 that led to extension of the contract.	<ul style="list-style-type: none"> <li>The main function of the real time fleet management system is to monitor and track the movement of vehicles as well as prevent the misuse and theft of vehicles.</li> <li>Annexure A.2 was attached for the Real Time Fleet Management Report.</li> </ul>

Resolutions	Progress by 13 October 2020
3. The Department must submit a report of all projects that are affected by COVID-19; the financial implications as well as the new revised completion dates.	<ul style="list-style-type: none"> <li>Client departments have revised their plans as a result of COVID-19 and budget cuts.</li> <li>Attached Annexure A3 for the project lists.</li> </ul>
4. The Department should develop a committee or strategies to save costs on monitoring of scholar transport for the 2020/21 financial year.	<ul style="list-style-type: none"> <li>The Department currently has a Scholar Transport Committee with the Department of Education to discuss scholar transport related issues.</li> <li>Schools also have dedicated educators that look after scholar transport related issues.</li> <li>The Department is continuously considering different options to enhance the overall management of scholar transport.</li> </ul>
5. The Department must impose penalties as per the signed contract (Service Level Agreement); furthermore monitor and manage all contracts entered in by the Department with service providers to avoid poor performances.	<ul style="list-style-type: none"> <li>The Department has terminated the contract of the service provider (Engineering Consultant) who did not fulfill his contractual obligations.</li> <li>This was done as per Joint Building Contracts Committee (JBCC) conditions.</li> <li>In terms of overall contract management, service providers are given an opportunity to remedy a breach of contract.</li> <li>In the event of non-compliance, penalties and/or cancellation are implemented.</li> </ul>

**Budget Vote 8: 2020-21 – Revised Annual Performance Plan**

Resolutions	Progress by 13 January 2021
<p>1.</p> <p>a. The department must conduct assessments and submit a detailed plan indicating timelines as well as budgets for the maintenance and construction of Tourism roads.</p> <p>b. The department must conduct assessments and submit a detailed plan indicating timelines as well as budget for maintenance and construction of coal haulage roads, furthermore thrive to reinstate the suspended coal haulage grant.</p>	<ul style="list-style-type: none"> <li>The Department conducts detailed assessments of all roads in the Province on an annual basis. The road network in Mpumalanga is 13 837km which consists of 40% paved roads and 60% gravel roads.</li> <li>The current funding levels are inadequate to maintain and upgrade the road network in the Province.</li> <li>A detailed plan was developed for tourism routes based on the available budget. An estimated R3, 2 billion is required in the next five years to upgrade the tourism network in the Province. Annexure A was attached for a status quo report on tourism routes.</li> <li>The overall condition of paved coal haul roads in the Province is in fair condition and requires an estimated R7, 8 billion in the next five years to improve the road condition. Annexure B was attached for a detailed report on coal haul roads in the Province.</li> <li>The Department is consulting with the National Department of Transport and Treasury to review the coal haulage grant.</li> </ul>
2. The department must prioritize key projects relating to maintenance of infrastructure in order to avoid dilapidating structures that will cost more in repairs. A maintenance plan that will be regularly implemented must be developed and adhered to.	<ul style="list-style-type: none"> <li>Projects implemented are based on the Department's User Asset Management Plan which states the condition of buildings and average cost.</li> <li>The Department develops a Maintenance Plan on an annual basis based on the User Asset Management Plan available budget. Annexure C was attached with the User Asset Management Plan.</li> </ul>
3. The department must ensure that processes of filling the 47 vacant positions is highly prioritised, especially on vacant funded posts in order to enhance service delivery.	<ul style="list-style-type: none"> <li>The Department had to revise the number of posts to be filled from 81 to 47 due the recent budget cuts.</li> <li>These are replacement posts which were vacated from April to August 2020.</li> <li>Funding of these posts will be done through savings emanating from termination of services.</li> <li>The Department is now in the process of advertising the posts and plan to fill the posts within three months after advertisement.</li> </ul>
4. The department should fast-track the process of buying land from the Matsafeni Community Trust and further furnish the Committee with the new completion date as well as revised allocated budget for the construction of the Parliamentary Village.	<ul style="list-style-type: none"> <li>The procurement of land has commenced in December and will be finalized in the 4 quarter.</li> <li>The revised budget allocated for the Parliamentary Village in the 2020/21 financial year is R126 million with a revised completion date of June 2021.</li> <li>Annexure D was attached for an updated progress report.</li> </ul>

**Mpumalanga Appropriation Bill (B4-2020):**

Resolutions	Progress by 31 January 2021
1. The department must strictly implement the cost curtailment measures and ensure that where savings are realized, they are used to cushion the anticipated deficit.	<ul style="list-style-type: none"> <li>The Department has intensified the implementation of its cost curtailment measures in an effort to realize savings that will cushion the anticipated deficit for the year.</li> <li>As at end of January 2021, the Department has managed to reduce the budget deficit to R70 million.</li> </ul>

Resolutions	Progress by 31 January 2021
2. The department must submit a report indicating the roads and km which will be maintained by the additional R72 897 000.00.	<ul style="list-style-type: none"> <li>Attached Annexure A for the list of roads and kilometers maintained in relation to the Presidential Stimulus Fund.</li> </ul>
3. The department must submit a report to the Committee indicating completed projects that were implemented using the Coal Haulage Grant. The report must also indicate projects that will not be implemented as a result of the grant not being allocated to the province any longer.	<ul style="list-style-type: none"> <li>Attached Annexure B for the list of coal haulage projects.</li> <li>The Department continues to implement on-going/committed coal-haulage projects through its provincial own revenue allocation.</li> </ul>
<b>Cross-Cutting Resolutions</b>	
4. The Provincial Treasury must closely monitor the process and ensure that the province is in a position to implement the decision by the court, should it be in favor of the employees.	<ul style="list-style-type: none"> <li>An amount of R65,7 million was reduced on Compensation of Employees for the Department during budget adjustment.</li> <li>The current departmental shortfall on CoE is estimated at R15,8 million as at end of January 2021.</li> </ul>
5. The Committee notes with concern that an amount of R13 720 000.00 will be surrendered to the National Revenue Fund. Departments must ensure that proper business plans are developed and implemented in order to ensure that conditional grants are used for their intended purpose and benefit the people of the province.	<ul style="list-style-type: none"> <li>The Department has submitted its conditional grant business plans for the 2019/20 financial year.</li> <li>To date, the Department was able to spend all its conditional grants in line with DORA.</li> </ul>
6. Provincial departments must develop strategies for revenue enhancement. The Provincial Treasury must oversee this process.	<ul style="list-style-type: none"> <li>The Department has adjusted its revenue collection targets downwards from R29 million to R19 million.</li> <li>Several revenue enhancement interventions have been implemented and the Department is on par to achieve the revised target.</li> <li>Notwithstanding this, the Department will continue to explore other strategies to boost the provincial fiscus.</li> </ul>
7. Departments who deems the adjusted budget as insufficient are encouraged to ensure strict adherence to the cost curtailment measures to ensure that where savings are realized, they are used to cushion the anticipated deficit. Furthermore, departments must ensure that all accruals incurred are cash-backed.	<ul style="list-style-type: none"> <li>The Department has intensified the implementation of its cost curtailment measures in an effort to realize savings that will cushion the anticipated deficit for the year.</li> <li>As at end of January 2021, the Department has managed to reduce the budget deficit to R70 million.</li> <li>The Department continues to closely monitor its spending and commitments to ensure that accruals are minimized as far as possible and that spending is in line with the allocated budget.</li> </ul>
1. The Provincial Treasury must strengthen its support over government departments, municipalities and public entities to ensure that the allocated budget is spent in accordance to the approved Annual Performance Plans.	<ul style="list-style-type: none"> <li>The Department has developed internal controls in order to enhance accountability and good governance.</li> <li>In addition, various governance structures i.e. Risk Management Committee, Audit Committee, Budget and Programme Managers Forum etc. are in place to oversee financial and non-financial performance.</li> </ul>

**Annual Report: 2018-19**

A meeting was held on the 25<sup>th</sup> of February 2021 to discuss the Annual Report: 2020-21. However, the Department has not received any resolutions by the 31<sup>st</sup> of March 2021. The resolutions below therefore pertains to the Annual Report: 2018-19.

Resolutions	Progress by 31 January 2021
1. The department must attend to all the issues raised by the Auditor General i.e. restatement of corresponding figures on financial statements; irregular expenditure; compliance with legislation and internal control deficiencies. Furthermore, the department must develop, implement and monitor an audit action plan in order to address all the issues raise by the Auditor General.	<ul style="list-style-type: none"> <li>An Audit Action Plan: 2018/19 was developed. Attached progress report as Annexure A.1</li> <li>This plan was strictly monitored on a monthly basis and discussed at various forums, including the Budget and Programme Managers Forum, Risk Committee, Audit Committee, etc.</li> <li>The Department retained an unqualified audit opinion for the 2019/20 financial year.</li> </ul>
2. The Accounting Officer must take effective and appropriate disciplinary steps against official(s) who made or permitted the irregular expenditure as required by sections 38(1)(h)(iii) and 51(1)(e) (iii) of the PFMA.	<ul style="list-style-type: none"> <li>All investigations relating to Irregular Expenditure of the previous financial years have been concluded and the Department has submitted requests for condonement from Treasury.</li> <li>The outcome of the majority of the investigations indicates that the Department did not incur any financial loss and the Department has received value for money as the services were rendered.</li> <li>An amount of R3 820 303.10 relating to the OTP Litigation Contract has been condoned by Provincial Treasury. Attached Annexure A.2 for the response from Treasury.</li> <li>The Department (Accounting Officer) has written-off the irregular expenditure amounting to R 11 278 695.04 during 2020/21 financial year that was not condoned by Treasury. This is in line with the National Treasury Framework on Irregular Expenditure.</li> <li>Attached Annexure A.3 for a progress report on the Irregular Expenditure investigations.</li> </ul>

Resolutions	Progress by 31 January 2021
3. The Committee expresses its disappointment on the amount of irregular expenditure written off. The Committee is of the view that this amount is huge and it could have been used to better the lives of the people of the province. The department must in future recover all monies incurred as irregular expenditure.	<ul style="list-style-type: none"> <li>The Department notes the recommendation made by the Committee and will strive to recover monies incurred as a result of irregular expenditure where possible.</li> <li>However, some of the irregular expenditure may not be recoverable. In such cases, the irregular expenditure may not have resulted in any loss or damages to the Department and the Department may have obtained value from such a transaction, condition or event.</li> <li>Where no official was found to be liable in law (after investigation), for such a transgression, this irregular expenditure can be written off as per Treasury Guidelines.</li> </ul>
4. The department must review its planned targets to ensure that they meet the SMART principle. Furthermore, the department must ensure that the achievement of planned targets correlates with the budget spent.	<ul style="list-style-type: none"> <li>The performance indicators of the Department are in line with the prescribed indicators from the Transport and Public Works Sectors.</li> <li>Notable when reporting, the Department considers only full (100%) achievement of the planned targets and excludes performance that falls short of the targets (0-99%).</li> <li>It should further be noted that the Department's APP contains performance indicators and targets that are dependent on client departments, other spheres of government and external factors (e.g. contractor performance, community unrests etc.).</li> <li>The Department endeavours to achieve all targets in the planned financial year and within the allocated budget.</li> </ul>
5. The department must report to the Committee on the reasons for failure to complete the infrastructure projects during the 2018/19 financial year.	<ul style="list-style-type: none"> <li>The delayed implementation of projects was due to the following:                             <ul style="list-style-type: none"> <li>Cancellation of projects by client departments;</li> <li>Delays in the identification of suitable sites by client departments;</li> <li>Poor performance by contractors;</li> <li>Labour disputes related to sub-contracting and</li> <li>Delays in the procurement value chain;</li> </ul> </li> <li>The reasons for delayed implementation per project are provided on page 60 – 62 of the Annual Report.</li> </ul>
6. The department must engage the Department of Cooperative Governance and Traditional Affairs regarding the three municipalities that are not reporting on the EPWP performance i.e. Dr. Pixley Ka Isaka Seme, Dr. JS Moroka and Govan Mbeki Local Municipalities.	<ul style="list-style-type: none"> <li>Letters were written to all EPWP stakeholders indicating the Audit outcomes and requirements in response to the 2018/19 financial year.</li> <li>It should be noted that all public bodies reported their created work opportunities during the 2019/20 financial year.</li> </ul>

**First Quarter Performance Report: 2020-21**

Resolutions	Progress by 31 October 2020
1. The department must strive to achieve their targets that could not be achieved due to the national lockdown restrictions within the remaining quarters of 2020/2021 and ensure that the performance is in accordance with budget spending.	<ul style="list-style-type: none"> <li>The Annual Performance Plan: 2020/21 has since been revised and re-tabled in line with the adjusted budget allocations.</li> <li>The departmental performance has improved in the 2nd quarter (from 23% to 57%) and further improvement is expected in the 3rd and 4th quarter.</li> <li>Progress will be strictly monitored in terms of the approved plans and available budget.</li> </ul>
2. The department must initiate the processes of filling the vacant position of the HOD.	<ul style="list-style-type: none"> <li>The position of HOD has been advertised by the Office of the Premier and closed on the 14th of August 2020.</li> <li>Profiling has been completed and submitted to the Director-General for appointment of short-listing and interviewing panels.</li> </ul>
3. The department must furnish the Committee with the finalised report regarding the transfer of the land from the Matsafeni Trust to the Mpumalanga Provincial Government.	<ul style="list-style-type: none"> <li>The transfer of land in favour of Mpumalanga Provincial Government is yet to be finalised.</li> <li>However, the Deed of Sale and Memorandum of Agreement have been by signed by both parties.</li> <li>The department has received approval from the Budget and Finance Committee for payment of the purchase price agreed on by all parties.</li> </ul>
4. The department must finalise the processes of transferring officials and compensation of employees from the Immovable Asset Management sub-programme to the Maintenance sub-programme and submit a detailed report to the Committee.	<ul style="list-style-type: none"> <li>The process for the transfer of officials was put on hold as per the directive of the Director-General. Attached Annexure A.</li> </ul>

## Second Quarter Performance Report: 2020-21

Resolutions	Progress by 31 January 2021
1. The department must provide the committee with the Deed of Sale and Memorandum of Agreement signed by both parties, furthermore with the approval received from the Budget and Finance Committee for the purchase price agreed on by all parties indicating the exact amount to be settled to the Matsafeni Trust.	<ul style="list-style-type: none"> <li>The Budget and Finance Committee granted the Department approval to purchase the land at an amount of R30 000 000, 00. See the attached Annexure A.1 for the approval.</li> <li>The Deed of Donation was signed December 2020. Attached Annexure A.2.</li> </ul>
2. The department should fast-track the establishment of the Steering Committee led by the HOD, to ensure that the transfer is concluded before March 2021.	<ul style="list-style-type: none"> <li>The Steering Committee, consisting of National Department of Public Works and Infrastructure (DPWI) and Department of Public Works, Roads and Transport (DPWRT) has since been established.</li> <li>DPWI is still awaiting approval for donation of land from National Treasury.</li> <li>Registration of transfer of the land to Dr. JS Moroka Local Municipality will be finalized once this process is concluded.</li> </ul>
3. The department must:  3.1. Resolve challenges regarding the formation of the Steering Committee to ensure that it functions effectively to enable harmonization between the community and other stakeholders involved.  3.2. The Department and the Municipality should resolve the Business Chamber issues to ensure that one recognised leading Chamber is utilized to avoid disruptions/unrest.	<ul style="list-style-type: none"> <li>The project has commenced and progress is currently at 5%.</li> <li>The delays emanating from disputes between the business chambers, the ward councilor and the community have been resolved. The Department continues to engage all relevant stakeholders to ensure harmonization for the successful delivery of the project.</li> <li>The Department has since had engagements with the Local Municipality regarding the disruptions on site. The Bushbuckridge Business Chamber is now a member of Steering Committee for the project.</li> </ul>
4. The department must provide the committee with an updated report indicating the appointment of the new contractor, resumption of the project and budget allocation.	<ul style="list-style-type: none"> <li>The project will be re-advertised during the first quarter of the 2021/22 financial year.</li> </ul>

## Third Quarter Performance Report: 2020-21

The meeting was held on 31 January 2021 but no resolutions were issued before the financial year end.

## 8. SCOPA RESOLUTIONS

The responses below pertain to progress reported against resolutions that emanated from the 2018/19 financial year since the Department has not yet met with the Committee to present the Annual Report: 2019/20.

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
4.1	Audit opinion	(i) The Accounting Officer must implement all the commitments that were made to the Committee and ensure that the Department achieves and maintain a 'clean audit'.	<ul style="list-style-type: none"> <li>All resolutions made by the Committee are strictly monitored to improve the overall performance of the Department.</li> <li>DPWRT received unqualified audit opinions for the 2018/19 and 2019/20 financial years.</li> <li>Audit Action Plans were developed to address all the findings that were raised by the Auditor General.</li> <li>Implementation of the Audit Action Plans is monitored on a monthly basis and progress is discussed at various forums, including the Budget and Programme Managers Forum, Risk Committee, Audit Committee, etc.</li> <li>Attached Annexure A.1 for the 2018/19 Audit Action Plan and Annexure B for a progress report on the 2019/20 Audit Action Plan.</li> </ul>	In progress
5.	Accruals	(i) The Accounting Officer must refrain from setting accruals using the 2019/20 budget as this has a negative effect on the achievement of planned targets.	<ul style="list-style-type: none"> <li>Accruals arose because the Department had to accommodate unplanned projects or commence construction of projects earlier than planned due to a high demand for better roads.</li> <li>The AO will however ensure that accruals are progressively reduced over time, as these may not be eliminated in a single financial year.</li> </ul>	In progress
		(ii) The Accounting Officer must ensure that, where accruals are incurred, they are cash-backed.	<ul style="list-style-type: none"> <li>The Department will make provision each financial year to ensure accruals do not impact on the planned outputs for the subsequent financial year.</li> </ul>	In progress

Resolution No.	Subject	Details	Response by the department	Resolved (Yes/No)
6.	Irregular expenditure	(i) The Accounting Officer must provide a progress report on whether the irrecoverable irregular expenditure (payment of PMDS by 1.5%) was condoned by the Provincial Treasury (2018/19).	<ul style="list-style-type: none"> <li>The Department has completed the investigation and has requested condonement from Treasury.</li> <li>The irregular expenditure has not yet been condoned.</li> </ul>	In progress
		(ii) The Accounting Officer must ensure compliance to the PMDS Policy.	<ul style="list-style-type: none"> <li>The Department will comply with the PMDS Policy as required.</li> </ul>	In progress
		(iii) The Accounting Officer must finalise the investigation and implement all recommendations contained in the report. A progress report must be submitted to the Committee in this regard.	<ul style="list-style-type: none"> <li>Investigations on the majority of the irregular expenditures have been conducted.</li> <li>Attached Annexure C for a status report on all irregular expenditure incurred.</li> </ul>	In progress
7.	Fruitless and wasteful expenditure	(i) The Accounting Officer must recover the fruitless and wasteful expenditure of R73 000.00 from officials found liable in law.	<ul style="list-style-type: none"> <li>The fruitless and wasteful expenditure relates to accommodation that was paid for new officials and interest incurred.</li> <li>The amount has since been written-off in line with National Treasury's Framework for Fruitless and Wasteful Expenditure. Attached Annexure A.2.</li> </ul>	In progress
8.	Internal controls	(i) The Accounting Officer must ensure the completeness and accuracy of the financial information before it is submitted for audit by the Auditor General.	<ul style="list-style-type: none"> <li>The Department prepares Interim Financial Statements (IFS) on a quarterly basis in line with the prescripts and as a build-up to Annual Financial Statements.</li> <li>The Annual Financial Statements (AFS) are prepared in accordance with the reporting framework determined by National Treasury.</li> <li>The Financial Statements are submitted to Provincial Treasury, Internal Audit, the Audit Committee and the Quality assurance for review in order to minimise misstatements.</li> <li>These interventions are aimed at enhancing the quality of the AFS.</li> </ul>	In progress
		(ii) The Accounting Officer must strengthen its monitoring system to prevent the recurrence of the same finding in 2019/20 financial year; and submit the internal control system used to the committee for reference purposes.	<ul style="list-style-type: none"> <li>The Department developed an Audit Action Plan to address all findings raised by the Auditor General in the 2018/19 financial year. Attached Annexure A.1 for a progress report on the Audit Action Plan.</li> <li>Performance review sessions are held on a quarterly basis to analyze financial and performance information.</li> <li>In addition, various governance structures i.e. Risk Management Committee, Audit Committee, Budget and Programme Managers Forum etc. are in place to oversee compliance with laws and regulations.</li> </ul>	In progress

## 9. PRIOR MODIFICATIONS TO AUDIT REPORTS

The Department has developed an audit action plan that is monitored on a monthly basis to address the findings raised by the Auditor General in the previous financial year: 2019/20.

There were no prior modifications to audit reports, however, the Department received an unqualified audit opinion with matters of emphasis in the 2019/20 financial year. The Department has made significant progress to address findings that were raised by the Auditor-General in the previous financial year:

Nature of qualification, disclaimer, adverse opinion and matters of non-compliance	Progress made in clearing / resolving the matter
<p>The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework, as required by section 40(1)(a) of the PFMA, Material misstatements of current assets, expenditure and disclosure item identified by the auditors in the submitted financial statements were corrected, resulting in the financial statements receiving an unqualified opinion.</p>	<ul style="list-style-type: none"> <li>• The Department prepares Interim Financial Statements (IFS) on a quarterly basis in line with the prescripts and as a build-up to Annual Financial Statements.</li> <li>• The Annual Financial Statements (AFS) are prepared in accordance with the reporting framework determined by National Treasury.</li> <li>• The Annual report Committee has been appointed to review the Annual financial statements, AFS are reviewed by the following structures; Provincial Treasury, Audit Committee, Quality Assurer and Internal Audit before submission to the Auditor General on the 31st May 2021. These interventions are aimed at enhancing the quality of the AFS.</li> <li>• A Training on Case Ware has been conducted to the compilers of the Financial Statement.</li> </ul>
<p>Payments were made before services received, in contravention of treasury regulation 15.10.1.2(c), resulting in overpayment to contractors</p>	<ul style="list-style-type: none"> <li>• The Department has developed and is implementing a commitment register which is updated monthly as payments are made to service providers in order to track expenditure per project.</li> <li>• The receivables initially identified at a total of R120 million during the 2018/19 audit session, have reduced through recovery of R35.927 million in the 2020/21 financial year and the balance will be recovered in 2021/22 as projects are completed and closed out.</li> <li>• The Department introduced a new measure for all construction projects to be reconciled on a monthly basis to ensure that by 31 March of each financial year, expenditure commensurate with physical progress.</li> </ul>
<p>Effective and appropriate steps were not taken to prevent irregular expenditure amounting to R211 529 000, as disclosed in note 20 to the financial statements, as required by section 38 (1) (c) (ii) of the PFMA and treasury regulations 9.1.1. Most of the irregular expenditure was caused by contracts awarded to bidders who did not comply with the stipulated qualifying criteria and bid adjudication committees that were not composed in line with the applicable policy. Irregular expenditure amounting to R47 378 628 was incurred on the rehabilitation of the road from Acornhoek to Hluvukani.</p>	<ul style="list-style-type: none"> <li>• The Irregular Expenditure is still under various stages of investigations. Three investigation reports have since been concluded;</li> <li>• Energy Efficient Solution - Provision of energy solution (R17 151 335.63).</li> <li>• Rehabilitation of Road Acornhoek to Hluvukani -(R 55 893 038.09)</li> <li>• Upgrading of road DP57/2 from D3967 near Mapulaneng hospital to R40 (18 719 191.40)</li> <li>• Where an official is found liable in law (after investigation), consequence management will be duly applied.</li> <li>• Follow ups are continuously made with Treasury on submitted requests for condonations.</li> <li>• An amount of R15, 688 million relating to the historical irregular expenditure was condoned/written off during the period under review.</li> </ul>

## 10. INTERNAL CONTROL UNIT

The Internal Audit Unit is responsible for assessing the adequacy of the Department's internal controls. It also has a central role in improving operational processes and financial practices by reviewing and evaluating the adequacy and effectiveness of internal controls during the various audits conducted as per the risk based annual operational plan.

## 11. INTERNAL AUDIT AND AUDIT COMMITTEES

At the highest level of the Department's governance structures is the Audit Committee. The internal audit function is a key component of our corporate governance, effective and efficient management of internal controls and risk management. The function operates under an internal audit charter consistent with the Institute of Internal Auditors' standards. The charter is approved by the Accounting Officer and accepted by the Audit Committee.

### Internal Audit

The Internal Audit unit evaluates and contributes to the improvement of risk management, internal controls and governance processes and systems in the following focus areas:

- Information system environment
- Reliability and integrity of financial and operational information
- The effectiveness of operations
- Safeguarding of assets
- Compliance with laws, regulations and controls

In the past 12 months, the internal audit unit planned 10 audits and 12 audit reports were completed.

### Audit Committee

The Audit Committee assists the Accounting Officer in carrying out his oversight of the Department's:

- Financial, management and other reporting practices;
- Internal controls and management of risks;
- Compliance with laws, regulations and ethics.

The table below discloses relevant information on the audit committee members:

Name	Qualifications	Internal or external	If internal, position in the Department	Date appointed	Date resigned	No. of meetings attended
JN Mpjane	<ul style="list-style-type: none"> <li>• CA (SA)</li> <li>• B. Honors (CTA)</li> <li>• B Com Degree</li> </ul>	External	None	01-Dec-17	N/A	5
G Khoza	<ul style="list-style-type: none"> <li>• B Proc Degree</li> <li>• LLB Degree</li> <li>• Higher Diploma in Tax Law</li> <li>• Introduction to safety management</li> <li>• Accredited Arbitrator/ Mediator/ Facilitator/ Trainer</li> </ul>	External	None	01-Dec-17	N/A	4
K Mhlongo	<ul style="list-style-type: none"> <li>• Baccalaurei Artium (B.A.)</li> <li>• Diploma in Bookkeeping</li> <li>• Diploma in Practical Accounting</li> <li>• Master of Business Administration (MBA)</li> </ul>	External	None	01-Nov-19	N/A	1
BK Moeng	<ul style="list-style-type: none"> <li>• B Com (Accounting)</li> <li>• B. Compt (Hons) CTA</li> </ul>	External	None	01-Nov-19	N/A	0
FM Mkhabela	<ul style="list-style-type: none"> <li>• Certified Internal Auditor (CIA)</li> <li>• B. Commerce Honours (Auditing)</li> <li>• B. Commerce specializing in Accounting</li> <li>• Certificate in Advanced Performance Auditing in Public Sector</li> <li>• Master of Business Administration (MBA) (Currently registered)</li> </ul>	External	None	01-Nov-19	N/A	1

## 12. AUDIT COMMITTEE REPORT

We are pleased to present the report of the Audit Committee for the financial year ended 31 March 2021. The Audit Committee reviewed the Annual Report and met with the Department on 27 May 2021.

### Audit Committee Responsibility

The Audit Committee reports, that it has complied with and satisfied its responsibilities arising from Section 38 (1) (a) (ii) of the Public Finance Management Act and Treasury Regulation 3.1.13. The Audit Committee also reports, that it has adopted appropriate formal terms of reference as per its Audit Committee Charter and hence regulated its affairs in compliance with all of the above.

Our review of the findings of the Internal Audit work, which was based on the risk assessment conducted in the Department revealed certain weaknesses, which were then raised with the Department. The Audit Committee is satisfied that the Internal Audit plan fairly represented assurance required in managing the risk profile and control environment of the of the Entity and identified a number of risk-based, mandatory, performance and follow-up audits to be performed during the year.

The following internal audit work was completed during the year under review:

- Annual Financial Statements review;
- COVID-19 procurement process audit;
- Transport Infrastructure - Verification of projects audit;
- Property & Facilities Management - Rates and taxes audit;
- Interim Financial Statements review;
- Revenue Management - Division Of Revenue Act;
- AG management letter - Follow up audit;
- Financial Accounting - 30 day payment verification;
- Human Resource Management - e-Leave Management system;
- Nine (9) Irregular Expenditure Enquiry reports were completed during the year under review.

The following were areas of concern:

- COVID-19 pandemic impact on the service delivery
- Lack of implementation of internal controls due to staff shortage. This was found around leave management.
- Lack of segregation of duties due to vacant positions;
- Lack of understanding of audit processes by internal officials

### Internal Audit

The Director: Internal Audit reported functionally to the Committee and had unrestricted access to the Committee Chairperson. The internal audit function is subject to independent quality review every five years or as and when the committee determines appropriate. The next independent quality review will be conducted in the next financial year.

The Committee has:

- Reviewed and recommended the internal audit charter for approval;
- Evaluated the independence, effectiveness and performance of the internal audit function/ department and compliance with its mandate;
- Satisfied itself that the internal audit function has the necessary resources, budget, standing and authority within the company to enable it to discharge its functions;
- Assessed the performance of the Director: Internal Audit; and
- Encouraged co-operation between external and internal audit.

### Risk Management

The Department's risk management was reported to the Audit Committee on a quarterly basis and was seen as continuous improvement by management. The Audit Committee is satisfied that the actual management of risk is receiving attention. However, the Audit Committee together with Management continues to refine a very dynamic risk profile of the Department.

Management has been advised to embed risk management throughout the Department. Management should take full responsibility for the entire Enterprise Risk Management process and continue to support the Chief Risk Officer to even further enhance the performance of the Department.

### In-Year Management and Monthly/Quarterly Report

The Audit Committee has taken note of the contents and quality of the monthly and quarterly reports prepared and issued by the Head of the Department during the period under review. Though the Audit Committee has noted improvement in the completeness, accuracy and validity of reporting on performance information; the committee remains of the view that the system needs improvement in the compilation of the portfolio of evidence to substantiate performance reporting.

The Audit Committee has taken note of the content and quality of the monthly and quarterly reports prepared and issued by the Head of the Department during the period under review. The committee is of the view that a lot of improvement has taken place into the preparation of these reports when compared with the previous years and is convinced that going forward, the reports will be of high standard. The later statement is mainly issued due to some minor improvements that still need to be done with regard to preparation of Financial Statements, up to a level where there would be no adjustments required on first time submission.

The committee also remains concerned about performance targets and indicators that are determined by the National Departments but implemented at provincial level i.e. The Department is required to report on EPWP job creation targets that were set for Provinces to achieve over a period of 5 years but becomes almost impossible due to the economic conditions of the country. The Department, who plays a coordination role for the Programme, are then required to include these targets in their Annual Performance Plan on behalf of the Province which consists of 30 public bodies including provincial departments and municipalities. This negatively affects the overall performance of the Department.

### Evaluation of the Annual Financial Statements

The Audit Committee has reviewed the half yearly Annual Financial Statements of the Department and has noted adjustments which had to be made to these statements.

We are of the view that by the time we review the Annual Financial Statements prior to submission for external audit purposes most of the adjustments which were noted during the half yearly review will not reoccur. It must be noted that during our review of the half yearly financials, the committee was positively impressed by the following:

- Reduction of accruals
- Payment of creditors within 30days
- Improved rate of expenditure.

The Audit Committee has:

- Reviewed and discussed the draft Annual Financial Statements and the Annual Performance report, with the Department prior to submission to the Auditor-General South Africa (AGSA);
- Reviewed and discussed the audited Annual Financial Statements to be included in the Annual Report, with the Auditor-General South Africa (AGSA) and the Accounting Officer;
- Reviewed the Audit Report of the AGSA;
- Reviewed the AGSA's Management Report and Management's response thereto;
- Reviewed the Entity's compliance with legal and regulatory provisions; and
- Reviewed adjustments resulting from the audit.

### Auditor-General's Report

The Audit Committee has met with the AGSA to ensure that there are no unresolved issues. The Audit Committee concurs with and accepts the AGSA's conclusions on the Annual Financial Statements and is of the opinion that the audited Annual Financial Statements be accepted and read together with the report of the AGSA.



**Mr. JN Mpjane CA (SA) RA**  
**Chairperson of the Audit Committee**  
**Department of Public Works, Roads and Transport**  
**31 August 2021**

### 13. B-BBEE COMPLIANCE PERFORMANCE INFORMATION

The following table has been completed in accordance with the compliance to the BBEE requirements of the BBEE Act of 2013 and as determined by the Department of Trade and Industry.

<b>Has the Department / Public Entity applied any relevant Code of Good Practice (B-BBEE Certificate Levels 1- 8) with regards to the following:</b>		
<b>Criteria</b>	<b>Response Yes / No</b>	<b>Discussion (include a discussion on your response and indicate what measures have been taken to comply)</b>
Determining qualification criteria for the issuing of licences, concessions or other authorisations in respect of economic activity in terms of any law?	No	Alignment to BBEE requirements are in progress.
Developing and implementing a preferential procurement policy?	Yes	The Department developed a Policy on the Procurement of Goods and Services which is aligned to the Preferential Procurement Regulations in terms of section 5 of the PPPFA, 2000 (Act No.5 of 2000).
Determining qualification criteria for the sale of state-owned enterprises?	No	Compliance will be adhered to in future sales.
Developing criteria for entering into partnerships with the private sector?	No	Compliance will be adhered to in future partnerships.
Determining criteria for the awarding of incentives, grants and investment schemes in support of Broad Based Black Economic Empowerment?	No	Compliance will be adhered to in future awards.

ANNUAL  
*Report*  
2020/21

**PART D**  
**HUMAN RESOURCE  
MANAGEMENT**

**1. INTRODUCTION**

The information contained in this part of the annual report has been prescribed by the Minister for the Public Service and Administration for all departments in the public service.

**2. OVERVIEW OF HUMAN RESOURCES**

**The status of human resources in the Department**

It is common knowledge that the DPWRT needs additional capacity to address its ever-growing mandate. Key areas in the Department that require urgent attention are Transport Infrastructure, Building Infrastructure, Finance and Integrated Planning among others. However, critical posts have been identified for filling in different phases. Out of the 707 posts 112 posts have been advertised for filling as phase one in the first quarter of 2021/22 financial year. Other posts will be prioritized and filled based on the availability of budget. Between 01 April 2020 and 31 March 2021, 533 employees terminated services for various reasons and the staff compliment as at 31 March 2021 is standing at 2 552.

**Human resource priorities for the year under review and the impact of these**

The DPWRT's workforce is the key pillar that supports its vision to provide an integrated transport system and infrastructure that promotes socio-economic development. The Human Resource Plan sets the roadmap for the DPWRT's workforce that is aligned to its Strategic Plan. In recognition of the critical role of employees, several trainings were provided to ensure optimal development of internal human capital. Mpumalanga provincial treasury has introduced the online leave management system in order to improve the management of leave in the provincial departments. PWRT is among the leading department that is using the online leave system.

**Workforce planning and key strategies to attract and recruit a skilled and capable workforce**

As the DPWRT mandates evolves and its workforce approaches retirement, it is essential to seek out the best and the brightest to sustain the Department's capacity to deliver. However, these efforts are hampered by a competitive private sector. Despite this, the Department relies on the Occupational Specific Dispensation (OSD) to provide increased remuneration for professionals and specialists. On the other hand, it has collaborated with the Council for Built Environment (CBE) to provide a structured mentorship programme. Moreover, various graduate recruitment schemes

(e.g. internship, learnership, artisan.) are used to provide training and build skills of future employees. Moratorium on the filling of posts has been lifted. Consequently the department identified 707 critical posts for filling in different phases. Out of the 707 posts 112 posts have been advertised for filling as phase one in the first quarter of 2021/22 financial year. Other posts will be prioritized and filled based on the availability of budget in order to improve service delivery

**Employee performance management**

In terms of salary level 01 - 12, the Department subscribes to the Provincial Policy on Performance Management and Development System (PMDS). In as far as the members of the Senior Management Services (SMS, it uses Chapter 4 of the Public Service Regulations to manage their performance and development. This has been revised to incorporate the Auditor-General's audit opinion, the Annual Performance Plan and mandatory key government focus areas. However, it has been difficult to implement this system due to inadequate staff complement and related challenges. That said, the Department is committed to the adherence with the prescripts in the Public Service.

**Employee wellness programmes**

The DPWRT employs individuals from many backgrounds and their wellbeing is of utmost important to the organisation. Its employee wellness programmes play an essential role in the continued delivery of a work environment that is stimulating, interesting, and responsive to employee needs. These programmes are focused on Drug and Alcohol management, Health and Fitness management, financial management and Professional Counselling amongst others. The Department also supports targeted interventions against Gender Based Violence and Child Abuse. In addition, the Men's' Forum creates a platform to engage male employees about their specific issues and their role in the prevention of domestic abuse.

**3. HUMAN RESOURCES OVERSIGHT STATISTICS**

**3.1 Personnel related expenditure**

The following tables summarises the final audited personnel related expenditure by programme and by salary bands. In particular, it provides an indication of the following:

- amount spent on personnel
- amount spent on salaries, overtime, homeowner's allowances and medical aid.

Table 3.1.1 Personnel expenditure by programme for the period 1 April 2020 and 31 March 2021

Programme	Total expenditure (R'000)	Personnel expenditure (R'000)	Training expenditure (R'000)	Professional and special services expenditure (R'000)	Personnel expenditure as a % of total expenditure	Average personnel cost per employee (R'000)
Administration	302,729	187,746	821	1,107	62.02	604
Public Works Infrastructure	1,133,674	291,260	4	3,797	25.69	407
Transport Infrastructure	1,928,080	402,705	10	98,811	20.89	63
Transport Operations	1,158,193	83,045	0	9,155	7.17	378
Community Based Programmes	60,547	42,970	8,448	0	70.97	89
<b>Total</b>	<b>4,583,225</b>	<b>1,007,726</b>	<b>9,269</b>	<b>112,870</b>	<b>21.98</b>	<b>124</b>

Table 3.1.2 Personnel costs by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Personnel expenditure (R'000)	% of total personnel cost	No. of employees	Average personnel cost per employee (R'000)
Lower skilled (Levels 1-2)	26,459	02.63%	104	254.41
Skilled (level 3-5)	386,082	38.31%	1 456	265.17
Highly skilled production (levels 6-8)	267,955	26.59%	604	443.63
Highly skilled supervision (levels 9-12)	276,236	27.41%	348	793.78
Senior and Top management (levels 13-16)	50,994	05.06%	40	1 274.85
<b>Total</b>	<b>1,007,726</b>	<b>100.00%</b>	<b>2 552</b>	<b>3 94.88</b>

Table 3.1.3 Salaries, Overtime, Home Owners Allowance and Medical Aid by programme for the period 1 April 2020 and 31 March 2021

Programme	Salaries		Overtime		Home Owners Allowance		Medical Aid	
	Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Administration	122,190	66.08	3 554	1.89	6,713	3.58	9,672	5.15
Public Works Infrastructure	189,529	65.00	11 249	3.86	13,342	4.58	17,704	6.08
Transport Infrastructure	262,218	65.09	7 457	1.86	23,641	5.87	40,748	10.12
Transport Operations	52,144	62.79	6 296	7.58	3,697	4.45	6,560	7.90
Community Based Programmes	37,820	79.83	238	0.50	1,090	2.30	1,351	2.85
<b>Total</b>	<b>663,611</b>	<b>65.85</b>	<b>28 824</b>	<b>2.86</b>	<b>48,483</b>	<b>4.81</b>	<b>7,635</b>	<b>7.55</b>

Table 3.1.4 Salaries, Overtime, Home Owners Allowance and Medical Aid by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Salaries		Overtime		Home Owners Allowance		Medical Aid	
	Amount (R'000)	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Skilled (level 1-2)	16,541	1.64%	1 789	0.17	2076	0.21	3,979	0.39
Skilled (level 3-5)	20,8248	20.67%	9 783	0.97%	25,947	2.567	41,249	4.09
Highly skilled production (levels 6-8)	202,411	20.09%	12 167	0.21	9,637	0.96	17,130	1.70
Highly skilled supervision (levels 9-12)	190,444	18.89%	4 585	0.46	6,549	0.65	9,611	0.95
Senior management (level 13-16)	46,067	4.57	0	0.0	4,180	0.41	1,226	0.12
<b>Total</b>	<b>663,611</b>	<b>65.85</b>	<b>28 824</b>	<b>2.86</b>	<b>48,483</b>	<b>4.81</b>	<b>76,035</b>	<b>7.55</b>

### 3.2 Employment and Vacancies

The tables in this section summarise the position with regard to employment and vacancies.

The following tables summarise the number of posts on the establishment, the number of employees, the vacancy rate, and whether there are any staff that are additional to the establishment.

This information is presented in terms of three key variables:

- programme
- salary band
- Critical occupations (see definition in notes below).

Departments have identified critical occupations that need to be monitored. In terms of current regulations, it is possible to create a post on the establishment that can be occupied by more than one employee. Therefore, the vacancy rate reflects the percentage of posts that are not filled.

Table 3.2.1 Employment and vacancies by programme as on

31 March 2021

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administration	322	223	30.74	0
Public Works Infrastructure	821	711	13.40	0
Transport Infrastructure	1 586	1 329	16.20	0
Transport Operations	270	247	8.50	0
Community Based Programmes	169	42	75.14	0
<b>Total</b>	<b>3 168</b>	<b>2 552</b>	<b>19.44</b>	<b>0</b>

Table 3.2.2 Employment and vacancies by salary band as on 31 March 2021

Salary band	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
01 Lower Skilled (Levels 1-2), Permanent	346	104	69.94	0
02 Skilled (Levels 3-5), Permanent	1695	1 456	14.10	0
03 Highly Skilled Production (Levels 6-8), Permanent	659	604	8.35	0
04 Highly Skilled Supervision (Levels 9-12), Permanent	416	348	16.35	0
05 Senior Management (Levels >= 13), Permanent	52	40	23.08	0
<b>Total</b>	<b>3 168</b>	<b>2 552</b>	<b>19.44</b>	<b>0</b>

Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2021

Critical Occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administrative Related	225	164	27.11	0
Agriculture Related	2	2	0.00	0
All Artisans In The Building Metal Machinery Etc.	183	132	7.87	0
Architects Town And Traffic Planners	7	6	14.29	0
Artisan Project And Related Superintendents	15	13	13.33	0
Auxiliary And Related Workers	12	12	0.00	0
Boiler And Related Operators	59	54	8.47	0
Building And Other Property Caretakers	6	5	16.67	0
Bus And Heavy Vehicle Drivers	8	7	12.50	0
Cartographers And Surveyors	1	1	0.00	0
Cartographic Surveying And Related Technicians	10	7	30.00	0
Chemical And Physical Science Technicians	1	0	100.00	0
Civil Engineering Technicians	12	12	0.00	0
Cleaners In Offices Workshops Hospitals Etc.	91	80	12.09	0
Client Inform Clerks (Switchboard Recept Inform Clerks)	2	2	0.00	0
Communication And Information Related	5	5	0.00	0
Electrical And Electronics Engineering Technicians	1	1	0.00	0
Engineering Sciences Related	45	44	2.22	0
Engineers And Related Professionals	33	33	0.00	0
Farm Hands And Labourers	28	26	7.14	0
Finance And Economics Related	29	18	37.93	0
Financial And Related Professionals	36	31	13.89	0
Financial Clerks And Credit Controllers	152	133	12.50	0
Head of Department/ Chief Executive Officer	1	1	0.00	0
Human Resources & Organisat Developm & Relate Prof	6	5	16.67	0
Human Resources Clerks	56	52	7.14	0

Critical Occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Human Resources Related	260	44	83.08	0
Information Technology Related	6	6	0.00	0
Inspectors of Apprentices Works And Vehicles	12	12	0.00	0
Legal Related	4	4	0.00	0
Library Mail And Related Clerks	19	19	0.00	0
Light Vehicle Drivers	12	11	8.33	0
Logistical Support Personnel	3	3	0.00	0
Material-Recording And Transport Clerks	6	6	0.00	0
Mathematicians And Related Professionals	1	0	100.00	0
Mechanical Engineering Technicians	4	4	0.00	0
Motor Vehicle Drivers	14	13	7.14	0
Motorised Farm & Forestry Plant Operators	1	1	0.00	0
Natural Sciences Related	3	3	0.00	0
Other Administrat & Related Clerks And Organisers	119	113	5.04	0
Other Administrative Policy And Related Officers	4	4	0.00	0
Other Occupations	18	12	33.33	0
Quantity Surveyors & Rela Prof Not Class Elsewhere	8	7	12.50	0
Regulatory Inspectors	122	118	3.28	0
Road Superintendents	50	35	30.00	0
Road Trade Workers	6	6	0.00	0
Road Workers	1113	973	12.58	0
Secretaries & Other Keyboard Operating Clerks	88	79	10.23	0
Senior Managers	37	29	21.62	0
Trade Labourers	191	163	14.66	0
Trade Quality Controllers	8	8	0.00	0
Trade Related	2	2	0.00	0
Trade/Industry Advisers & Other Related Profession	1	1	0.00	0
Water Plant And Related Operators	30	30	0.00	0
<b>Total</b>	<b>3 168</b>	<b>2 552</b>	<b>19.44</b>	<b>0</b>

### 3.3 Filling of SMS Posts

The tables in this section provide information on employment and vacancies as it relates to members of the Senior Management Service by salary level. It also provides information on advertising and filling of SMS posts, reasons for not complying with prescribed timeframes and disciplinary steps taken.

Table 3.3.1 SMS post information as on 31 March 2021

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	1	0	0%	1	100%
Salary Level 16	1	1	100%	1	0%
Salary Level 15	1	1	100%	0	0%
Salary Level 14	6	8	133%	0	0%
Salary Level 13	29	30	103%	0	0%
<b>Total</b>	<b>38</b>	<b>40</b>	<b>105.2%</b>	<b>1</b>	<b>0.01%</b>

\*The variance is due to OSD.

Table 3.3.2 SMS post information as on 30 September 2020

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	1	0	0%	1	100%
Salary Level 16	1	1	100%	0	0%
Salary Level 15	1	1	100%	0	0%

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Salary Level 14	6	8	133%	0	0%
Salary Level 13	29	33	113.7%	0	0%
<b>Total</b>	<b>38</b>	<b>43</b>	<b>113.1%</b>	<b>1</b>	<b>2.6%</b>

\*The variance is due to OSD.

Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2020 and 31 March 2021

SMS Level	Advertis- ing	Filling of Posts	
	Number of vacancies per level advertised in 6 months of becoming vacant	Number of vacancies per level filled in 6 months of becoming vacant	Number of vacancies per level not filled in 6 months but filled in 12 months
Director-General/ Head of Department	1	0	0
Salary Level 16	0	0	0
Salary Level 15	0	0	0
Salary Level 14	0	0	0
Salary Level 13	0	0	0
<b>Total</b>	<b>1</b>	<b>0</b>	<b>0</b>

Table 3.3.4 Reasons for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant for the period 1 April 2020 and 31 March 2021

Reasons for vacancies not advertised within six months
Not applicable.

Reasons for vacancies not filled within twelve months
Filling of Director-General/ Head of Departments posts are done by the Office of the Premier.

Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2020 and 31 March 2021

Reasons for vacancies not advertised within six months
Not applicable.

Reasons for vacancies not filled within six months
Not applicable.

### 3.4 Job Evaluation

Within a nationally determined framework, executing authorities may evaluate or re-evaluate any job in his or her organisation. In terms of the Regulations all vacancies on salary levels 9 and higher must be evaluated before they are filled. The following table summarises the number of jobs that were evaluated during the year under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

Table 3.4.1 Job Evaluation by Salary band for the period 1 April 2020 and 31 March 2021

Salary band	Number of posts on approved establishment	Number of Jobs Evaluated	% of posts evaluated by salary bands	Posts Upgraded		Posts downgraded	
				Number	% of posts evaluated	Number	% of posts evaluated
Lower Skilled (Levels 1-2)	346	0	0	0	0	0	0
Skilled (Levels 3-5)	1 695	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	659	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	416	0	0	0	0	0	0
Senior Management Service Band A	37	0	0	0	0	0	0
Senior Management Service Band B	10	0	0	0	0	0	0

Salary band	Number of posts on approved establishment	Number of Jobs Evaluated	% of posts evaluated by salary bands	Posts Upgraded		Posts downgraded	
				Number	% of posts evaluated	Number	% of posts evaluated
Senior Management Service Band C	1	0	0	0	0	0	0
Senior Management Service Band D	4	0	0	0	0	0	0
<b>Total</b>	<b>3 168</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 3.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded for the period 1 April 2020 and 31 March 2021

Gender	African	Asian	Coloured	White	Total
Female	0	0	0	0	0
Male	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employees with a disability					0

The following table summarises the number of cases where remuneration bands exceeded the grade determined by job evaluation. Reasons for the deviation are provided in each case.

Table 3.4.3 Employees with salary levels higher than those determined by job evaluation by occupation for the period 1 April 2020 and 31 March 2021

Occupation	Number of employees	Job evaluation level	Remuneration level	Reason for deviation
All occupations	0	0	0	None
Total number of employees whose salaries exceeded the level determined by job evaluation			0	
Percentage of total employed			0%	

The following table summarises the beneficiaries of the above in terms of race, gender, and disability.

Table 3.4.4 Profile of employees who have salary levels higher than those determined by job evaluation for the period 1 April 2020 and 31 March 2021

Total number of Employees whose salaries exceeded the grades determine by job evaluation	Not applicable
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### 3.5 Employment Changes

This section provides information on changes in employment over the financial year. Turnover rates provide an indication of trends in the employment profile of the department. The following tables provide a summary of turnover rates by salary band and critical occupations (see definition in notes below).

Table 3.5.1 Annual turnover rates by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Number of employees at beginning of period - 1 April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Lower Skilled (Levels 1-2)	638	0	2	0.31
Skilled (Levels 3-5)	1060	0	87	8.21
Contract (Levels 3 – 5)	3	0	3	100
Highly Skilled Production (Levels 6-8)	591	0	17	2.88
Contract (Levels 6 – 8)	8	0	8	100
Highly Skilled Supervision (Levels 9-12)	339	0	13	3.83
Contract (Levels 9 – 12)	13	0	8	61.54
Senior Management Service Band A	40	0	2	5.00
Other, Permanent	388	0	388	100
Senior Management Service Band B	3	0	3	100
Senior Management Service Band C	1	0	1	100
Senior Management Service Band D	1	1	1	100
<b>Total</b>	<b>3 085</b>	<b>1</b>	<b>533</b>	<b>17.28</b>

Table 3.5.2 Annual turnover rates by critical occupation for the period 1 April 2020 and 31 March 2021

Critical Occupation	Number of employees at beginning of period-April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover Rate
Administrative Related Permanent	173	5	12	6.90
Agriculture Related Permanent	2	0	0	0.00
All Artisans In The Building Metal Machinery Etc. Permanent	138	1	6	4.30
Architects Town And Traffic Planners Permanent	6	1	1	16.70
Artisan Project And Related Superintendents Permanent	15	0	2	13.30
Auxiliary And Related Workers Permanent	13	0	1	7.70
Boiler And Related Operators Permanent	54	0	0	0.00
Building And Other Property Caretakers Permanent	6	0	1	16.70
Bus And Heavy Vehicle Drivers Permanent	9	0	2	22.20
Cartographers And Surveyors Permanent	1	0	0	0.00
Cartographic Surveying And Related Technicians Permanent	8	0	0	0.00
Civil Engineering Technicians Permanent	13	0	1	7.70
Cleaners In Offices Workshops Hospitals Etc. Permanent	85	1	6	7.10
Client Inform Clerks (Switchb Recept Inform Clerks) Permanent	2	0	0	0.00
Communication And Information Related Permanent	5	0	0	0.00
Community Development Workers Permanent	299	55	233	77.90
Electrical And Electronics Engineering Technicians Permanent	1	0	0	0.00
Engineering Sciences Related Permanent	44	4	4	9.10
Engineers And Related Professionals Permanent	36	6	10	27.80
Farm Hands And Labourers Permanent	31	0	1	3.20
Finance And Economics Related Permanent	18	0	0	0.00
Financial And Related Professionals Permanent	33	0	1	3.00
Financial Clerks And Credit Controllers Permanent	136	0	3	2.20
Head Of Department/Chief Executive Officer Permanent	1	0	0	0.00
Human Resources & Organisat Developm & Relate Prof Permanent	5	0	0	0.00
Human Resources Clerks Permanent	56	0	4	7.10
Human Resources Related Permanent	141	277	153	108.50
Information Technology Related Permanent	6	0	0	0.00
Inspectors Of Apprentices Works And Vehicles Permanent	12	0	0	0.00
Legal Related Permanent	4	0	0	0.00
Library Mail And Related Clerks Permanent	19	0	0	0.00
Light Vehicle Drivers Permanent	14	0	3	21.40
Logistical Support Personnel Permanent	4	0	1	25.00
Material-Recording And Transport Clerks Permanent	7	0	1	14.30
Mechanical Engineering Technicians Permanent	4	0	0	0.00
Motor Vehicle Drivers Permanent	13	0	0	0.00
Motorised Farm And Forestry Plant Operators Permanent	1	0	0	0.00
Natural Sciences Related Permanent	3	0	0	0.00
Other Administration & Related Clerks And Organisers Permanent	116	0	3	2.60
Other Administrative Policy And Related Officers Permanent	4	0	0	0.00
Other Occupations Permanent	22	1	1	4.50
Quantity Surveyors & Related Prof Not Class Elsewhere Permanent	7	0	0	0.00
Regulatory Inspectors Permanent	118	0	0	0.00
Road Superintendents Permanent	37	0	2	5.40
Road Trade Workers. Permanent	6	0	0	0.00
Road Workers Permanent	1022	0	52	5.10
Secretaries & Other Keyboard Operating Clerks Permanent	85	1	7	8.20
Senior Managers Permanent	31	2	6	19.40
Trade Labourers Permanent	176	0	14	8.00
Trade Quality Controllers Permanent	8	0	0	0.00
Trade Related Permanent	2	0	0	0.00
Trade/Industry Advisers & Other Related Profession Permanent	1	0	0	0.00
Water Plant And Related Operators Permanent	32	0	2	6.30
<b>Total</b>	<b>3 085</b>	<b>354</b>	<b>533</b>	<b>17.30</b>

The table below identifies the major reasons why staff left the department.

Table 3.5.3 Reasons why staff left the department for the period 1 April 2020 and 31 March 2021

Termination Type	Number	% of Total Resignations
Death	35	06.57%
Resignation	21	03.94%
Expiry of contract	401	75.23%
Dismissal – operational changes	0	00.00%
Dismissal – misconduct	0	00.00%
Dismissal – inefficiency	0	00.00%
Discharged due to ill-health	4	00.75%
Retirement	72	13.51%
Transfer to other Public Service Departments	0	00.00%
Other	0	00.00%
<b>Total</b>	<b>0</b>	<b>00.00%</b>
<b>Total number of employees who left as a % of total employment</b>	<b>533</b>	<b>100%</b>

Table 3.5.4 Promotions by critical occupation for the period 1 April 2020 and 31 March 2021

Occupation	Employees 1 April 2020	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Administrative Related	173	0	0.00	116.00	67.10
Agriculture Related	2	0	0.00	2.00	100.00
All Artisans In The Building Metal Machinery Etc.	138	0	0.00	102.00	73.90
Architects Town And Traffic Planners	6	0	0.00	4.00	66.70
Artisan Project And Related Superintendents	15	0	0.00	9.00	60.00
Auxiliary And Related Workers	13	0	0.00	9.00	69.20
Boiler And Related Operators	54	0	0.00	22.00	40.70
Building And Other Property Caretakers	6	0	0.00	3.00	50.00
Bus And Heavy Vehicle Drivers	9	0	0.00	5.00	55.60
Cartographers And Surveyors	1	0	0.00	1.00	100.00
Cartographic Surveying And Related Technicians	8	0	0.00	6.00	75.00
Civil Engineering Technicians	13	0	0.00	5.00	38.50
Cleaners In Offices Workshops Hospitals Etc.	85	0	0.00	40.00	47.10
Client Inform Clerks (Switchboard Recept Inform Clerks)	2	0	0.00	1.00	50.00
Communication And Information Related	5	0	0.00	5.00	100.00
Community Development Workers	299	0	0.00	0.00	0.00
Electrical And Electronics Engineering Technicians	1	0	0.00	1.00	100.00
Engineering Sciences Related	44	0	0.00	22.00	50.00
Engineers And Related Professionals	36	0	0.00	16.00	44.40
Farm Hands And Labourers	31	0	0.00	7.00	22.60
Finance And Economics Related	18	0	0.00	13.00	72.20
Financial And Related Professionals	33	0	0.00	22.00	66.70
Financial Clerks And Credit Controllers	136	0	0.00	80.00	58.80
Head Of Department/Chief Executive Officer	1	0	0.00	0.00	0.00
Human Resources & Organisat Developm & Relate Prof	5	0	0.00	2.00	40.00
Human Resources Clerks	56	0	0.00	32.00	57.10
Human Resources Related	141	0	0.00	41.00	29.10
Information Technology Related	6	0	0.00	4.00	66.70
Inspectors Of Apprentices Works And Vehicles	12	0	0.00	7.00	58.30
Legal Related	4	0	0.00	2.00	50.00
Library Mail And Related Clerks	19	0	0.00	12.00	63.20
Light Vehicle Drivers	14	0	0.00	6.00	42.90
Logistical Support Personnel	4	0	0.00	3.00	75.00
Material-Recording And Transport Clerks	7	0	0.00	5.00	71.40
Mechanical Engineering Technicians	4	0	0.00	2.00	50.00

Occupation	Employees 1 April 2020	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Motor Vehicle Drivers	13	0	0.00	6.00	46.20
Motorised Farm And Forestry Plant Operators	1	0	0.00	0.00	0.00
Natural Sciences Related	3	0	0.00	0.00	0.00
Other Administrat & Related Clerks And Organisers	116	0	0.00	78.00	67.20
Other Administrative Policy And Related Officers	4	0	0.00	2.00	50.00
Other Occupations	22	0	0.00	5.00	22.70
Quantity Surveyors & Rela Prof Not Class Elsewhere	7	0	0.00	5.00	71.40
Regulatory Inspectors	118	0	0.00	86.00	72.90
Road Superintendents	37	0	0.00	14.00	37.80
Road Trade Workers.	6	0	0.00	3.00	50.00
Road Workers	1022	0	0.00	272.00	26.60
Secretaries & Other Keyboard Operating Clerks	85	0	0.00	48.00	56.50
Senior Managers	31	0	0.00	17.00	54.80
Trade Labourers	176	0	0.00	93.00	52.80
Trade Quality Controllers	8	0	0.00	4.00	50.00
Trade Related	2	0	0.00	1.00	50.00
Trade/Industry Advisers & Other Related Profession	1	0	0.00	1.00	100.00
Water Plant & Related Operators	32	0	0.00	11.00	34.40
<b>Total</b>	<b>3 085</b>	<b>0</b>	<b>0.00</b>	<b>1 253.00</b>	<b>40.60</b>

Table 3.5.5 Promotions by salary band for the period 1 April 2020 and 31 March 2021

Salary Band	Employees 1 April 2020	Promotions to another salary level	Salary bands promotions as a % of employees by salary level	Progressions to another notch within a salary level	Notch progression as a % of employees by salary bands
Lower Skilled (Levels 1-2), Permanent	123	0	0.00	12.00	9.80
Skilled (Levels 3-5), Permanent	1565	0	0.00	594.00	38.00
Highly Skilled Production (Levels 6-8), Permanent	594	0	0.00	385.00	64.80
Highly Skilled Supervision (Levels 9-12), Permanent	340	0	0.00	236.00	69.40
Senior Management (Levels >= 13), Permanent	40	0	0.00	21.00	52.50
Other, Permanent	395	0	0.00	0.00	0.00
Contract (Levels 3-5), Permanent	3	0	0.00	1.00	33.30
Contract (Levels 6-8), Permanent	8	0	0.00	1.00	12.50
Contract (Levels 9-12), Permanent	13	0	0.00	0.00	0.00
Contract (Levels >= 13), Permanent	4	0	0.00	3.00	75.00
<b>Total</b>	<b>3 085</b>	<b>0</b>	<b>0.00</b>	<b>1 253.00</b>	<b>40.60</b>

### 3.6 Employment Equity

Table 3.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2021

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials and managers	23	0	0	0	15	0	2	0	40
Professionals	110	4	0	9	74	1	0	2	200
Technicians and associate professionals	94	0	2	4	107	1	0	2	210
Clerks	144	0	0	3	244	2	0	10	403
Service and sales workers	71	0	0	0	47	0	0	0	118
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Craft and related trades workers	161	0	0	15	32	0	0	0	208

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Plant and machine operators and assemblers	80	0	0	5	31	0	0	0	116
Elementary occupations	731	0	0	7	519	0	0	0	1257
<b>Total</b>	<b>1414</b>	<b>4</b>	<b>2</b>	<b>43</b>	<b>1069</b>	<b>4</b>	<b>2</b>	<b>14</b>	<b>2 552</b>
Employees with disabilities	30	0	0	3	25	0	0	0	59

Table 3.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2021

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	1	0	0	0	0	0	1	0	2
Senior Management	22	0	0	1	14	0	1	0	38
Professionally qualified and experienced specialists and mid-management	104	2	2	8	53	1	0	2	172
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	227	1	0	17	160	0	0	4	409
Semi-skilled and discretionary decision making	337	0	0	17	308	3	0	8	673
Unskilled and defined decision making	724	1	0	0	533	0	0	0	1258
<b>Total</b>	<b>1415</b>	<b>4</b>	<b>2</b>	<b>43</b>	<b>1068</b>	<b>4</b>	<b>2</b>	<b>14</b>	<b>2552</b>

Table 3.6.3 Recruitment for the period 1 April 2020 to 31 March 2021

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	1	0	0	0	0	0	0	0	0
Professionally qualified and experienced specialists and mid-management	0	0	0	0	0	0	0	0	0
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	0	0	0	0	0	0	0	0	0
Semi-skilled and discretionary decision making	0	0	0	0	0	0	0	0	0
Unskilled and defined decision making	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1</b>	<b>0</b>							
Employees with disabilities	0	0	0	0	0	0	0	0	0

Table 3.6.4 Promotions for the period 1 April 2020 to 31 March 2021

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	0	0	0	0	0	0	0	0	0
Senior Management	13	0	0	0	11	0	0	0	24
Professionally qualified and experienced specialists and mid-management	136	0	2	9	87	0	0	2	236
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	207	1	0	10	161	1	0	6	386

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Semi-skilled and discretionary decision making	297	0	0	9	287	1	0	1	595
Unskilled and defined decision making	6	0	0	0	6	0	0	0	12
<b>Total</b>	<b>659</b>	<b>1</b>	<b>2</b>	<b>28</b>	<b>552</b>	<b>2</b>	<b>0</b>	<b>9</b>	<b>1 253</b>
Employees with disabilities	18	0	0	2	17	0	0	1	38

Table 3.6.5 Terminations for the period 1 April 2020 to 31 March 2021

Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	1	0	0	0	0	0	0	0	1
Senior Management	3	0	0	0	0	0	0	0	3
Professionally qualified and experienced specialists and mid-management	14	1	0	5	5	0	0	1	26
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	17	0	0	1	6	0	0	0	24
Semi-skilled and discretionary decision making	63	0	0	0	27	0	0	0	90
Unskilled and defined decision making	13	0	0	0	10	0	0	0	23
<b>Total</b>	<b>111</b>	<b>1</b>	<b>0</b>	<b>6</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>167</b>
Employees with Disabilities	2	0	0	0	2	0	0	0	4

Table 3.6.6 Disciplinary action for the period 1 April 2020 to 31 March 2021

Disciplinary action	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Final written warning	1	0	0	0	0	0	0	0	1
Written warnings	6	1	0	0	0	0	0	0	7
Dismissal	1	0	0	0	0	0	0	0	1

Table 3.6.7 Skills development for the period 1 April 2020 to 31 March 2021

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials and managers	77	0	0	01	136	0	0	0	214
Professionals	77	0	0	0	70	0	0	0	147
Technicians and associate professionals	182	0	0	0	157	0	0	0	339
Clerks	246	0	0	0	120	0	0	0	336
Service and sales workers	62	0	0	0	99	0	0	0	161
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Craft and related trades workers	310	0	0	0	180	0	0	0	490
Plant and machine operators and assemblers	10	0	0	0	73	0	0	0	83
Elementary occupations	545	0	0	0	644	0	0	0	1 189
<b>Total</b>	<b>1 509</b>	<b>0</b>	<b>0</b>	<b>01</b>	<b>1 450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2 959</b>
Employees with disabilities	0	0	0	0	0	0	0	0	4

### 3.7 Signing of Performance Agreements by SMS Members

All members of the SMS must conclude and sign performance agreements within specific timeframes. Information regarding the signing of performance agreements by SMS members, the reasons for not complying within the prescribed timeframes and disciplinary steps taken is presented here. Due to the National lockdown for Covid-19 pandemic, the submission date was extended to 30 July 2020.

Table 3.7.1 Signing of Performance Agreements by SMS members as on 30 July 2020

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Director-General/ Head of Department	1	0	0	100%
Salary Level 16	1	1	1	100%
Salary Level 15	1	1	1	100%
Salary Level 14	9	9	9	100%
Salary Level 13	31	31	32	100%
<b>Total</b>	<b>43</b>	<b>42</b>	<b>42</b>	<b>100%</b>

Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on 30 July 2020

Reasons
Not applicable.

Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 30 July 2020

Reasons
Not applicable.

### 3.8 Performance Rewards

To encourage good performance, the department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, disability, salary bands and critical occupations.

Table 3.8.1 Performance Rewards by race, gender and disability for the period 1 April 2020 to 31 March 2021

Race and Gender	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within group	Cost (R'000)	Average cost per employee
African	1 659	2 985	55.58%	7121.02	8577
Male	950	1 602	59.30%	4098.76	4314
Female	709	1 383	51.27%	3022.26	4263
Asian	3	4	75.00%	35.99	24166
Male	2	2	100.00%	23.54	11711
Female	1	2	50.00%	12.45	12455
Coloured	6	8	75.00%	42.68	15142
Male	2	4	50.00%	17.88	8942
Female	4	4	100.00%	24.8	6200
White	47	53	88.68%	308.1	12986
Male	35	40	87.50%	231.71	6 620
Female	12	13	92.31%	76.39	6 366
<b>Total</b>	<b>1 715</b>	<b>3 050</b>	<b>56.23%</b>	<b>7507.79</b>	<b>60 871</b>

Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Service for the period 1 April 2020 to 31 March 2021

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Lower Skilled (Levels 1-2)	102	123	82.93%	185.11	1815	2.56%
Skilled (Levels 3-5)	837	1568	53.38%	1954.59	2336	27.00%
Highly skilled production (Levels 6-8)	504	602	83.72%	2244.64	4455	31.01%
Highly skilled supervision (Levels 9-12)	285	353	80.74%	2854.89	10017	39.44%
<b>Total</b>	<b>1728</b>	<b>2 646</b>	<b>65.31%</b>	<b>7239.23</b>	<b>18623</b>	<b>100.00%</b>

Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2020 to 31 March 2021

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
Financial Clerks And Credit Controllers	126	133	94.74%	595.74	4 728.00
Human Resources Clerks	48	52	92.31%	178.66	3 722.00
Motorised Farm And Forestry Plant Operators	1	1	100.00%	2.15	2 152.00
All Artisans In The Building Metal Machinery Etc.	124	132	93.94%	564.19	4 550.00
Human Resources & Organisat Developm & Relate Prof	5	5	100.00%	37.39	7 478.00
Road Trade Workers.	4	6	66.67%	17.91	4 478.00
Boiler And Related Operators	50	54	92.59%	105.76	2 115.00
Finance And Economics Related	17	18	94.44%	131.11	7 712.00
Logistical Support Personnel	4	3	133.33%	21.20	5 299.00
Natural Sciences Related	2	3	66.67%	6.10	3 049.00
Other Administrat & Related Clerks And Organisers	105	113	92.92%	418.00	3 981.00
Auxiliary And Related Workers	13	12	108.33%	28.33	2 179.00
Other Occupations	8	12	66.67%	49.62	6 202.00
Legal Related	4	4	100.00%	55.56	13 891.00
Financial And Related Professionals	28	31	90.32%	280.66	10 024.00
Building And Other Property Caretakers	2	5	40.00%	4.05	2 027.00
Water Plant And Related Operators	26	30	86.67%	66.62	2 562.00
Architects Town And Traffic Planners	5	6	83.33%	90.90	18 180.00
Administrative Related	143	164	87.20%	1 205.51	8 430.00
Communication And Information Related	5	5	100.00%	23.96	4 791.00
Secretaries & Other Keyboard Operating Clerks	69	79	87.34%	215.10	3 117.00
Cleaners In Offices Workshops Hospitals Etc.	73	80	91.25%	144.48	1 979.00
Library Mail And Related Clerks	17	19	89.47%	56.86	3 345.00
Human Resources Related	46	182	25.27%	282.48	6 141.00
Trade/Industry Advisers & Other Related Profession	1	1	100.00%	11.42	11 425.00
Head Of Department/Chief Executive Officer	1	1	100.00%	12.87	12 870.00
Trade Labourers	117	163	71.78%	251.44	2 149.00
Road Superintendents	32	35	91.43%	135.18	4 224.00
Regulatory Inspectors	85	118	72.03%	356.80	4 198.00
Cartographic Surveying And Related Technicians	6	7	85.71%	41.39	6 898.00
Civil Engineering Technicians	7	12	58.33%	61.63	8 804.00
Road Workers	410	973	42.14%	886.36	2 162.00
Material-Recording And Transport Clerks	6	6	100.00%	20.62	3 437.00
Farm Hands And Labourers	18	26	69.23%	34.07	1 893.00
Other Administrative Policy And Related Officers	3	4	75.00%	21.34	7 114.00
Artisan Project And Related Superintendents	11	13	84.62%	79.52	7 229.00
Inspectors Of Apprentices Works And Vehicles	12	12	100.00%	75.25	6 271.00
Bus And Heavy Vehicle Drivers	8	7	114.29%	16.82	2 102.00
Senior Managers	24	29	82.76%	300.48	12 520.00
Client Inform Clerks(Switchb Receipt Inform Clerks)	2	2	100.00%	7.48	3 740.00
Engineers And Related Professionals	17	33	51.52%	241.26	14 192.00
Cartographers And Surveyors	1	1	100.00%	10.86	10 860.00

Critical occupation	Beneficiary Profile			Cost	
	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
Trade Related	1	2	50.00%	6.04	6 045.00
Trade Quality Controllers	8	8	100.00%	44.15	5 519.00
Light Vehicle Drivers	13	11	118.18%	29.11	2 239.00
Electrical And Electronics Engineering Technicians	1	1	100.00%	6.17	6 171.00
Engineering Sciences Related	24	44	54.55%	237.06	9 878.00
Motor Vehicle Drivers	10	13	76.92%	26.40	2 640.00
Quantity Surveyors & Rela Prof Not Class Elsewhere	6	7	85.71%	84.72	14 120.00
Mechanical Engineering Technicians	4	4	100.00%	42.97	10 742.00
Information Technology Related	6	6	100.00%	42.08	7 013.00
Agriculture Related	2	2	100.00%	11.16	5 579.00
<b>Total</b>	<b>1 761</b>	<b>2 690</b>	<b>65.46%</b>	<b>7 676.99</b>	<b>4 359.00</b>

Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2020 to 31 March 2021

Salary band	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	
Band A	25	30	83.33%	322.84	12913.6	0.70%
Band B	7	8	87.50%	97.78	13968.5	0.70%
Band C	1	1	100.00%	17.14	17140.7	0.90%
Band D	0	1	0.00%	0	0	0.00%
<b>Total</b>	<b>33</b>	<b>40</b>	<b>82.50%</b>	<b>437.76</b>	<b>13265.4</b>	<b>0.70%</b>

### 3.9 Foreign Workers

The tables below summarise the employment of foreign nationals in the department in terms of salary band and major occupation.

Table 3.9.1 Foreign workers by salary band for the period 1 April 20YY and 31 March 20ZZ

Salary band	01 April 2020		31 March 2021		Change	
	Number	% of total	Number	% of total	Number	% Change
Lower skilled	3	33.33%	2	28.57%	-1	50.00%
Highly skilled production (Levels 6-8)	0	0.00%	0	0.00%	0	0.00%
Highly skilled supervision (Levels 9-12)	3	33.33%	2	28.57%	-1	50.00%
Contract (Levels 9-12)	0	0.00%	0	0.00%	0	0.00%
Contract (Levels 13-16)	3	33.33%	3	42.86%	0	0.00%
<b>Total</b>	<b>9</b>	<b>100.00%</b>	<b>7</b>	<b>100%</b>	<b>-2</b>	<b>100%</b>

Table 3.9.2 Foreign workers by major occupation for the period 1 April 2020 and 31 March 2021

Major occupation	01 April 2020		31 March 2021		Change	
	Number	% of total	Number	% of total	Number	% Change
Legislators, senior officials and managers	3	33.33%	3	42.86%	0	0.00%
Professionals and managers	3	33.33%	2	28.57%	1	50.00%
Drivers operators and ship crew	2	22.22%	2	28.57%	0	0.00%
Elementary occupations	1	11.11%	0	0.00%	1	50.00%
<b>Total</b>	<b>9</b>	<b>100.00%</b>	<b>7</b>	<b>100.00%</b>	<b>2</b>	<b>100.00%</b>

## 3.10 Leave utilisation

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

Table 3.10.1 Sick leave for the period 1 January 2020 to 31 December 2021

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost (R'000)
Contract (Levels 13-16)	2	0.00	1	0.10	2	9.00
Contract Other	20	45.00	8	0.90	3	6.00
Highly skilled production (Levels 6-8)	806	77.20	172	19.70	5	1 235.00
Highly skilled supervision (Levels 9-12)	350	88.60	61	7.00	6	1 037.00
Lower skilled (Levels 1-2)	717	80.50	209	23.90	3	453.00
Senior management (Levels 13-16)	31	87.10	6	0.70	5	139.00
Skilled (Levels 3-5)	1 790	81.70	417	47.70	4	1 423.00
<b>Total</b>	<b>3 716</b>	<b>80.90</b>	<b>874</b>	<b>100.00</b>	<b>4</b>	<b>4 302.00</b>

Table 3.10.2 Disability leave (temporary and permanent) for the period 1 January 2020 to 31 December 2020

Salary band	Total days	% Days with Medical certification	Number of Employees using disability leave	% of total employees using disability leave	Average days per employee	Estimated Cost (R'000)
Highly skilled production (Levels 6-8)	116	100.00	2	50.00	58	174.00
Highly skilled super-vision (Levels 9-12)	131	100.00	2	50.00	66	397.00
<b>Total</b>	<b>247</b>	<b>100.00</b>	<b>4</b>	<b>100.00</b>	<b>62</b>	<b>570.00</b>

Table 3.10.3 Annual Leave for the period 1 January 2020 to 31 December 2020

Salary band	Total days taken	Number of Employees using annual leave	Average per employee
Lower skilled (Levels 1-2)	6 630	528	12
Skilled (Levels 3-5)	22 654	1 337	17
Highly skilled production (Levels 6-8)	9 076	560	17
Highly skilled supervision (Levels 9-12)	4 935	346	16
Senior management (Levels 13-16)	612	40	16
<b>Total</b>	<b>43 907</b>	<b>2 811</b>	<b>16</b>

Table 3.10.4 Capped leave for the period 1 January 2020 to 31 December 2020

Salary band	Total days of capped leave taken	Number of Employees using capped leave	Average number of days taken per employee	Average capped leave per employee as on 31 March 2021
Lower skilled (Levels 1-2)	0	0	0	0
Skilled (Levels 3-5)	0	0	0	602
Highly skilled production (Levels 6-8)	0	0	0	250
Highly skilled supervision (Levels 9-12)	0	0	0	158
Senior /management (Levels 13-16)	0	0	0	23
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1 033</b>

The following table summarise payments made to employees as a result of leave that was not taken.  
Table 3.10.5 Leave payouts for the period 1 April 2020 and 31 March 2021

Reason	Total amount (R'000)	Number of employees	Average per employee (R'000)
Leave pay-out for 2020/2021 due to non-utilisation of leave for the previous cycle	551	13	42
Capped leave pay-outs on termination of service for 2020/2021	2 492	91	27
Current leave pay-out on termination of service for 2020/2021	5 184	73	71
<b>Total</b>	<b>8 227</b>	<b>177</b>	<b>46</b>

### 3.11 HIV/AIDS & Health Promotion Programmes

Table 3.11.1 Steps taken to reduce the risk of occupational exposure

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any)	Key steps taken to reduce the risk
Not applicable.	Proactive interventions (Workshops)

Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and provide the required information)

Question	Yes	No	Details, if yes
1. Has the Department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	✓		Mrs. N.R Mahlalela Director: HRU&CD
2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	✓		There are 5 (five) professional social workers and 1 Support staff with a budget of R 400.000 for HIV&AIDS and TB management, Wellness management, Health and Productivity
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/ services of this Programme.	✓		The focus is on the individual wellness: physical (promote good nutrition, health diet and weight control) and psychosocial (economical, intellectual, spiritual, emotional and social wellness, organizational wellness and work life balance
4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.	✓		In all the Districts there are representatives of the different cost centres. <ul style="list-style-type: none"> <li>• Mr G Masango: Nkangala District</li> <li>• MS D Khoza: Ehlanzeni District</li> <li>• Mr Mncedisi Nkosi: Gert Sibande District</li> <li>• Mr Terry Ngewnya: Bohlabela District</li> </ul>
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	✓		<ul style="list-style-type: none"> <li>• Health and Productivity Policy</li> <li>• The HIV and AIDS and TB Management policy</li> <li>• The Wellness management policy</li> </ul>
6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.	✓		Through the reviewed HIV and AIDS and TB management policy.
7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved.	✓		Employees are encouraged to undergo HCT during the awareness workshops, campaigns and wellness days. The results have been very positive though the same employees are the one's testing. A lot of employees know their status and doing their best to live healthy life style and adhering to treatment.
8. Has the department developed measures/ indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators.	✓		Evaluation of Programmes implemented is done on annual basis which informs the planning for the next financial year interventions.

## 3.12 Labour Relations

Table 3.12.1 Collective agreements for the period 1 April 2020 and 31 March 2021

<b>Total number of Collective agreements</b>	<b>None</b>
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The following table summarises the outcome of disciplinary hearings conducted within the department for the year under review.

Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2020 and 31 March 2021

<b>Outcomes of disciplinary hearings</b>	<b>Number</b>	<b>% of total</b>
Correctional counselling	0	0%
Verbal warning	0	0%
Written warning	7	46.67%
Final written warning	1	6.67%
Suspended without pay	0	0%
Fine	0	0%
Demotion	0	0%
Dismissal	1	6.66%
Not guilty	0	0%
Case withdrawn	6	40%
<b>Total</b>	<b>15</b>	<b>100%</b>

Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2020 and 31 March 2021

<b>Type of misconduct</b>	<b>Number</b>	<b>% of total</b>
Allegation of corruption in accepting bribe	1	50%
Misuse of state property	1	50%
<b>Total</b>	<b>2</b>	<b>100%</b>

Table 3.12.4 Grievances logged for the period 1 April 2020 and 31 March 2021

<b>Grievances</b>	<b>Number</b>	<b>% of Total</b>
Number of grievances resolved	18	95%
Number of grievances not resolved	1	5%
<b>Total number of grievances lodged</b>	<b>19</b>	<b>100%</b>

Table 3.12.5 Disputes logged with Councils for the period 1 April 2020 and 31 March 2021

<b>Disputes</b>	<b>Number</b>	<b>% of Total</b>
Number of disputes upheld	0	0%
Number of disputes dismissed	0	0%
<b>Total number of disputes lodged</b>	<b>0</b>	<b>0%</b>

Table 3.12.6 Strike actions for the period 1 April 2020 and 31 March 2021

Total number of persons working days lost	0
Total costs working days lost	0
Amount recovered as a result of no work no pay (R'000)	0

Table 3.12.7 Precautionary suspensions for the period 1 April 2020 and 31 March 2021

Number of people suspended	6
Number of people who's suspension exceeded 30 days	6
Average number of days suspended	70
Cost of suspension(R'000)	244

\*The investigation took longer than anticipated due to compliance to Covid-19 lockdown regulations (the incident occurred in April 2020).

### 3.13 Skills Development

This section highlights the efforts of the department with regard to skills development.

Table 3.13.1 Training needs identified for the period 1 April 2020 and 31 March 2021

Occupational category	Gender	Number of employees as at 1 April 2020	Training needs identified at start of the reporting period			
			Learnership	Skills Programmes & other short courses	Other forms of training/ Learnership on road traffic inspectors	Total
Legislators, senior officials and managers	Female	62	0	25	0	87
	Male	122	0	40	0	162
Professionals	Female	65	15	25	0	95
	Male	52	15	20	0	87
Technicians and associate professionals	Female	169	0	75	0	239
	Male	127	0	85	0	212
Clerks	Female	234	30	150	0	414
	Male	109	25	55	0	139
Service and sales workers	Female	52	35	35	0	122
	Male	89	10	45	0	144
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	315	0	180	0	495
	Male	70	0	30	0	100
Plant and machine operators and assemblers	Female	09	0	40	0	49
	Male	72	0	40	0	112
Elementary occupations	Female	422	50	250	0	722
	Male	531	60	300	0	891
Sub-total	Female	1 417	79	569	0	2 105
	Male	1 073	58	446	50	1 627
<b>Total</b>		<b>2 490</b>	<b>137</b>	<b>1015</b>	<b>50</b>	<b>3 742</b>

Table 3.13.2 Training provided for the period 1 April 2020 and 31 March 2021

Occupational category	Gender	Number of employees as at 1 April 2020	Training provided within the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of training/ apprenticeship	Total
Legislators, senior officials and managers	Female	72	3	3	0	78
	Male	132	2	2	0	136
Professionals	Female	65	6	6	0	77
	Male	62	4	4	0	70
Technicians and associate professionals	Female	174	0	8	0	182
	Male	137	0	20	0	157
Clerks	Female	244	21	0	0	246
	Male	119	0	0	0	120
Service and sales workers	Female	62	0	0	0	62
	Male	99	0	0	0	99
Skilled agriculture and fishery workers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Craft and related trades workers	Female	310	0	0	0	310
	Male	80	0	0	0	180
Plant and machine operators and assemblers	Female	10	0	0	0	10
	Male	73	0	0	0	73
Elementary occupations	Female	427	7	5	0	439
	Male	536	5	3	0	544

Occupational category	Gender	Number of employees as at 1 April 2020	Training provided within the reporting period			
			Learner-ships	Skills Programmes & other short courses	Other forms of training/ apprenticeship	Total
Sub-total	Female	1 364	18	22	116	1 520
	Male	1 238	12	29	160	1 439
<b>Total</b>		<b>2 602</b>	<b>30</b>	<b>51</b>	<b>276</b>	<b>2 959</b>

### 3.14 Injury on Duty

The following tables provide basic information on injury on duty.

Table 3.14.1 Injury on duty for the period 1 April 2020 and 31 March 2021

Nature of injury on duty	Number	% of total
Required basic medical attention only	3	50%
Temporary Total Disablement	2	33.3%
Permanent Disablement	0	0%
Fatal	1	16.7%
<b>Total</b>	<b>6</b>	<b>100%</b>

### 3.15 Utilisation of Consultants

The following tables relates information on the utilisation of consultants in the department. In terms of the Public Service Regulations "consultant" means a natural or juristic person or a partnership who or which provides in terms of a specific contract on an ad hoc basis any of the following professional services to a department against remuneration received from any source:

- The rendering of expert advice;
- The drafting of proposals for the execution of specific tasks; and
- The execution of a specific task which is of a technical or intellectual nature, but excludes an employee of a department.

Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April 2020 and 31 March 2021

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Parliamentary Village	4	252	53 983 000,00
Mkhondo Boarding School	4	252	134 700 000,00
Design: Upgrading of Road D935 (9.50 km) From Limpopo Boarder/ Katjibane to Nokaneng (9.50KM)	7	63	4 616 625,27
Design: Upgrading of Road D1411 Between Chuene and Spionkop (10.59 km)	8	252	3 792 896,76
Design: Upgrading of Road D3954 & D3958 Between Casteel and Zoeknog (9.00km)	8	189	6 827 731,58
Design: Upgrading of Road D3951 & D3950 Between Road D3954 and R40 (12.60km)	8	63	9 693 716,06
Design: Upgrading of Road D4382 Between Belfast and Justicia (13.60 km)	8	252	5 346 069,48
Design: Footbridge In Elukwatini	6	126	1 767 544,15
Design: Footbridge In Ekulindeni	6	126	2 599 707,61
Design: Footbridge In Casteel	6	126	2 158 871,60
Design: Rehabilitation and Upgrading of Coal Haul Roads R35 and R39 In Morgenzon (Intersections)	6	0	644 694,34
Design: Rehabilitation of Coal Haul Road P26/5 Between Breyten and Carolina Phase 1/ Part A (10.00 km)	8	252	3 971 583,58
Design: Rehabilitation of Coal Haul Road P26/5 Between Breyten and Carolina Phase 1/ Part B (8.94 km)	8	252	2 099 990,38
Design: Rehabilitation of Coal Haul Road P120/1 Between Emalaheni and Van Dyksdrift Phase 2 (10.00 km)	8	189	7 711 769,60
Design: Rehabilitation of Coal Haul Road P120/2 Between Junction with P120/1 in Van Dyksdrift and Junction with P52/3 Towards Kriel (12.60 km)	8	252	2 496 043,39
Design: Rehabilitation of Road P8/2 From Mashishing Towards Ohrigstad Phase 1/ Part A (7.00 km)	8	63	6 421 762,68
Design: Rehabilitation of Road P8/2 From Mashishing Towards Ohrigstad Phase 1/ Part B (6.00 km)	8	189	7 237 910,24
Design: Rehabilitation of Road D2950 From Steenbok To D797 (13.40 km)	8	252	4 409 445,53
Design: Rehabilitation of Road P171/1 From P8/1 Near Mashishing To D212 & D2630 Towards Roosenekal/ Sekhukhune Phase 1/ Part A (10.00 km)	8	252	4 195 234,50

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Design: Rehabilitation of P171/1 From P8/1 Near Mashishing To D212 & D2630 Towards Roosenekal/ Sekhukhune Phase 1/ Part B (8.94 km)	7	252	3 183 411,63
Design: Rehabilitation of Road D526 From D395 Near Mkhondo To D518 Near Mahlathini Boarder Post (17.80 km)	8	252	6 777 677,83
Design: Repair of Slip Failures/ Sinkholes On, Badplaas To Machadodorp (P180/1), Graskop To Old Mapulaneng Hospital (P57/3), Sabie TO Hazyview (P33/4), Hazyview TO Mkhuhlu (P33/5), P33/4 To Kiepersol, Nelspruit TO Ngodwana (Via Old Airport Road) (D799), Barberton TO Swaziland Border (P77/1) and Bridge at Thembisile Hani Near Kwamhlanga Government Complex.	13	252	11 238 619,96
Design: Rehabilitation of Road D2940 From Phiva To Mdladla Part A (9.00 km)	8	63	4 969 170,19
Design: Rehabilitation of D2940 From Phiva To Mdladla Part B (6.74 km)	7	63	3 485 014,07
Design: Rehabilitation of Road D533 From Mjejane To Hectorspruit Part A (7.00 km)	8	252	2 875 049,93
Design: Rehabilitation of Road D533 From Mjejane To Hectorspruit Part B (6.49 km)	8	0	4 606 843,76
Maintenance consultants for assisting the department with management of maintenance projects – Gert Sibande and Nkangala	1	252	30 339 199,26
Maintenance consultants for assisting the department with management of maintenance project – Bohlabela and Ehlanzeni	1	252	17 846 947,26
Rehabilitation of Road D4396 from D4394 (km 0) through New Forest A to D4394 (Dwarsloop to Thulamahashe) (9.96 km)	4	120	1 143 921,39
Rehabilitation of Coal Haul Road P49/1 (N11) from Montagu str, Middelburg to N4 (4.3 km)	5	252	7 849 535,73
Rehabilitation of Coal Haul Road P36/2 from Delmas to Gauteng boundary (towards Devon & Balfour) (13km)	5	252	4 968 582,11
Rehabilitation of Road D4394 from (D4394 at km 1.7) towards Thulamahashe to D4396 T-junction (D4394 at km 6.8) (5.06 km)	4	120	2 832 254,89
Rehabilitation of Sections of Road P8/1 between Mashishing and Bambi (N4) (Phase 2) (18 km)	5	252	10 992 181,58
Upgrading of Road D236 (Umjindi Trust Road) West of Barberton from end paved at km 6.3 to km 14.3 (8km) and patch reseal of 6.3km	4	252	4 183 201,17
Rehabilitation of a Sinkhole on Coal Haul Road P29/1 (R555) ± 6 km from Delmas (2 km)	5	252	2 442 571,13
Upgrading of Road D3973 between Hoxani and R40 (at Marite) (11.4 km)	5	252	8 687 813,33
Upgrading of Road D281 between Volksrust and Daggakraal (12.5 km)	5	252	10 951 250,05
Rehabilitation of Coal Haul Road P141/1 from km 12.8 (D455) South of Clewer to km 22.42 at D1651 (North of Kriel) (9.6 km)	5	252	15 470 158,41
Rehabilitation of Coal Haul Road P29/1 (R555) from km 50 at D2669 to km 62.55 at D2821 (near D686 & Kendal) (12.55 km)	5	252	7 132 971,86
Rehabilitation of Road P95/1 from Verena Crossing to Gauteng Border, including the intersection Phase 2 (13 km)	5	252	10 366 741,97
Upgrading of Road D4407, D4409 and a section of D4416 between Hluvukani and Orpen Road P194/1 near Welverdiend (15.6 km)	5	252	10 530 199,41
Rehabilitation of Road D3930 from Acornhoek (km 0.0) to D3932 at Hluvukani (km11.80) in Bohlabela (Phase 1) (11.80 km)	5	252	8 392 931,75
Upgrading of Road D3960 (9.2 km) and D4442 (3.6 km) Ga-Mothibidi to Rainbow (12.7 km)	5	252	7 962 968,55
Upgrading and Rehabilitation of Road D2950 from R571 towards Mananga (13 km)	5	252	3 044 367,56
Rehabilitation of Road D2486 from N2 to Klipwal (to KZN Boundry - part of Provincial joint plans) (9 km)	5	252	9 483 475,13
Rehabilitation of Road D2978 from D2977 in Matsulu B (2.4 km)	5	252	5 789 934,03
Rehabilitation of Road D2975 from P258/1 (Daantjie) eastwards past Daantjie Police station (3 km)	5	252	8 142 344,71
Upgrading of Road D2274 from N11 at km 18.7 to D1398 at km 31.7 North of Hendrina (13.0 km)	4	252	5 018 737,48
Rehabilitation of Road P170/1 from km 56.0 to km 72.5 between Maibidi and Graskop (16.5 km)	5	252	8 093 838,18
Rehabilitation of Coal Haul Road P36/1 (R50) from km 62.6 to km 71.7 between Delmas and the N12 (9.1 km)	4	252	6 279 117,09

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Rehabilitation of Coal Haul Road P182/1 (R542) from km 26.25 to R38 between Van Dyksdrift and Hendrina - Phase 3 (13 km)	4	252	3 603 656,74
PMU - Adding Technical capacity & support to internal staff to ensure adequate Programme Management	1	252	28 848 785,56
Condition assessment of state own properties- CSIR	1	252	2 518 628,98
Quantity surveying services for Riverside Government Complex	1	252	1 381 017,42
Provision of Monitoring and Supervision services for scholar transport operations in the Gert Sibande and Nkangala Region (DSA Consulting)	1	252	538 976,25
Provision of Monitoring and Supervision services for scholar transport operations in the Bohlabela and Ehlanzeni (Vlakbult Trading)	1	252	3 300 000,00
Couching and Mentoring for National Youth Services	1	252	4 783 000,00
Couching and Mentoring of Emerging contractors	1	252	11 184 000,00

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
59	312	12 336	565 913 693,10

Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2020 and 31 March 2021

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Parliamentary Village	100%	100%	1
Mkhondo Boarding School	100%	100%	2
Design: Upgrading of Road D935 (9.50 km) From Limpopo Boarder/ Katjibane to Nokaneng (9.50KM)	100%	100%	3
Design: Upgrading of Road D1411 Between Chuene and Spionkop (10.59 km)	100%	100%	1
Design: Upgrading of Road D3951 & D3950 Between Road D3954 and R40 (12.60km)	100%	100%	1
Design: Upgrading of Road D4382 Between Belfast and Justicia (13.60 km)	100%	100%	1
Design: Rehabilitation and Upgrading of Coal Haul Roads R35 and R39 In Morgenzon (Intersections)	30%	30%	2
Design: Rehabilitation of Coal Haul Road P26/5 Between Breyten and Carolina Phase 1/ Part A (10.00 km)	100%	100%	4
Design: Rehabilitation of Coal Haul Road P26/5 Between Breyten and Carolina Phase 1/ Part B (8.94 km)	100%	100%	4
Design: Rehabilitation of Coal Haul Road P120/1 Between Emalaheni and Van Dyksdrift Phase 2 (10.00 km)	100%	100%	2
Design: Rehabilitation of Road P8/2 From Mashishing Towards Ohrigstad Phase 1/ Part A (7.00km)	100%	100%	2
Design: Rehabilitation of Road P8/2 From Mashishing Towards Ohrigstad Phase 1/ Part B (6.00 km)	100%	100%	2
Design: Rehabilitation of Road P171/1 From P8/1 Near Mashishing To D212 & D2630 Towards Roossenekal/ Sekhukhune Phase 1/ Part A (10.00 km)	100%	100%	2
Design: Rehabilitation of P171/1 From P8/1 Near Mashishing To D212 & D2630 Towards Roossenekal/ Sekhukhune Phase 1/ Part B (8.94 km)	100%	100%	2
Design: Rehabilitation of Road D526 From D395 Near Mkhondo To D518 Near Mahlathini Boarder Post (17.80 km)	100%	100%	1
Design: Repair of Slip Failures/ Sinkholes On, Badplaas To Machadodorp (P180/1), Graskop To Old Mapulaneng Hospital (P57/3), Sabie TO Hazyview (P33/4), Hazyview TO Mkhuhlu (P33/5), P33/4 To Kiepersol, Nelspruit TO Ngodwana (Via Old Airport Road) (D799), Barberton TO Swaziland Border (P77/1) and Bridge at Thembisile Hani Near Kwamhlanga Government Complex.	100%	100%	4
Design: Rehabilitation of Road D2940 From Phiva To Mdladla Part A (9.00 km)	100%	100%	2
Design: Rehabilitation of D2940 From Phiva To Mdladla Part B (6.74 km)	100%	100%	1

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Design: Rehabilitation of Road D533 From Mjejane To Hectorspruit Part A (7.00 km)	24%	24%	2
Design: Rehabilitation of Road D533 From Mjejane To Hectorspruit Part B (6.49 km)	24%	24%	2
Maintenance consultants for assisting the department with management of maintenance projects – Gert Sibande and Nkangala	100%	100%	4
Maintenance consultants for assisting the department with management of maintenance project – Bohlabela and Ehlanzeni	100%	100%	2
Rehabilitation of Road D4396 from D4394 (km 0) through New Forest A to D4394 (Dwarsloop to Thulamahashe) (9.96 km)	100%	100%	3
Rehabilitation of Coal Haul Road P36/2 from Delmas to Gauteng boundary (towards Devon & Balfour) (13km)	100%	100%	2
Rehabilitation of Road D4394 from (D4394 at km 1.7) towards Thulamahashe to D4396 T-junction (D4394 at km 6.8) (5.06 km)	100%	100%	2
Rehabilitation of a Sinkhole on Coal Haul Road P29/1 (R555) ± 6 km from Delmas (2 km)	100%	100%	4
Upgrading of Road D3973 between Hoxani and R40 (at Marite) (11.4 km)	100%	100%	4
Upgrading of Road D281 between Volksrust and Daggakraal (12.5 km)	79.98%	79.98%	2
Rehabilitation of Coal Haul Road P141/1 from km 12.8 (D455) South of Clewer to km 22.42 at D1651 (North of Kriel) (9.6 km)	100%	100%	2
Rehabilitation of Coal Haul Road P29/1 (R555) from km 50 at D2669 to km 62.55 at D2821 (near D686 & Kendal) (12.55 km)	100%	100%	4
Rehabilitation of Road P95/1 from Verena Crossing to Gauteng Border, including the intersection Phase 2 (13 km)	100%	100%	3
Upgrading of Road D4407, D4409 and a section of D4416 between Hluvukani and Orpen Road P194/1 near Welverdiend (15.6 km)	79.98%	79.98%	2
Rehabilitation of Road D3930 from Acornhoek (km 0.0) to D3932 at Hluvukani (km11.80) in Bohlabela (Phase 1) (11.80 km)	100%	100%	3
Upgrading of Road D3960 (9.2 km) and D4442 (3.6 km) Ga-Mothibidi to Rainbow (12.7 km)	100%	100%	1
Upgrading and Rehabilitation of Road D2950 from R571 towards Mananga (13 km)	100%	100%	3
Rehabilitation of Road D2486 from N2 to Klipwal (to KZN Boundry - part of Provincial joint plans) (9 km)	100%	100%	1
Rehabilitation of Road D2978 from D2977 in Matsulu B (2.4 km)	100%	100%	1
Rehabilitation of Road D2975 from P258/1 (Daantjie) eastwards past Daantjie Police station (3 km)	100%	100%	1
Upgrading of Road D2274 from N11 at km 18.7 to D1398 at km 31.7 North of Hendrina (13.0 km)	100%	100%	1
Rehabilitation of Road P170/1 from km 56.0 to km 72.5 between Maibidi and Graskop (16.5 km)	100%	100%	2
PMU - Adding Technical capacity & support to internal staff to ensure adequate Programme Management	100%	100%	3
Condition assessment of state own properties- CSIR	0%	0%	0
Provision of Monitoring and Supervision services for scholar transport operations in the Gert Sibande and Nkangala Region (DSA Consulting)	100%	100%	2
Provision of Monitoring and Supervision services for scholar transport operations in the Bohlabela and Ehlanzeni (Vlakbult Trading)	100%	100%	1
Couching and Mentoring for National Youth Services	100%	100%	2
Couching and Mentoring of Emerging contractors	100%	100%	3

3.16 Severance Packages

Table 3.16.1 Granting of employee initiated severance packages for the period 1 April 2020 and 31 March 2021

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)	0	0	0	0
Skilled (Levels 3-5)	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0
Highly skilled supervision (Levels 9-12)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# PART E

## FINANCIAL INFORMATION



**REPORT OF THE AUDITOR-GENERAL TO THE MPUMALANGA PROVINCIAL LEGISLATURE ON VOTE NO. 08: DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**

**Report on the audit of the financial statements  
Opinion**

1. I have audited the financial statements of the Department of Public Works, Roads and Transport set out on pages 134 to 224, which comprise the appropriation statement, statement of financial position as at 31 March 2021, the statement of financial performance, statement of changes in net assets and cash flow statement for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Department of Public Works, Roads and Transport as at 31 March 2021, and its financial performance and cash flows for the year then ended, in accordance with the Modified Cash Standard (MCS) as prescribed by the National Treasury and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and the Division of Revenue Act 4 of 2020 (Dora).

**Basis for opinion**

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
4. I am independent of the department in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

**Emphasis of matter**

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

**Restatement of corresponding figures**

7. As disclosed in note 30 to the financial statements, the corresponding figures for 31 March 2020 were restated as a result of an error in the financial statements of the department at, and for the year ended, 31 March 2021.

**Other matter**

8. I draw attention to the matter below. My opinion is not modified in respect of this matter.

**Unaudited supplementary schedules**

9. The supplementary information set out on pages 217 to 224 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

**Responsibilities of the accounting officer for the financial statements**

10. The accounting officer is responsible for the preparation and fair presentation of financial statements in accordance with MCS and the requirements of the PFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
11. In preparing the financial statements, the accounting officer is responsible for assessing the department's

ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or has no realistic alternative but to do so

**Auditor-general's responsibilities for the audit of the financial statements**

12. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
13. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

**Report on the audit of the annual performance report**

**Introduction and scope**

14. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
15. My procedures address the usefulness and reliability of the reported performance information, which must be based on the department's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the department enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
16. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programmes presented in the department's annual performance report for the year ended 31 March 2021:

Programmes	Pages in the annual performance report
Programme 2 – public works infrastructure	28 - 32

17. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
18. I did not identify any material findings on the usefulness and reliability of the reported performance information for this programme:
  - Programme 2 – public works infrastructure.

**Other matter**

19. I draw attention to the matter below.

**Achievement of planned targets**

20. Refer to the annual performance report on pages 24 to 44 for information on the achievement of planned targets for the year and management's explanations provided for the under-/over-achievement of targets.

**Report on the audit of compliance with legislation****Introduction and scope**

21. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the department's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

22. The material findings on compliance with specific matters in key legislation are as follows:

**Annual financial statements**

23. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework, as required by section 40(1) (b) of the PFMA.

24. Material misstatements of current assets, expenditure and disclosure items identified by the auditors in the submitted financial statement were corrected, resulting in the financial statements receiving an unqualified opinion.

**Expenditure management**

25. Effective and appropriate steps were not taken to prevent irregular expenditure amounting to R240 912 000, as disclosed in note 22 to the financial statements, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1. The majority of the irregular expenditure was caused by variation orders not approved and a competitive bids process not followed for procurement of goods and services above R500 000.

**Consequence management**

26. I was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred irregular expenditure as required by section 38(1)(h)(iii) of the PFMA. This was because proper and complete records were not maintained as evidence to support the investigations into irregular expenditure.

**Procurement and contract management**

27. Some of the goods and services of a transaction value above R500 000 were procured without inviting competitive bids, and deviations were approved by the accounting officer but it was practical to invite competitive bids, as required by treasury regulation 16A6.1 and paragraph 3.4.1 of Practice Note 8 of 2007-08 and treasury regulation 16A6.4. Similar non-compliance was also reported in the prior year.

28. Some of the competitive bids were adjudicated by a bid adjudication committee that was not composed in accordance with the department's policies, as required by treasury regulation 16A6.2(a) and (b). Similar non-compliance was also reported in the prior year.

29. Some of the contracts were awarded to bidders based on prequalification criteria that were not stipulated in the original invitation for bidding, in contravention of 2017 preferential procurement regulation 4(1) and 4(2). Similar non-compliance was also reported in the prior year.

30. Some of the tenders that failed to achieve the minimum qualifying score for functionality criteria were not disqualified as unacceptable in accordance with 2017 preferential procurement regulation 5(6).

31. The information technology-related goods and services classified as mandatory were not procured through the State Information Technology Agency (SITA), as required by treasury regulation 16A6.3(e) and section 7(3) of the SITA Act 88 of 1998.

32. Some of the contracts were awarded to bidders that did not score the highest points in the evaluation process, as required by section 2(1)(f) of the Preferential Procurement Policy Framework Act 5 of 2000 (PPPFA) and the 2017 Preferential Procurement Regulations.

33. Some of the bid documentation for procurement of commodities designated for local content and production did not stipulate the minimum threshold for local production and content, as required by 2017 preferential procurement regulation 8(2). Similar non-compliance was also reported in the prior year

34. The preference point system was not applied in some of the procurement of goods and services above R30 000, as required by section 2(a) of the PPPFA and treasury regulation 16A6.3(b).

**Other information**

35. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the accounting officer's report, executive authority's report and audit committee's report. The other information does not include the financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported in this auditor's report.

36. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.

37. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

38. If, based on the work I have performed, I conclude that there is a material misstatement in this other information, I am required to report that fact. I have nothing to report in this regard

**Internal control deficiencies**

39. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on compliance with legislation included in this report.

40. Management did not exercise oversight responsibility for financial and performance reporting and compliance, as well as related internal controls.

41. Management did not monitor the implementation of action plans to address internal control deficiencies.

42. Management did not implement controls over daily and monthly processing and reconciling of transactions.

43. Management did not prepare regular, accurate and complete financial and performance reports that were supported and evidenced by reliable information.

Auditor - General



AUDITOR - GENERAL  
SOUTH AFRICA

*Auditing to build public confidence*

**Auditor-General  
Mbombela  
31 August 2021**

### Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected programmes and on the department's compliance with respect to the selected subject matters.

### Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
- conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained,

whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Department of Public Works, Roads and Transport to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a department to cease operating as a going concern

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

### Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.



**MPUMALANGA PROVINCIAL GOVERNMENT**  
Department of Public Works, Roads and Transport

**VOTE NO. 08**

**ANNUAL FINANCIAL STATEMENTS**  
**2020/21 FINANCIAL YEAR**



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DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT  
VOTE 8

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

## APPROPRIATION STATEMENT

Appropriation per programme		2020/2021					2019/2020		
Figures in Rand thousand									
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Programme</b>									
1 Administration	306 454	-	(3 724)	302 730	302 730	-	100.00%	248 378	243 415
2 Public Works Infrastructure	1 128 292	-	5 534	1 133 826	1 133 676	150	99.99%	1 220 415	1 191 074
3 Transport Infrastructure	1 932 770	-	281	1 933 051	1 928 080	4 971	99.74%	2 622 517	2 568 529
4 Transport Operations	1 195 540	-	748	1 196 288	1 158 193	38 095	96.82%	1 301 204	1 287 353
5 Community Based Programmes	63 954	-	(2 839)	61 115	60 546	569	99.07%	65 714	65 548
<b>Programme subtotal</b>	<b>4 627 010</b>	<b>-</b>	<b>-</b>	<b>4 627 010</b>	<b>4 583 225</b>	<b>43 785</b>	<b>99.1%</b>	<b>5 458 228</b>	<b>5 355 919</b>
<b>Total</b>	<b>4 627 010</b>	<b>-</b>	<b>-</b>	<b>4 627 010</b>	<b>4 583 225</b>	<b>43 785</b>	<b>99.1%</b>	<b>5 458 228</b>	<b>5 355 919</b>
<b>Reconciliation with statement of financial performance</b>									
<b>Add:</b>									
<b>Add:</b>									
<b>Actual amounts per statement of financial performance (total expenditure)</b>					<b>4 583 226</b>				<b>5 355 918</b>
<b>Appropriation per economic classification</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	858 546	(11 394)	(934)	846 218	850 564	(4 346)	100.5%	861 122	861 122
Social contributions	149 236	11 409	919	161 564	161 565	(1)	100.0%	156 734	156 731
	<b>1 007 782</b>	<b>15</b>	<b>(15)</b>	<b>1 007 782</b>	<b>1 012 129</b>	<b>(4 347)</b>	<b>100.4%</b>	<b>1 017 856</b>	<b>1 017 853</b>

APPROPRIATION STATEMENT

	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Goods and services</b>									
Administrative fees	1 786	(1 048)	(405)	333	334	(1)	100.3%	1 612	1 611
Advertising	356	627	(264)	719	719	-	100.0%	829	829
Minor assets	2 195	(696)	(404)	1 095	1 095	-	100.0%	2 694	2 694
Audit costs: External	10 415	-	2 052	12 467	12 467	-	100.0%	9 959	9 959
Catering: Departmental activities	1 243	(499)	(298)	446	447	(1)	100.2%	2 245	2 246
Communication	15 399	1 651	(291)	16 759	16 757	2	100.0%	15 885	15 884
Computer services	1 365	61	(77)	1 349	1 349	-	100.0%	506	506
Consultants: Business and advisory services	13 299	335	(365)	13 269	13 269	-	100.0%	16 262	16 262
Infrastructure and planning services	103 426	(3 824)	-	99 602	98 199	1 403	98.6%	72 972	72 971
Legal services	6 744	(425)	4 235	10 554	10 554	-	100.0%	12 521	12 521
Contractors	24 728	133	5 388	30 249	31 339	(1 090)	103.6%	30 455	28 406
Agency and support / outsourced services	30 076	(3 344)	(9)	26 723	26 723	-	100.0%	54 471	54 470
Fleet services	40 403	742	798	41 943	41 943	-	100.0%	46 472	46 471
Inventory: Clothing material and supplies	9 626	651	(165)	10 112	10 112	-	100.0%	10 103	10 105
Inventory: Fuel, oil and gas	12 053	(2 669)	(58)	9 326	9 325	1	100.0%	13 112	13 111
Inventory: Materials and supplies	39 637	648	(5)	40 280	40 280	-	100.0%	63 734	63 734
Inventory: Other supplies	-	100	-	100	100	-	100.0%	-	-
Consumable supplies	7 146	3 593	(295)	10 444	10 436	8	99.9%	6 881	6 881
Consumable: Stationery, printing and office supplies	13 897	(2 786)	(1 746)	9 365	9 365	-	100.0%	13 689	13 689
Operating leases	41 255	(3 227)	(820)	37 208	37 208	-	100.0%	33 172	33 172
Property payments	530 780	6 569	(2 222)	535 127	526 845	8 282	98.5%	937 858	939 908
Transport provided: Departmental activity	352 368	735	1 459	354 562	361 102	(6 540)	101.8%	436 929	436 929
Travel and subsistence	67 552	1 698	(5 995)	63 255	62 896	359	99.4%	91 285	91 230
Training and development	9 775	(348)	(145)	9 282	9 283	(1)	100.0%	15 389	15 389

DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT  
VOTE 8  
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

APPROPRIATION STATEMENT

Figures in Rand thousand	2020/2021						2019/2020		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Operating payments	3 904	7	(147)	3 764	3 764	-	100.0%	4 496	4 496
Venues and facilities	526	(200)	(109)	217	217	-	100.0%	224	224
	<b>1 339 954</b>	<b>(1 516)</b>	<b>112</b>	<b>1 338 550</b>	<b>1 336 128</b>	<b>2 422</b>	<b>99.8%</b>	<b>1 893 755</b>	<b>1 893 698</b>
<b>Total current payments</b>	<b>2 347 736</b>	<b>(1 501)</b>	<b>97</b>	<b>2 346 332</b>	<b>2 348 257</b>	<b>(1 925)</b>	<b>100.1%</b>	<b>2 911 611</b>	<b>2 911 551</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

<b>Figures in Rand thousand</b>		<b>2020/2021</b>		<b>2019/2020</b>					
	<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
<b>Transfers and subsidies</b>									
<b>Provinces and municipalities</b>									
<b>Provinces</b>	5 000	1	-	5 001	4 166	835	83.3%	-	-
<b>Municipalities</b>									
Municipal bank accounts	318 361	-	-	318 361	350 730	(32 369)	110.2%	216 125	243 619
<b>Provinces and municipalities subtotal</b>	<b>323 361</b>	<b>1</b>	<b>-</b>	<b>323 362</b>	<b>354 896</b>	<b>(31 534)</b>	<b>109.8%</b>	<b>216 125</b>	<b>243 619</b>
<b>Departmental agencies and accounts</b>	51	-	-	51	-	51	-%	32	31
Departmental agencies (non-business entities)									
<b>Public corporations and private enterprises</b>									
<b>Private enterprises</b>	707 231	-	-	707 231	677 437	29 794	95.8%	670 527	668 654
Other transfers to private enterprises									
<b>Households</b>									
Social benefits	12 113	250	(102)	12 261	13 657	(1 396)	111.4%	18 867	25 461
<b>Total transfers and subsidies</b>	<b>1 042 756</b>	<b>251</b>	<b>(102)</b>	<b>1 042 905</b>	<b>1 045 990</b>	<b>(3 085)</b>	<b>100.3%</b>	<b>905 551</b>	<b>937 765</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>	1 163 278	-	-	1 163 278	1 130 951	32 327	97.2%	1 562 052	1 449 188
Buildings									
<b>Machinery and equipment</b>									
Transport equipment	42 240	1 004	5	43 249	27 006	16 243	62.4%	79 014	57 414
<b>Land and subsoil assets</b>	30 000	-	-	30 000	30 013	(13)	100.0%	-	-
<b>Software and other intangible assets</b>	1 000	-	-	1 000	765	235	76.5%	-	-

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

		2020/2021				2019/2020			
Figures in Rand thousand									
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Total payments for capital assets</b>	<b>1 236 518</b>	<b>1 004</b>	<b>5</b>	<b>1 237 527</b>	<b>1 188 735</b>	<b>48 792</b>	<b>96.1%</b>	<b>1 641 066</b>	<b>1 506 602</b>
<b>Payments for financial assets</b>	<b>-</b>	<b>246</b>	<b>-</b>	<b>246</b>	<b>246</b>	<b>-</b>	<b>100.0%</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>4 627 010</b>	<b>-</b>	<b>-</b>	<b>4 627 010</b>	<b>4 583 228</b>	<b>43 782</b>	<b>99.1%</b>	<b>5 458 228</b>	<b>5 355 918</b>
<b>1. Administration</b>									
<b>Sub programme</b>									
Office of the MEC	1.1	7 522	(458)	7 064	7 064	-	100.00%	6 872	6 872
Management of the Department	1.2	2 984	(886)	2 083	2 084	(1)	100.05%	4 577	4 561
Corporate Support	1.3	273 451	867	272 002	271 827	175	99.94%	236 929	231 982
Department Strategy	1.4	22 497	(852)	21 581	21 758	(177)	100.82%	-	-
<b>Subtotal</b>	<b>306 454</b>	<b>-</b>	<b>(3 724)</b>	<b>302 730</b>	<b>302 733</b>	<b>(3)</b>	<b>100.0%</b>	<b>248 378</b>	<b>243 415</b>
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	179 009	(14 632)	(2 501)	161 876	161 876	-	100.0%	138 110	138 111
Social contributions	10 648	14 647	575	25 870	25 870	-	100.0%	21 025	21 024
	<b>189 657</b>	<b>15</b>	<b>(1 926)</b>	<b>187 746</b>	<b>187 746</b>	<b>-</b>	<b>100.0%</b>	<b>159 135</b>	<b>159 135</b>
<b>Goods and services</b>									
Administrative fees	769	(131)	(364)	274	274	-	100.0%	1 018	1 018
Advertising	30	500	(19)	511	511	-	100.0%	108	108
Minor assets	412	245	(404)	253	252	1	99.6%	20	20
Audit costs: External	10 415	-	2 052	12 467	12 467	-	100.0%	9 959	9 959
Catering: Departmental activities	635	(159)	(240)	236	237	(1)	100.4%	996	995
Communication	4 507	74	(296)	4 285	4 285	-	100.0%	4 405	4 404
Computer services	1 240	186	(77)	1 349	1 349	-	100.0%	506	506
Consultants: Business and advisory services	1 464	(75)	(282)	1 107	1 107	-	100.0%	1 214	1 214
Legal services	5 997	-	4 235	10 232	10 232	-	100.0%	12 075	12 075
Contractors	537	(512)	(19)	6	6	-	100.0%	1 009	1 009

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

<b>Figures in Rand thousand</b>		<b>2020/2021</b>		<b>2019/2020</b>					
	<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
Agency and support / outsourced services	9	-	(9)	-	-	-	-%	4	4
Fleet services	38 169	270	798	39 237	39 237	-	100.0%	3	3
Inventory: Clothing material and supplies	82	(27)	35	90	90	-	100.0%	22	23
Inventory: Fuel, oil and gas	270	(20)	(58)	192	192	-	100.0%	-	-
Inventory: Materials and supplies	5	-	(5)	-	-	-	-%	-	-
Consumable supplies	(534)	3 324	(295)	2 495	2 495	-	100.0%	764	764
Consumable: Stationery, printing and office supplies	12 934	(2 272)	(1 746)	8 916	8 916	-	100.0%	12 986	12 986
Operating leases	2 310	(130)	(820)	1 360	1 360	-	100.0%	1 818	1 818
Travel and subsistence	21 897	(1 032)	(4 316)	16 549	16 192	357	97.8%	28 354	28 354
Training and development	1 544	(578)	(145)	821	821	-	100.0%	2 248	2 248
Operating payments	2 429	(406)	(147)	1 876	1 876	-	100.0%	2 746	2 746
Venues and facilities	71	(62)	(9)	-	-	-	-%	77	77
<b>Total current payments</b>	<b>105 192</b>	<b>(805)</b>	<b>(2 131)</b>	<b>102 256</b>	<b>101 899</b>	<b>357</b>	<b>99.7%</b>	<b>80 332</b>	<b>80 331</b>
<b>Transfers and subsidies</b>	<b>294 849</b>	<b>(790)</b>	<b>(4 057)</b>	<b>290 002</b>	<b>289 645</b>	<b>357</b>	<b>99.9%</b>	<b>239 467</b>	<b>239 466</b>
<b>Provinces and municipalities</b>									
<b>Provinces</b>									
Provincial Revenue Funds	5 000	-	-	5 000	4 165	835	83.3%	-	-
Households	1 605	251	328	2 184	3 019	(835)	138.2%	905	905
<b>Total transfers and subsidies</b>	<b>6 605</b>	<b>251</b>	<b>328</b>	<b>7 184</b>	<b>7 184</b>	<b>-</b>	<b>100.0%</b>	<b>905</b>	<b>905</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	5 000	293	5	5 298	5 655	(357)	106.7%	8 006	3 044
<b>Payments for financial assets</b>									
Total	<b>306 454</b>	<b>-</b>	<b>(3 724)</b>	<b>302 730</b>	<b>302 730</b>	<b>-</b>	<b>100.0%</b>	<b>248 378</b>	<b>243 415</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

<b>Figures in Rand thousand</b>		<b>2020/2021</b>		<b>2019/2020</b>					
	<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
<b>1.1 Office of the MEC</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	5 522	-	(223)	5 299	5 299	-	100.0%	4 706	4 706
Social contributions	693	-	(14)	679	679	-	100.0%	586	587
	<b>6 215</b>	<b>-</b>	<b>(237)</b>	<b>5 978</b>	<b>5 978</b>	<b>-</b>	<b>100.0%</b>	<b>5 292</b>	<b>5 293</b>
<b>Goods and services</b>									
Administrative fees	86	(50)	(27)	9	9	-	100.0%	99	99
Minor assets	-	-	2	2	2	-	100.0%	-	-
Catering: Departmental activities	80	(6)	(29)	45	45	-	100.0%	174	174
Communication	-	22	(15)	7	7	-	100.0%	-	-
Consumable supplies	10	6	32	48	48	-	100.0%	21	21
Travel and subsistence	1 103	28	(517)	614	614	-	100.0%	1 164	1 164
Venues and facilities	-	-	-	-	-	-	-%	28	29
	<b>1 279</b>	<b>-</b>	<b>(554)</b>	<b>725</b>	<b>725</b>	<b>-</b>	<b>100.0%</b>	<b>1 486</b>	<b>1 487</b>
<b>Total current payments</b>	<b>7 494</b>	<b>-</b>	<b>(791)</b>	<b>6 703</b>	<b>6 703</b>	<b>-</b>	<b>100.0%</b>	<b>6 778</b>	<b>6 778</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	28	-	5	33	33	-	100.0%	30	30
<b>Total</b>	<b>7 522</b>	<b>-</b>	<b>(458)</b>	<b>7 064</b>	<b>7 064</b>	<b>-</b>	<b>100.0%</b>	<b>6 872</b>	<b>6 872</b>

## APPROPRIATION STATEMENT

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>1.2 Management of the Department</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	2 213	-	(375)	1 838	1 839	(1)	100.1%	3 979	3 979
Social contributions	168	-	(81)	87	87	-	100.0%	190	188
	<b>2 381</b>	<b>-</b>	<b>(456)</b>	<b>1 925</b>	<b>1 926</b>	<b>(1)</b>	<b>100.1%</b>	<b>4 169</b>	<b>4 167</b>
<b>Goods and services</b>									
Administrative fees	30	-	(30)	-	-	-	-%	1	1
Catering: Departmental activities	11	-	(5)	6	6	-	100.0%	29	29
Communication	27	-	(27)	-	-	-	-%	17	17
Contractors	35	(12)	(23)	-	-	-	-%	-	-
Consumable supplies	12	14	(2)	24	24	-	100.0%	-	-
Travel and subsistence	488	(17)	(343)	128	128	-	100.0%	284	284
	<b>603</b>	<b>(15)</b>	<b>(430)</b>	<b>158</b>	<b>158</b>	<b>-</b>	<b>100.0%</b>	<b>331</b>	<b>331</b>
<b>Total current payments</b>	<b>2 984</b>	<b>(15)</b>	<b>(886)</b>	<b>2 083</b>	<b>2 084</b>	<b>(1)</b>	<b>100.0%</b>	<b>4 500</b>	<b>4 498</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	-	-	-	-	-	-	-%	77	63
<b>Total</b>	<b>2 984</b>	<b>(15)</b>	<b>(886)</b>	<b>2 083</b>	<b>2 084</b>	<b>(1)</b>	<b>100.0%</b>	<b>4 577</b>	<b>4 561</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>1.3 Corporate Support</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	154 178	(13 947)	(1 903)	138 328	138 328	-	100.0%	129 425	129 425
Social contributions	7 813	13 947	670	22 430	22 431	(1)	100.0%	20 249	20 249
	<b>161 991</b>	<b>-</b>	<b>(1 233)</b>	<b>160 758</b>	<b>160 759</b>	<b>(1)</b>	<b>100.0%</b>	<b>149 674</b>	<b>149 674</b>
<b>Goods and services</b>									
Administrative fees	566	3	(307)	262	262	-	100.0%	918	918
Advertising	30	500	(50)	480	480	-	100.0%	108	108
Minor assets	387	269	(411)	245	245	-	100.0%	20	20
Audit costs: External	10 415	-	2 052	12 467	12 467	-	100.0%	9 959	9 959
Catering: Departmental activities	462	(31)	(246)	185	185	-	100.0%	793	793
Communication	4 465	(2)	(254)	4 209	4 209	-	100.0%	4 388	4 388
Computer services	1 230	190	(117)	1 303	1 303	-	100.0%	506	506
Consultants: Business and advisory services	1 114	(100)	(282)	732	732	-	100.0%	1 214	1 214
Legal services	5 997	-	4 235	10 232	10 232	-	100.0%	12 075	12 075
Contractors	502	(500)	4	6	6	-	100.0%	1 009	1 009
Agency and support / outsourced services	9	-	(9)	-	-	-	-%	4	4
Fleet services	38 169	270	798	39 237	39 237	-	100.0%	3	3
Inventory: Clothing material and supplies	82	(27)	35	90	90	-	100.0%	22	23
Inventory: Fuel, oil and gas	270	(20)	(58)	192	192	-	100.0%	-	-
Inventory: Materials and supplies	5	-	(5)	-	-	-	-%	-	-
Consumable supplies	(558)	3 307	(326)	2 423	2 423	-	100.0%	743	743
Consumable: Stationery, printing and office supplies	12 929	(2 265)	(1 748)	8 916	8 916	-	100.0%	12 986	12 986
Operating leases	2 310	(130)	(820)	1 360	1 360	-	100.0%	1 818	1 818

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Travel and subsistence	17 832	(576)	(3 228)	14 028	14 028	-	100.0%	26 906	26 906
Training and development	1 486	(520)	(145)	821	821	-	100.0%	2 248	2 248
Operating payments	2 356	(372)	(197)	1 787	1 787	-	100.0%	2 746	2 746
Venues and facilities	-	4	(4)	-	-	-	-	49	49
<b>Total current payments</b>	<b>100 058</b>	<b>-</b>	<b>(1 083)</b>	<b>98 975</b>	<b>98 975</b>	<b>-</b>	<b>100.0%</b>	<b>78 515</b>	<b>78 516</b>
<b>Transfers and subsidies</b>	<b>262 049</b>	<b>-</b>	<b>(2 316)</b>	<b>259 733</b>	<b>259 734</b>	<b>(1)</b>	<b>100.0%</b>	<b>228 189</b>	<b>228 190</b>
<b>Provinces and municipalities</b>									
<b>Provinces</b>									
Provincial Revenue Funds	5 000	-	-	5 000	4 165	835	83.3%	-	-
<b>Households</b>									
Social benefits	1 605	251	-	1 856	2 158	(302)	116.3%	841	841
<b>Total transfers and subsidies</b>	<b>6 605</b>	<b>251</b>	<b>-</b>	<b>6 856</b>	<b>6 323</b>	<b>533</b>	<b>92.2%</b>	<b>841</b>	<b>841</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	4 797	370	-	5 167	5 524	(357)	106.9%	7 899	2 951
<b>Payments for financial assets</b>	<b>-</b>	<b>246</b>	<b>-</b>	<b>246</b>	<b>246</b>	<b>-</b>	<b>100.0%</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>273 451</b>	<b>867</b>	<b>(2 316)</b>	<b>272 002</b>	<b>271 827</b>	<b>175</b>	<b>99.9%</b>	<b>236 929</b>	<b>231 982</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>1.4 Department Strategy</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	17 096	(685)	-	16 411	16 412	(1)	100.0%	-	-
Social contributions	1 974	700	-	2 674	2 674	-	100.0%	-	-
	<b>19 070</b>	<b>15</b>	<b>-</b>	<b>19 085</b>	<b>19 086</b>	<b>(1)</b>	<b>100.0%</b>	<b>-</b>	<b>-</b>
<b>Goods and services</b>									
Administrative fees	87	(84)	-	3	3	-	100.0%	-	-
Advertising	-	-	31	31	31	-	100.0%	-	-
Minor assets	25	(24)	5	6	6	-	100.0%	-	-
Catering: Departmental activities	82	(122)	40	-	-	-	-	-	-
Communication	15	54	-	69	69	-	100.0%	-	-
Computer services	10	(4)	40	46	46	-	100.0%	-	-
Consultants: Business and advisory services	350	25	-	375	375	-	100.0%	-	-
Consumable supplies	2	(3)	1	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	5	(7)	2	-	-	-	-	-	-
Travel and subsistence	2 474	(467)	(228)	1 779	1 422	357	79.9%	-	-
Training and development	58	(58)	-	-	-	-	-	-	-
Operating payments	73	(34)	50	89	89	-	100.0%	-	-
Venues and facilities	71	(66)	(5)	-	-	-	-	-	-
	<b>3 252</b>	<b>(790)</b>	<b>(64)</b>	<b>2 398</b>	<b>2 041</b>	<b>357</b>	<b>85.1%</b>	<b>-</b>	<b>-</b>
<b>Total current payments</b>	<b>22 322</b>	<b>(775)</b>	<b>(64)</b>	<b>21 483</b>	<b>21 127</b>	<b>356</b>	<b>98.3%</b>	<b>-</b>	<b>-</b>
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	-	-	-	-	533	(533)	-	-	-
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									

DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT  
VOTE 8  
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

APPROPRIATION STATEMENT

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Transport equipment	175	(77)	-	98	98	-	100.0%	-	-
<b>Total</b>	<b>22 497</b>	<b>(852)</b>	<b>(64)</b>	<b>21 581</b>	<b>21 758</b>	<b>(177)</b>	<b>100.8%</b>	<b>-</b>	<b>-</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**APPROPRIATION STATEMENT**

		<b>2020/2021</b>				<b>2019/2020</b>				
<b>Figures in Rand thousand</b>										
		<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
<b>2. Public Works Infrastructure</b>										
<b>Sub programme</b>										
Programme Support	2.1	5 566	(167)	-	5 399	5 370	29	99.46%	5 839	5 784
Planning	2.2	9 098	(776)	-	8 322	8 346	(24)	100.29%	-	-
Design	2.3	18 194	(1 882)	-	16 312	16 266	46	99.72%	18 545	18 501
Construction	2.4	256 407	(776)	-	255 631	216 704	38 927	84.77%	417 588	361 300
Maintenance	2.5	302 808	(14 346)	-	288 462	293 936	(5 474)	101.90%	25 084	24 985
Immovable Assets Management	2.6	422 238	26 138	2 349	450 725	484 000	(33 275)	107.38%	753 359	780 501
Facility Operations	2.7	113 981	(8 191)	3 185	108 975	109 052	(77)	100.07%	-	-
<b>Subtotal</b>		<b>1 128 292</b>	<b>-</b>	<b>5 534</b>	<b>1 133 826</b>	<b>1 133 674</b>	<b>152</b>	<b>100.0%</b>	<b>1 220 415</b>	<b>1 191 071</b>
<b>Economic classification</b>										
<b>Current payments</b>										
<b>Compensation of employees</b>										
Salaries and wages		263 389	(17 113)	1 954	248 230	248 431	(201)	100.1%	257 541	257 540
Social contributions		25 371	17 113	344	42 828	42 830	(2)	100.0%	41 662	41 662
		<b>288 760</b>	<b>-</b>	<b>2 298</b>	<b>291 058</b>	<b>291 261</b>	<b>(203)</b>	<b>100.1%</b>	<b>299 203</b>	<b>299 202</b>
<b>Goods and services</b>										
Administrative fees		298	(285)	-	13	13	-	100.0%	207	207
Minor assets		794	(669)	-	125	125	-	100.0%	472	472
Catering: Departmental activities		154	(140)	-	14	14	-	100.0%	51	52
Communication		10 721	1 394	-	12 115	12 114	1	100.0%	11 376	11 376
Consultants: Business and advisory services		3 652	(645)	-	3 007	3 007	-	100.0%	4 617	4 617
Infrastructure and planning services		9 547	(8 757)	-	790	790	-	100.0%	5 369	5 367
Legal services		474	(425)	-	49	49	-	100.0%	438	438
Contractors		9 727	(369)	-	9 358	10 454	(1 096)	111.7%	9 938	9 938
Agency and support / outsourced services		2 224	(90)	-	2 134	2 134	-	100.0%	2 216	2 215
Inventory: Clothing material and supplies		804	2	-	806	806	-	100.0%	1 297	1 297

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Inventory: Fuel, oil and gas	1 512	(348)	-	1 164	1 164	-	100.0%	792	791
Inventory: Materials and supplies	3 910	45	-	3 955	3 955	-	100.0%	7 549	7 549
Consumable supplies	4 624	(392)	-	4 232	4 233	(1)	100.0%	4 242	4 241
Consumable: Stationery, printing and office supplies	200	(151)	-	49	49	-	100.0%	94	94
Operating leases	38 945	(3 097)	-	35 848	35 848	-	100.0%	31 354	31 354
Property payments	174 087	9 898	3 185	187 170	185 741	1 429	99.2%	198 882	198 883
Travel and subsistence	18 275	4 551	-	22 826	22 826	-	100.0%	27 938	27 938
Training and development	364	(360)	-	4	4	-	100.0%	96	96
Operating payments	875	(162)	-	713	713	-	100.0%	625	626
<b>Total current payments</b>	<b>281 187</b>	<b>-</b>	<b>3 185</b>	<b>284 372</b>	<b>284 039</b>	<b>333</b>	<b>99.9%</b>	<b>307 553</b>	<b>307 551</b>
<b>Transfers and subsidies</b>	<b>569 947</b>	<b>-</b>	<b>5 483</b>	<b>575 430</b>	<b>575 300</b>	<b>130</b>	<b>100.0%</b>	<b>606 756</b>	<b>606 753</b>
<b>Provinces and municipalities</b>									
<b>Municipalities</b>									
Municipal bank accounts	318 361	-	-	318 361	350 730	(32 369)	110.2%	216 125	243 619
Departmental agencies (non-business entities)	51	-	-	51	-	51	-%	32	31
<b>Households</b>									
Social benefits	2 040	-	51	2 091	2 424	(333)	115.9%	3 276	3 276
<b>Total transfers and subsidies</b>	<b>320 452</b>	<b>-</b>	<b>51</b>	<b>320 503</b>	<b>353 154</b>	<b>(32 651)</b>	<b>110.2%</b>	<b>219 433</b>	<b>246 927</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	203 962	-	-	203 962	172 932	31 030	84.8%	388 849	334 603
<b>Machinery and equipment</b>									
Transport equipment	2 931	-	-	2 931	1 512	1 419	51.6%	5 377	2 791
<b>Land and subsoil assets</b>									
Land and subsoil assets	30 000	-	-	30 000	30 013	(13)	100.0%	-	-
<b>Software and other intangible assets</b>									
Software and other intangible assets	1 000	-	-	1 000	765	235	76.5%	-	-

DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT  
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APPROPRIATION STATEMENT

Figures in Rand thousand	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Total payments for capital assets	237 893	-	-	237 893	205 222	32 671	86.3%	394 226	337 394
Total	1 128 292	-	5 534	1 133 826	1 133 676	150	100.0%	1 220 415	1 191 074

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.1 Programme Support</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	4 225	(138)	-	4 087	4 087	-	100.0%	4 359	4 359
Social contributions	386	285	-	671	671	-	100.0%	508	508
	<b>4 611</b>	<b>147</b>	<b>-</b>	<b>4 758</b>	<b>4 758</b>	<b>-</b>	<b>100.0%</b>	<b>4 867</b>	<b>4 867</b>
<b>Goods and services</b>									
Administrative fees	16	(16)	-	-	-	-	-%	10	10
Minor assets	51	(51)	-	-	-	-	-%	-	-
Catering: Departmental activities	18	(4)	-	14	14	-	100.0%	16	16
Communication	24	16	-	40	40	-	100.0%	47	48
Inventory: Clothing material and supplies	15	(15)	-	-	-	-	-%	-	-
Consumable supplies	-	30	-	30	30	-	100.0%	4	4
Travel and subsistence	762	(277)	-	485	485	-	100.0%	813	813
Operating payments	8	3	-	11	11	-	100.0%	15	15
	<b>894</b>	<b>(314)</b>	<b>-</b>	<b>580</b>	<b>580</b>	<b>-</b>	<b>100.0%</b>	<b>905</b>	<b>906</b>
<b>Total current payments</b>	<b>5 505</b>	<b>(167)</b>	<b>-</b>	<b>5 338</b>	<b>5 338</b>	<b>-</b>	<b>100.0%</b>	<b>5 772</b>	<b>5 772</b>
<b>Total</b>	<b>5 566</b>	<b>(167)</b>	<b>-</b>	<b>5 399</b>	<b>5 370</b>	<b>29</b>	<b>99.5%</b>	<b>5 839</b>	<b>5 784</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.2 Planning</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	6 677	(322)	-	6 355	6 355	-	100.0%	-	-
Social contributions	975	(97)	-	878	878	-	100.0%	-	-
	<b>7 652</b>	<b>(419)</b>	-	<b>7 233</b>	<b>7 233</b>	-	<b>100.0%</b>	-	-
<b>Goods and services</b>									
Administrative fees	40	(39)	-	1	1	-	100.0%	-	-
Minor assets	90	(90)	-	-	-	-	-%	-	-
Catering: Departmental activities	130	(130)	-	-	-	-	-%	-	-
Communication	-	10	-	10	10	-	100.0%	-	-
Consultants: Business and advisory services	120	(20)	-	100	100	-	100.0%	-	-
Consumable supplies	10	(9)	-	1	1	-	100.0%	-	-
Travel and subsistence	1 006	(41)	-	965	965	-	100.0%	-	-
Training and development	30	(30)	-	-	-	-	-%	-	-
Operating payments	20	(8)	-	12	12	-	100.0%	-	-
	<b>1 446</b>	<b>(357)</b>	-	<b>1 089</b>	<b>1 089</b>	-	<b>100.0%</b>	-	-
<b>Total current payments</b>	<b>9 098</b>	<b>(776)</b>	-	<b>8 322</b>	<b>8 322</b>	-	<b>100.0%</b>	-	-
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	-	-	-	-	24	(24)	-%	-	-
<b>Total</b>	<b>9 098</b>	<b>(776)</b>	-	<b>8 322</b>	<b>8 346</b>	<b>(24)</b>	<b>100.3%</b>	-	-

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**APPROPRIATION STATEMENT**

Figures in Rand thousand		2020/2021		2019/2020					
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.3 Design</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	14 005	(1 160)	-	12 845	12 845	-	100.0%	13 956	13 956
Social contributions	2 187	(550)	-	1 637	1 637	-	100.0%	1 748	1 748
	<b>16 192</b>	<b>(1 710)</b>	-	<b>14 482</b>	<b>14 482</b>	-	<b>100.0%</b>	<b>15 704</b>	<b>15 704</b>
<b>Goods and services</b>									
Administrative fees	5	(5)	-	-	-	-	-%	-	-
Catering: Departmental activities	6	(6)	-	-	-	-	-%	-	-
Communication	50	5	-	55	55	-	100.0%	49	49
Consumable supplies	5	(5)	-	-	-	-	-%	-	-
Travel and subsistence	1 808	(109)	-	1 699	1 699	-	100.0%	1 999	1 999
Training and development	30	(26)	-	4	4	-	100.0%	11	11
Operating payments	52	(26)	-	26	26	-	100.0%	42	42
	<b>1 956</b>	<b>(172)</b>	-	<b>1 784</b>	<b>1 784</b>	-	<b>100.0%</b>	<b>2 101</b>	<b>2 101</b>
<b>Total current payments</b>	<b>18 148</b>	<b>(1 882)</b>	-	<b>16 266</b>	<b>16 266</b>	-	<b>100.0%</b>	<b>17 805</b>	<b>17 805</b>
<b>Transfers and subsidies</b>									
<b>Households</b>	-	-	-	-	-	-	-%	696	696
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>	46	-	-	46	-	46	-%	44	-
Transport equipment									
<b>Total</b>	<b>18 194</b>	<b>(1 882)</b>	-	<b>16 312</b>	<b>16 266</b>	<b>46</b>	<b>99.7%</b>	<b>18 545</b>	<b>18 501</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.4 Construction</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	21 806	(406)	-	21 400	21 400	-	100.0%	22 372	22 372
Social contributions	1 882	720	-	2 602	2 602	-	100.0%	2 547	2 547
	<b>23 688</b>	<b>314</b>	<b>-</b>	<b>24 002</b>	<b>24 002</b>	<b>-</b>	<b>100.0%</b>	<b>24 919</b>	<b>24 919</b>
<b>Goods and services</b>									
Administrative fees	46	(45)	-	1	1	-	100.0%	26	26
Communication	22	35	-	57	57	-	100.0%	33	32
Consumable supplies	5	(5)	-	-	-	-	-%	2	1
Consumable: Stationery, printing and office supplies	10	(10)	-	-	-	-	-%	5	5
Travel and subsistence	4 221	(850)	-	3 371	3 371	-	100.0%	4 320	4 320
Training and development	150	(150)	-	-	-	-	-%	85	85
Operating payments	115	(65)	-	50	50	-	100.0%	65	65
	<b>4 569</b>	<b>(1 090)</b>	<b>-</b>	<b>3 479</b>	<b>3 479</b>	<b>-</b>	<b>100.0%</b>	<b>4 536</b>	<b>4 534</b>
<b>Total current payments</b>	<b>28 257</b>	<b>(776)</b>	<b>-</b>	<b>27 481</b>	<b>27 481</b>	<b>-</b>	<b>100.0%</b>	<b>29 455</b>	<b>29 453</b>
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	-	-	-	-	35	(35)	-%	-	-
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	197 962	-	-	197 962	159 133	38 829	80.4%	387 910	331 697
<b>Machinery and equipment</b>									
Transport equipment	188	-	-	188	42	146	22.3%	223	150
<b>Land and subsoil assets</b>									
	30 000	-	-	30 000	30 013	(13)	100.0%	-	-

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Total payments for capital assets	228 150	-	-	228 150	189 188	38 962	82.9%	388 133	331 847
Total	256 407	(776)	-	255 631	216 704	38 927	84.8%	417 588	361 300

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**APPROPRIATION STATEMENT**

		2020/2021				2019/2020			
<b>Figures in Rand thousand</b>									
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.5 Maintenance</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
Salaries and wages	178 545	(26 746)	-	151 799	151 799	-	100.0%	2 534	2 534
Social contributions	12 622	13 903	-	26 525	26 525	-	100.0%	352	352
	<b>191 167</b>	<b>(12 843)</b>	-	<b>178 324</b>	<b>178 324</b>	-	<b>100.0%</b>	<b>2 886</b>	<b>2 886</b>
<b>Goods and services</b>									
Administrative fees	69	(66)	-	3	3	-	100.0%	15	15
Minor assets	505	(461)	-	44	44	-	100.0%	-	-
Catering: Departmental activities	-	-	-	-	-	-	-%	26	26
Communication	67	62	-	129	129	-	100.0%	-	-
Consultants: Business and advisory services	3 415	(519)	-	2 896	2 896	-	100.0%	-	-
Infrastructure and planning services	9 398	(8 608)	-	790	790	-	100.0%	604	604
Contractors	9 487	(220)	-	9 267	10 362	(1 095)	111.8%	7 221	7 220
Agency and support / outsourced services	2 224	(94)	-	2 130	2 130	-	100.0%	-	-
Inventory: Clothing material and supplies	669	(99)	-	570	570	-	100.0%	-	-
Inventory: Fuel, oil and gas	290	(191)	-	99	99	-	100.0%	-	-
Inventory: Materials and supplies	3 910	(78)	-	3 832	3 832	-	100.0%	-	-
Consumable supplies	1 526	328	-	1 854	1 854	-	100.0%	-	-
Consumable: Stationery, printing and office supplies	190	(141)	-	49	49	-	100.0%	-	-
Property payments	63 710	3 337	-	67 047	64 219	2 828	95.8%	13 491	13 491
Travel and subsistence	7 331	5 316	-	12 647	12 647	-	100.0%	559	559
Training and development	80	(80)	-	-	-	-	-%	-	-
Operating payments	552	11	-	563	563	-	100.0%	76	76
	<b>103 423</b>	<b>(1 503)</b>	-	<b>101 920</b>	<b>100 187</b>	<b>1 733</b>	<b>98.3%</b>	<b>21 992</b>	<b>21 991</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Total current payments</b>	<b>294 590</b>	<b>(14 346)</b>	<b>-</b>	<b>280 244</b>	<b>278 512</b>	<b>1 732</b>	<b>99.4%</b>	<b>24 878</b>	<b>24 878</b>
<b>Transfers and subsidies</b>									
<b>Departmental agencies and accounts</b>									
Departmental agencies (non-business entities)	51	-	-	51	-	51	-%	32	31
<b>Households</b>									
Social benefits	1 385	-	-	1 385	956	429	69.0%	-	-
<b>Total transfers and subsidies</b>	<b>1 436</b>	<b>-</b>	<b>-</b>	<b>1 436</b>	<b>956</b>	<b>480</b>	<b>66.6%</b>	<b>32</b>	<b>31</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	6 000	-	-	6 000	13 799	(7 799)	230.0%	-	-
<b>Machinery and equipment</b>									
Transport equipment	782	-	-	782	669	113	85.5%	174	76
<b>Total payments for capital assets</b>	<b>6 782</b>	<b>-</b>	<b>-</b>	<b>6 782</b>	<b>14 468</b>	<b>(7 686)</b>	<b>213.3%</b>	<b>174</b>	<b>76</b>
<b>Total</b>	<b>302 808</b>	<b>(14 346)</b>	<b>-</b>	<b>288 462</b>	<b>293 936</b>	<b>(5 474)</b>	<b>101.9%</b>	<b>25 084</b>	<b>24 985</b>

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**APPROPRIATION STATEMENT**

		2020/2021				2019/2020			
<b>Figures in Rand thousand</b>									
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.6 Immovable Assets Management</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	6 000	18 798	1 954	26 752	26 953	(201)	100.8%	214 320	214 319
Social contributions	1 003	4 181	344	5 528	5 528	-	100.0%	36 507	36 507
	<b>7 003</b>	<b>22 979</b>	<b>2 298</b>	<b>32 280</b>	<b>32 481</b>	<b>(201)</b>	<b>100.6%</b>	<b>250 827</b>	<b>250 826</b>
<b>Goods and services</b>									
Administrative fees	87	(81)	-	6	6	-	100.0%	156	156
Minor assets	68	(58)	-	10	10	-	100.0%	472	472
Catering: Departmental activities	-	-	-	-	-	-	-%	9	9
Communication	10 513	1 169	-	11 682	11 682	-	100.0%	11 247	11 247
Consultants: Business and advisory services	117	(106)	-	11	11	-	100.0%	4 617	4 617
Infrastructure and planning services	149	(149)	-	-	-	-	-%	4 765	4 763
Legal services	474	(425)	-	49	49	-	100.0%	438	438
Contractors	-	-	-	-	-	-	-%	2 717	2 717
Agency and support / outsourced services	-	-	-	-	-	-	-%	2 216	2 215
Inventory: Clothing material and supplies	10	108	-	118	118	-	100.0%	1 297	1 297
Inventory: Fuel, oil and gas	-	2	-	2	2	-	100.0%	792	791
Inventory: Materials and supplies	-	55	-	55	55	-	100.0%	7 549	7 549
Consumable supplies	-	473	-	473	473	-	100.0%	4 236	4 236
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-%	89	89
Operating leases	38 945	(3 097)	-	35 848	35 848	-	100.0%	31 354	31 354
Property payments	43 321	5 282	-	48 603	48 603	-	100.0%	185 391	185 392
Travel and subsistence	1 770	78	-	1 848	1 848	-	100.0%	20 247	20 247
Training and development	74	(74)	-	-	-	-	-%	-	-

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Operating payments	53	(18)	-	35	35	-	100.0%	427	428
<b>Total current payments</b>	<b>95 581</b>	<b>3 159</b>	<b>-</b>	<b>98 740</b>	<b>98 740</b>	<b>-</b>	<b>100.0%</b>	<b>278 019</b>	<b>278 017</b>
<b>Transfers and subsidies</b>	<b>102 584</b>	<b>26 138</b>	<b>2 298</b>	<b>131 020</b>	<b>131 222</b>	<b>(202)</b>	<b>100.2%</b>	<b>528 846</b>	<b>528 844</b>
<b>Provinces and municipalities</b>									
<b>Municipalities</b>									
Municipal bank accounts	318 361	-	-	318 361	350 730	(32 369)	110.2%	216 125	243 619
<b>Households</b>									
Social benefits	-	-	51	51	1 152	(1 101)	2 258.8%	2 568	2 568
<b>Total transfers and subsidies</b>	<b>318 361</b>	<b>-</b>	<b>51</b>	<b>318 412</b>	<b>351 882</b>	<b>(33 470)</b>	<b>110.5%</b>	<b>218 693</b>	<b>246 187</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings and other fixed structures	-	-	-	-	-	-	-%	939	2 906
<b>Machinery and equipment</b>									
Transport equipment	293	-	-	293	131	162	44.7%	4 881	2 564
<b>Software and other intangible assets</b>									
Software and other intangible assets	1 000	-	-	1 000	765	235	76.5%	-	-
<b>Total payments for capital assets</b>	<b>1 293</b>	<b>-</b>	<b>-</b>	<b>1 293</b>	<b>896</b>	<b>397</b>	<b>69.3%</b>	<b>5 820</b>	<b>5 470</b>
<b>Total</b>	<b>422 238</b>	<b>26 138</b>	<b>2 349</b>	<b>450 725</b>	<b>484 000</b>	<b>(33 275)</b>	<b>107.4%</b>	<b>753 359</b>	<b>780 501</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>2.7 Facility Operations</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	32 131	(7 139)	-	24 992	24 992	-	100.0%	-	-
Social contributions	6 316	(1 329)	-	4 987	4 987	-	100.0%	-	-
	<b>38 447</b>	<b>(8 468)</b>	-	<b>29 979</b>	<b>29 979</b>	-	<b>100.0%</b>	-	-
<b>Goods and services</b>									
Administrative fees	35	(33)	-	2	2	-	100.0%	-	-
Minor assets	80	(9)	-	71	71	-	100.0%	-	-
Communication	45	97	-	142	142	-	100.0%	-	-
Contractors	240	(149)	-	91	91	-	100.0%	-	-
Agency and support / outsourced services	-	4	-	4	4	-	100.0%	-	-
Inventory: Clothing material and supplies	110	8	-	118	118	-	100.0%	-	-
Inventory: Fuel, oil and gas	1 222	(159)	-	1 063	1 063	-	100.0%	-	-
Inventory: Materials and supplies	-	68	-	68	68	-	100.0%	-	-
Consumable supplies	3 078	(1 204)	-	1 874	1 874	-	100.0%	-	-
Property payments	67 056	1 279	3 185	71 520	72 919	(1 399)	102.0%	-	-
Travel and subsistence	1 377	434	-	1 811	1 811	-	100.0%	-	-
Operating payments	75	(59)	-	16	16	-	100.0%	-	-
	<b>73 318</b>	<b>277</b>	<b>3 185</b>	<b>76 780</b>	<b>78 179</b>	<b>(1 399)</b>	<b>101.8%</b>	-	-
<b>Total current payments</b>	<b>111 765</b>	<b>(8 191)</b>	<b>3 185</b>	<b>106 759</b>	<b>108 157</b>	<b>(1 398)</b>	<b>101.3%</b>	-	-
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	655	-	-	655	280	375	42.7%	-	-
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	1 561	-	-	1 561	615	946	39.4%	-	-

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**APPROPRIATION STATEMENT**

<b>Figures in Rand thousand</b>	<b>2020/2021</b>				<b>2019/2020</b>				
	<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
<b>Total</b>	<b>113 981</b>	<b>(8 191)</b>	<b>3 185</b>	<b>108 975</b>	<b>109 052</b>	<b>(77)</b>	<b>100.1%</b>	<b>-</b>	<b>-</b>

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## APPROPRIATION STATEMENT

		2020/2021				2019/2020				
Figures in Rand thousand										
		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>3. Transport Infrastructure</b>										
<b>Sub programme</b>										
Programme Support	3.1	2 152	(475)	-	1 677	1 677	-	100.00%	1 980	1 979
Infrastructure Planning	3.2	42 073	1 823	-	43 896	43 897	(1)	100.00%	55 579	55 579
Design	3.3	151 664	(3 661)	-	148 003	149 172	(1 169)	100.79%	115 627	109 731
Construction	3.4	853 929	(2 095)	-	851 834	849 993	1 841	99.78%	1 066 323	1 013 702
Maintenance	3.5	882 952	4 408	281	887 641	883 340	4 301	99.52%	1 383 008	1 387 537
<b>Subtotal</b>		<b>1 932 770</b>	<b>-</b>	<b>281</b>	<b>1 933 051</b>	<b>1 928 079</b>	<b>4 972</b>	<b>99.7%</b>	<b>2 622 517</b>	<b>2 568 528</b>
<b>Economic classification</b>										
<b>Current payments</b>										
<b>Compensation of employees</b>										
Salaries and wages		305 079	18 843	-	323 922	327 659	(3 737)	101.2%	331 100	331 100
Social contributions		93 888	(18 843)	-	75 045	75 045	-	100.0%	72 540	72 540
		<b>398 967</b>	<b>-</b>	<b>-</b>	<b>398 967</b>	<b>402 704</b>	<b>(3 737)</b>	<b>100.9%</b>	<b>403 640</b>	<b>403 640</b>
<b>Goods and services</b>										
Administrative fees		224	(216)	-	8	9	(1)	112.5%	146	146
Advertising		-	-	-	-	-	-	-%	345	345
Minor assets		308	(175)	-	133	133	-	100.0%	362	362
Catering: Departmental activities		160	(153)	-	7	7	-	100.0%	803	803
Communication		44	200	-	244	243	1	99.6%	56	56
Computer services		100	(100)	-	-	-	-	-%	-	-
Consultants: Business and advisory services		-	-	-	-	-	-	-%	149	149
Infrastructure and planning services		93 879	4 933	-	98 812	97 408	1 404	98.6%	67 603	67 603
Legal services		273	-	-	273	273	-	100.0%	8	8
Contractors		14 464	429	5 407	20 300	20 294	6	100.0%	19 472	17 424
Agency and support / outsourced services		27 531	(2 942)	-	24 589	24 589	-	100.0%	52 251	52 251
Fleet services		2 229	(119)	-	2 110	2 110	-	100.0%	37 417	37 417

APPROPRIATION STATEMENT

	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Inventory: Clothing material and supplies	7 760	727	-	8 487	8 487	-	100.0%	6 625	6 625
Inventory: Fuel, oil and gas	10 271	(2 301)	-	7 970	7 970	-	100.0%	12 319	12 319
Inventory: Materials and supplies	35 722	603	-	36 325	36 325	-	100.0%	56 102	56 103
Consumable supplies	2 746	442	-	3 188	3 188	-	100.0%	1 273	1 273
Consumable: Stationery, printing and office supplies	162	37	-	199	199	-	100.0%	287	287
Property payments	356 693	(3 329)	(5 407)	347 957	341 103	6 854	98.0%	738 976	741 025
Travel and subsistence	11 995	1 594	-	13 589	13 588	1	100.0%	18 021	18 020
Training and development	198	(189)	-	9	10	(1)	111.1%	118	118
Operating payments	418	559	-	977	977	-	100.0%	819	818
Venues and facilities	-	-	-	-	-	-	-%	2	2
<b>Total current payments</b>	<b>565 177</b>	<b>-</b>	<b>-</b>	<b>565 177</b>	<b>556 913</b>	<b>8 264</b>	<b>98.5%</b>	<b>1 013 154</b>	<b>1 013 154</b>
<b>Transfers and subsidies</b>	<b>964 144</b>	<b>-</b>	<b>-</b>	<b>964 144</b>	<b>959 617</b>	<b>4 527</b>	<b>99.5%</b>	<b>1 416 794</b>	<b>1 416 794</b>
<b>Provinces and municipalities</b>									
<b>Provinces</b>									
Provincial Revenue Funds	-	1	-	1	1	-	100.0%	-	-
<b>Households</b>									
Social benefits	7 832	(1)	-	7 831	8 059	(228)	102.9%	14 019	20 613
<b>Total transfers and subsidies</b>	<b>7 832</b>	<b>-</b>	<b>-</b>	<b>7 832</b>	<b>8 060</b>	<b>(228)</b>	<b>102.9%</b>	<b>14 019</b>	<b>20 613</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	958 690	-	-	958 690	958 018	672	99.9%	1 172 610	1 114 093
<b>Machinery and equipment</b>									
Transport equipment	2 104	-	281	2 385	2 385	-	100.0%	19 094	17 029
<b>Total payments for capital assets</b>	<b>960 794</b>	<b>-</b>	<b>281</b>	<b>961 075</b>	<b>960 403</b>	<b>672</b>	<b>99.9%</b>	<b>1 191 704</b>	<b>1 131 122</b>
<b>Total</b>	<b>1 932 770</b>	<b>-</b>	<b>281</b>	<b>1 933 051</b>	<b>1 928 080</b>	<b>4 971</b>	<b>99.7%</b>	<b>2 622 517</b>	<b>2 568 529</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>3.1 Programme Support</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	1 433	11	-	1 444	1 444	-	100.0%	1 511	1 511
Social contributions	201	19	-	220	220	-	100.0%	216	216
	<b>1 634</b>	<b>30</b>	<b>-</b>	<b>1 664</b>	<b>1 664</b>	<b>-</b>	<b>100.0%</b>	<b>1 727</b>	<b>1 727</b>
<b>Goods and services</b>									
Administrative fees	30	(30)	-	-	-	-	-%	10	10
Communication	-	6	-	6	5	1	83.3%	-	-
Travel and subsistence	450	(443)	-	7	7	-	100.0%	197	197
Training and development	38	(38)	-	-	-	-	-%	46	46
	<b>518</b>	<b>(505)</b>	<b>-</b>	<b>13</b>	<b>12</b>	<b>1</b>	<b>92.3%</b>	<b>253</b>	<b>253</b>
<b>Total current payments</b>	<b>2 152</b>	<b>(475)</b>	<b>-</b>	<b>1 677</b>	<b>1 677</b>	<b>-</b>	<b>100.0%</b>	<b>1 980</b>	<b>1 979</b>
<b>Total</b>	<b>2 152</b>	<b>(475)</b>	<b>-</b>	<b>1 677</b>	<b>1 677</b>	<b>-</b>	<b>100.0%</b>	<b>1 980</b>	<b>1 979</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>3.2 Infrastructure Planning</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	11 767	(244)	-	11 523	11 523	-	100.0%	9 313	9 313
Social contributions	1 547	77	-	1 624	1 624	-	100.0%	1 314	1 314
	<b>13 314</b>	<b>(167)</b>	<b>-</b>	<b>13 147</b>	<b>13 147</b>	<b>-</b>	<b>100.0%</b>	<b>10 627</b>	<b>10 627</b>
<b>Goods and services</b>									
Administrative fees	45	(45)	-	-	1	(1)	-%	15	15
Advertising	-	-	-	-	-	-	-%	345	345
Communication	-	19	-	19	19	-	100.0%	10	10
Consultants: Business and advisory services	-	-	-	-	-	-	-%	149	149
Infrastructure and planning services	26 354	2 495	-	28 849	28 849	-	100.0%	42 451	42 451
Consumable supplies	35	(35)	-	-	-	-	-%	-	-
Travel and subsistence	2 275	(569)	-	1 706	1 706	-	100.0%	1 976	1 976
Training and development	50	(50)	-	-	-	-	-%	-	-
Operating payments	-	18	-	18	18	-	100.0%	6	6
	<b>28 759</b>	<b>1 833</b>	<b>-</b>	<b>30 592</b>	<b>30 593</b>	<b>(1)</b>	<b>100.0%</b>	<b>44 952</b>	<b>44 952</b>
<b>Total current payments</b>	<b>42 073</b>	<b>1 666</b>	<b>-</b>	<b>43 739</b>	<b>43 740</b>	<b>(1)</b>	<b>100.0%</b>	<b>55 579</b>	<b>55 579</b>
<b>Transfers and subsidies</b>									
Households	-	157	-	157	157	-	100.0%	-	-
<b>Total</b>	<b>42 073</b>	<b>1 823</b>	<b>-</b>	<b>43 896</b>	<b>43 897</b>	<b>(1)</b>	<b>100.0%</b>	<b>55 579</b>	<b>55 579</b>

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	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Figures in Rand thousand</b>									
<b>3.3 Design</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	6 460	(951)	-	5 509	5 509	-	100.0%	4 883	4 883
Social contributions	903	151	-	1 054	1 054	-	100.0%	917	917
	<b>7 363</b>	<b>(800)</b>	-	<b>6 563</b>	<b>6 563</b>	-	<b>100.0%</b>	<b>5 800</b>	<b>5 800</b>
<b>Goods and services</b>									
Administrative fees	22	(22)	-	-	-	-	-%	5	5
Minor assets	80	(80)	-	-	-	-	-%	-	-
Communication	-	6	-	6	6	-	100.0%	1	1
Computer services	100	(100)	-	-	-	-	-%	-	-
Infrastructure and planning services	31 800	(1 533)	-	30 267	30 267	-	100.0%	837	837
Contractors	80	(80)	-	-	-	-	-%	-	-
Inventory: Clothing material and supplies	150	(150)	-	-	-	-	-%	-	-
Consumable supplies	180	(148)	-	32	32	-	100.0%	-	-
Travel and subsistence	1 388	(668)	-	720	720	-	100.0%	823	823
Training and development	100	(100)	-	-	-	-	-%	-	-
Operating payments	38	(8)	-	30	30	-	100.0%	32	31
	<b>33 938</b>	<b>(2 883)</b>	-	<b>31 055</b>	<b>31 055</b>	-	<b>100.0%</b>	<b>1 698</b>	<b>1 697</b>
<b>Total current payments</b>	<b>41 301</b>	<b>(3 683)</b>	-	<b>37 618</b>	<b>37 618</b>	-	<b>100.0%</b>	<b>7 498</b>	<b>7 497</b>
<b>Transfers and subsidies</b>									
Households	-	22	-	22	22	-	100.0%	26	27
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	110 363	-	-	110 363	111 532	(1 169)	101.1%	108 103	102 207
<b>Total</b>	<b>151 664</b>	<b>(3 661)</b>	-	<b>148 003</b>	<b>149 172</b>	<b>(1 169)</b>	<b>100.8%</b>	<b>115 627</b>	<b>109 731</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>3.4 Construction</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	2 845	(333)	-	2 512	2 512	-	100.0%	1 357	1 357
Social contributions	207	234	-	441	441	-	100.0%	190	190
	<b>3 052</b>	<b>(99)</b>	<b>-</b>	<b>2 953</b>	<b>2 953</b>	<b>-</b>	<b>100.0%</b>	<b>1 547</b>	<b>1 547</b>
<b>Goods and services</b>									
Administrative fees	30	(25)	-	5	5	-	100.0%	6	6
Communication	-	4	-	4	4	-	100.0%	-	-
Property payments	2 000	(2 000)	-	-	-	-	-%	-	-
Travel and subsistence	520	(22)	-	498	498	-	100.0%	263	263
	<b>2 550</b>	<b>(2 043)</b>	<b>-</b>	<b>507</b>	<b>507</b>	<b>-</b>	<b>100.0%</b>	<b>269</b>	<b>269</b>
<b>Total current payments</b>	<b>5 602</b>	<b>(2 142)</b>	<b>-</b>	<b>3 460</b>	<b>3 460</b>	<b>-</b>	<b>100.0%</b>	<b>1 816</b>	<b>1 816</b>
<b>Transfers and subsidies</b>									
Households	-	47	-	47	47	-	100.0%	-	-
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	848 327	-	-	848 327	846 486	1 841	99.8%	1 064 507	1 011 886
<b>Total</b>	<b>853 929</b>	<b>(2 095)</b>	<b>-</b>	<b>851 834</b>	<b>849 993</b>	<b>1 841</b>	<b>99.8%</b>	<b>1 066 323</b>	<b>1 013 702</b>

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	2020/2021						2019/2020		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Figures in Rand thousand</b>									
<b>3.5 Maintenance</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	282 574	20 360	-	302 934	306 671	(3 737)	101.2%	314 036	314 036
Social contributions	91 030	(19 324)	-	71 706	71 706	-	100.0%	69 903	69 903
	<b>373 604</b>	<b>1 036</b>	-	<b>374 640</b>	<b>378 377</b>	<b>(3 737)</b>	<b>101.0%</b>	<b>383 939</b>	<b>383 939</b>
<b>Goods and services</b>									
Administrative fees	97	(94)	-	3	3	-	100.0%	110	110
Minor assets	228	(95)	-	133	133	-	100.0%	362	362
Catering: Departmental activities	160	(153)	-	7	7	-	100.0%	803	803
Communication	44	165	-	209	209	-	100.0%	45	45
Infrastructure and planning services	35 725	3 971	-	39 696	38 293	1 403	96.5%	24 315	24 315
Legal services	273	-	-	273	273	-	100.0%	8	8
Contractors	14 384	509	5 407	20 300	20 294	6	100.0%	19 472	17 424
Agency and support / outsourced services	27 531	(2 942)	-	24 589	24 589	-	100.0%	52 251	52 251
Fleet services	2 229	(119)	-	2 110	2 110	-	100.0%	37 417	37 417
Inventory: Clothing material and supplies	7 610	877	-	8 487	8 487	-	100.0%	6 625	6 625
Inventory: Fuel, oil and gas	10 271	(2 301)	-	7 970	7 970	-	100.0%	12 319	12 319
Inventory: Materials and supplies	35 722	603	-	36 325	36 325	-	100.0%	56 102	56 103
Consumable supplies	2 531	625	-	3 156	3 156	-	100.0%	1 273	1 273
Consumable: Stationery, printing and office supplies	162	37	-	199	199	-	100.0%	287	287
Property payments	354 693	(1 329)	(5 407)	347 957	341 103	6 854	98.0%	738 976	741 025
Travel and subsistence	7 362	3 296	-	10 658	10 656	2	100.0%	14 762	14 762
Training and development	10	(1)	-	9	10	(1)	111.1%	72	72
Operating payments	380	549	-	929	929	-	100.0%	781	781

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Venues and facilities	-	-	-	-	-	-	-%	2	2
<b>Total current payments</b>	<b>499 412</b>	<b>3 598</b>	<b>-</b>	<b>503 010</b>	<b>494 746</b>	<b>8 264</b>	<b>98.4%</b>	<b>965 982</b>	<b>965 984</b>
<b>Transfers and subsidies</b>	<b>873 016</b>	<b>4 634</b>	<b>-</b>	<b>877 650</b>	<b>873 121</b>	<b>4 529</b>	<b>99.5%</b>	<b>1 349 921</b>	<b>1 349 922</b>
<b>Provinces and municipalities</b>									
<b>Provinces</b>									
Provincial Revenue Funds	-	1	-	1	1	-	100.0%	-	-
<b>Households</b>									
Social benefits	7 832	(227)	-	7 605	7 833	(228)	103.0%	13 993	20 586
<b>Total transfers and subsidies</b>	<b>7 832</b>	<b>(226)</b>	<b>-</b>	<b>7 606</b>	<b>7 834</b>	<b>(228)</b>	<b>103.0%</b>	<b>13 993</b>	<b>20 586</b>
<b>Payments for capital assets</b>									
Machinery and equipment	2 104	-	281	2 385	2 385	-	100.0%	19 094	17 029
<b>Total</b>	<b>882 952</b>	<b>4 408</b>	<b>281</b>	<b>887 641</b>	<b>883 340</b>	<b>4 301</b>	<b>99.5%</b>	<b>1 383 008</b>	<b>1 387 537</b>

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**APPROPRIATION STATEMENT**

		2020/2021				2019/2020				
<b>Figures in Rand thousand</b>										
		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4. Transport Operations</b>										
<b>Sub programme</b>										
Programme Support	4.1	1 957	(133)	-	1 824	1 824	-	100.00%	2 937	2 905
Public Transport Services	4.2	1 114 643	(1 502)	748	1 113 889	1 076 012	37 877	96.60%	1 216 539	1 203 505
Transport Safety and Compliance	4.3	51 843	2 972	-	54 815	54 596	219	99.60%	54 896	54 372
Transport Systems	4.4	17 412	(441)	-	16 971	16 971	-	100.00%	17 419	17 261
Infrastructure Operations	4.5	9 685	(896)	-	8 789	8 788	1	99.99%	9 413	9 314
<b>Subtotal</b>		<b>1 195 540</b>	<b>-</b>	<b>748</b>	<b>1 196 288</b>	<b>1 158 191</b>	<b>38 097</b>	<b>96.8%</b>	<b>1 301 204</b>	<b>1 287 357</b>
<b>Economic classification</b>										
<b>Current payments</b>										
<b>Compensation of employees</b>										
Salaries and wages		68 830	390	-	69 220	69 627	(407)	100.6%	96 017	96 017
Social contributions		13 808	(390)	-	13 418	13 417	1	100.0%	17 346	17 346
		<b>82 638</b>	<b>-</b>	<b>-</b>	<b>82 638</b>	<b>83 044</b>	<b>(406)</b>	<b>100.5%</b>	<b>113 363</b>	<b>113 363</b>
<b>Goods and services</b>										
Administrative fees		351	(342)	-	9	9	-	100.0%	108	108
Advertising		-	127	-	127	127	-	100.0%	177	177
Minor assets		666	(209)	-	457	457	-	100.0%	1 840	1 840
Catering: Departmental activities		185	3	-	188	188	-	100.0%	210	210
Communication		75	(14)	-	61	61	-	100.0%	48	48
Computer services		25	(25)	-	-	-	-	-%	-	-
Consultants: Business and advisory services		8 100	1 055	-	9 155	9 155	-	100.0%	7 552	7 552
Contractors		-	585	-	585	585	-	100.0%	36	36
Fleet services		5	591	-	596	596	-	100.0%	9 052	9 052
Inventory: Clothing material and supplies		730	(203)	-	527	527	-	100.0%	1 901	1 902
Inventory: Fuel, oil and gas		-	-	-	-	-	-	-%	1	1
Inventory: Materials and supplies		-	-	-	-	-	-	-%	83	83

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Inventory: Other supplies	-	100	-	100	100	-	100.0%	-	-
Consumable supplies	-	-	-	-	-	-	-%	75	75
Consumable: Stationery, printing and office supplies	485	(357)	-	128	128	-	100.0%	315	314
Transport provided:	352 368	735	1 459	354 562	361 102	(6 540)	101.8%	436 929	436 929
Departmental activity	9 501	(2 355)	-	7 146	7 147	(1)	100.0%	11 266	11 266
Travel and subsistence	248	(248)	-	-	-	-	-%	-	-
Training and development	110	(16)	-	94	94	-	100.0%	214	214
Operating payments	355	(138)	-	217	217	-	100.0%	145	145
Venues and facilities	373 204	(711)	1 459	373 952	380 493	(6 541)	101.7%	469 952	469 952
<b>Total current payments</b>	<b>455 842</b>	<b>(711)</b>	<b>1 459</b>	<b>456 590</b>	<b>463 537</b>	<b>(6 947)</b>	<b>101.5%</b>	<b>583 315</b>	<b>583 315</b>
<b>Transfers and subsidies</b>									
<b>Public corporations and private enterprises</b>									
<b>Private enterprises</b>									
Other transfers to private enterprises	707 231	-	-	707 231	677 437	29 794	95.8%	670 527	668 654
<b>Households</b>									
Social benefits	530	-	(430)	100	100	-	100.0%	402	402
<b>Total transfers and subsidies</b>	<b>707 761</b>	<b>-</b>	<b>(430)</b>	<b>707 331</b>	<b>677 537</b>	<b>29 794</b>	<b>95.8%</b>	<b>670 929</b>	<b>669 055</b>
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	626	-	-	626	-	626	-%	593	492
<b>Machinery and equipment</b>									
Transport equipment	31 311	711	(281)	31 741	17 119	14 622	53.9%	46 367	34 491
<b>Total payments for capital assets</b>	<b>31 937</b>	<b>711</b>	<b>(281)</b>	<b>32 367</b>	<b>17 119</b>	<b>15 248</b>	<b>52.9%</b>	<b>46 960</b>	<b>34 983</b>
<b>Total</b>	<b>1 195 540</b>	<b>-</b>	<b>748</b>	<b>1 196 288</b>	<b>1 158 193</b>	<b>38 095</b>	<b>96.8%</b>	<b>1 301 204</b>	<b>1 287 353</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4.1 Programme Support</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	930	441	-	1 371	1 371	-	100.0%	2 111	2 110
Social contributions	470	(221)	-	249	249	-	100.0%	317	317
	<b>1 400</b>	<b>220</b>	<b>-</b>	<b>1 620</b>	<b>1 620</b>	<b>-</b>	<b>100.0%</b>	<b>2 428</b>	<b>2 427</b>
<b>Goods and services</b>									
Administrative fees	20	(19)	-	1	1	-	100.0%	12	12
Catering: Departmental activities	-	-	-	-	-	-	-%	4	3
Communication	20	(9)	-	11	11	-	100.0%	20	20
Inventory: Clothing material and supplies	15	(10)	-	5	5	-	100.0%	-	-
Consumable supplies	-	-	-	-	-	-	-%	3	3
Travel and subsistence	502	(415)	-	87	87	-	100.0%	440	441
	<b>557</b>	<b>(453)</b>	<b>-</b>	<b>104</b>	<b>104</b>	<b>-</b>	<b>100.0%</b>	<b>479</b>	<b>479</b>
<b>Total current payments</b>	<b>1 957</b>	<b>(233)</b>	<b>-</b>	<b>1 724</b>	<b>1 724</b>	<b>-</b>	<b>100.0%</b>	<b>2 907</b>	<b>2 905</b>
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	-	100	-	100	100	-	100.0%	-	-
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
	-	-	-	-	-	-	-%	30	-
<b>Total</b>	<b>1 957</b>	<b>(133)</b>	<b>-</b>	<b>1 824</b>	<b>1 824</b>	<b>-</b>	<b>100.0%</b>	<b>2 937</b>	<b>2 905</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4.2 Public Transport Services</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	10 571	(2 308)	-	8 263	8 263	-	100.0%	35 068	35 069
Social contributions	2 394	(905)	-	1 489	1 489	-	100.0%	5 958	5 958
	<b>12 965</b>	<b>(3 213)</b>	<b>-</b>	<b>9 752</b>	<b>9 752</b>	<b>-</b>	<b>100.0%</b>	<b>41 026</b>	<b>41 027</b>
<b>Goods and services</b>									
Administrative fees	138	(136)	-	2	2	-	100.0%	33	33
Minor assets	100	357	-	457	457	-	100.0%	1 840	1 840
Catering: Departmental activities	40	(40)	-	-	-	-	-%	34	34
Communication	20	(5)	-	15	15	-	100.0%	11	11
Consultants: Business and advisory services	8 100	1 055	-	9 155	9 155	-	100.0%	7 552	7 552
Contractors	-	-	-	-	-	-	-%	36	36
Fleet services	-	-	-	-	-	-	-%	9 052	9 052
Inventory: Clothing material and supplies	-	-	-	-	-	-	-%	1 404	1 405
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-%	1	1
Inventory: Materials and supplies	-	-	-	-	-	-	-%	83	83
Consumable supplies	-	-	-	-	-	-	-%	72	72
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-%	64	64
Transport provided: Departmental activity	352 368	735	1 459	354 562	361 102	(6 540)	101.8%	436 929	436 929
Travel and subsistence	2 897	(1 856)	-	1 041	1 041	-	100.0%	3 794	3 794
Training and development	165	(165)	-	-	-	-	-%	-	-
Operating payments	40	(24)	-	16	16	-	100.0%	127	127
Venues and facilities	256	(256)	-	-	-	-	-%	32	32
	<b>364 124</b>	<b>(335)</b>	<b>1 459</b>	<b>365 248</b>	<b>371 788</b>	<b>(6 540)</b>	<b>101.8%</b>	<b>461 064</b>	<b>461 065</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Total current payments</b>	<b>377 089</b>	<b>(3 548)</b>	<b>1 459</b>	<b>375 000</b>	<b>381 540</b>	<b>(6 540)</b>	<b>101.7%</b>	<b>502 090</b>	<b>502 092</b>
<b>Transfers and subsidies</b>									
Public corporations and private enterprises									
Private enterprises	707 231	-	-	707 231	677 437	29 794	95.8%	670 527	668 654
Other transfers to private enterprises									
<b>Households</b>									
Social benefits	530	(100)	(430)	-	-	-	-%	380	379
<b>Total transfers and subsidies</b>	<b>707 761</b>	<b>(100)</b>	<b>(430)</b>	<b>707 231</b>	<b>677 437</b>	<b>29 794</b>	<b>95.8%</b>	<b>670 907</b>	<b>669 033</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	29 793	2 146	(281)	31 658	17 035	14 623	53.8%	43 542	32 380
<b>Total</b>	<b>1 114 643</b>	<b>(1 502)</b>	<b>748</b>	<b>1 113 889</b>	<b>1 076 012</b>	<b>37 877</b>	<b>96.6%</b>	<b>1 216 539</b>	<b>1 203 505</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4.3 Transport Safety and Compliance</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	38 330	1 209	-	39 539	39 946	(407)	101.0%	39 327	39 327
Social contributions	7 461	1 027	-	8 488	8 488	-	100.0%	7 956	7 956
	<b>45 791</b>	<b>2 236</b>	-	<b>48 027</b>	<b>48 434</b>	<b>(407)</b>	<b>100.8%</b>	<b>47 283</b>	<b>47 283</b>
<b>Goods and services</b>									
Administrative fees	31	(28)	-	3	3	-	100.0%	16	16
Advertising	-	127	-	127	127	-	100.0%	177	177
Catering: Departmental activities	-	-	-	-	-	-	-%	7	8
Communication	10	7	-	17	17	-	100.0%	9	9
Fleet services	5	591	-	596	596	-	100.0%	-	-
Inventory: Clothing material and supplies	715	(193)	-	522	522	-	100.0%	497	497
Inventory: Other supplies	-	100	-	100	100	-	100.0%	-	-
Consumable: Stationery, printing and office supplies	140	(105)	-	35	35	-	100.0%	-	-
Travel and subsistence	2 947	1 723	-	4 670	4 670	-	100.0%	4 143	4 143
Operating payments	50	3	-	53	53	-	100.0%	76	76
Venues and facilities	10	(10)	-	-	-	-	-%	-	-
	<b>3 908</b>	<b>2 215</b>	-	<b>6 123</b>	<b>6 123</b>	-	<b>100.0%</b>	<b>4 925</b>	<b>4 926</b>
<b>Total current payments</b>	<b>49 699</b>	<b>4 451</b>	-	<b>54 150</b>	<b>54 557</b>	<b>(407)</b>	<b>100.8%</b>	<b>52 208</b>	<b>52 209</b>
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	-	-	-	-	-	-	-%	22	23
<b>Payments for capital assets</b>									
<b>Buildings and other fixed structures</b>									
Buildings	626	-	-	626	-	626	-%	593	492

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>Machinery and equipment</b>									
Transport equipment	1 518	(1 479)	-	39	39	-	100.0%	2 073	1 648
<b>Total payments for capital assets</b>	<b>2 144</b>	<b>(1 479)</b>	<b>-</b>	<b>665</b>	<b>39</b>	<b>626</b>	<b>5.9%</b>	<b>2 666</b>	<b>2 140</b>
<b>Total</b>	<b>51 843</b>	<b>2 972</b>	<b>-</b>	<b>54 815</b>	<b>54 596</b>	<b>219</b>	<b>99.6%</b>	<b>54 896</b>	<b>54 372</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4.4 Transport Systems</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	12 556	962	-	13 518	13 518	-	100.0%	12 696	12 697
Social contributions	2 259	(141)	-	2 118	2 118	-	100.0%	2 061	2 061
	<b>14 815</b>	<b>821</b>	<b>-</b>	<b>15 636</b>	<b>15 636</b>	<b>-</b>	<b>100.0%</b>	<b>14 757</b>	<b>14 758</b>
<b>Goods and services</b>									
Administrative fees	119	(116)	-	3	3	-	100.0%	33	33
Minor assets	333	(333)	-	-	-	-	-%	-	-
Catering: Departmental activities	115	73	-	188	188	-	100.0%	146	146
Communication	15	(4)	-	11	11	-	100.0%	8	8
Computer services	25	(25)	-	-	-	-	-%	-	-
Contractors	-	104	-	104	104	-	100.0%	-	-
Consumable: Stationery, printing and office supplies	345	(252)	-	93	93	-	100.0%	251	251
Travel and subsistence	1 531	(881)	-	650	650	-	100.0%	1 478	1 478
Training and development	5	(5)	-	-	-	-	-%	-	-
Operating payments	20	5	-	25	25	-	100.0%	11	11
Venues and facilities	89	128	-	217	217	-	100.0%	113	113
	<b>2 597</b>	<b>(1 306)</b>	<b>-</b>	<b>1 291</b>	<b>1 291</b>	<b>-</b>	<b>100.0%</b>	<b>2 040</b>	<b>2 040</b>
<b>Total current payments</b>	<b>17 412</b>	<b>(485)</b>	<b>-</b>	<b>16 927</b>	<b>16 927</b>	<b>-</b>	<b>100.0%</b>	<b>16 797</b>	<b>16 798</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>	-	44	-	44	44	-	100.0%	622	463
<b>Total</b>	<b>17 412</b>	<b>(441)</b>	<b>-</b>	<b>16 971</b>	<b>16 971</b>	<b>-</b>	<b>100.0%</b>	<b>17 419</b>	<b>17 261</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>4.5 Infrastructure Operations</b>									
Economic classification									
<b>Current payments</b>									
Compensation of employees									
Salaries and wages	6 443	86	-	6 529	6 529	-	100.0%	6 815	6 815
Social contributions	1 224	(150)	-	1 074	1 072	2	99.8%	1 054	1 054
	<b>7 667</b>	<b>(64)</b>	<b>-</b>	<b>7 603</b>	<b>7 601</b>	<b>2</b>	<b>100.0%</b>	<b>7 869</b>	<b>7 869</b>
<b>Goods and services</b>									
Administrative fees	43	(43)	-	-	-	-	-%	14	14
Minor assets	233	(233)	-	-	-	-	-%	-	-
Catering: Departmental activities	30	(30)	-	-	-	-	-%	19	19
Communication	10	(3)	-	7	7	-	100.0%	-	-
Contractors	-	481	-	481	481	-	100.0%	-	-
Travel and subsistence	1 624	(926)	-	698	698	-	100.0%	1 411	1 411
Training and development	78	(78)	-	-	-	-	-%	-	-
	<b>2 018</b>	<b>(832)</b>	<b>-</b>	<b>1 186</b>	<b>1 186</b>	<b>-</b>	<b>100.0%</b>	<b>1 444</b>	<b>1 444</b>
<b>Total current payments</b>	<b>9 685</b>	<b>(896)</b>	<b>-</b>	<b>8 789</b>	<b>8 788</b>	<b>1</b>	<b>100.0%</b>	<b>9 313</b>	<b>9 314</b>
<b>Payments for capital assets</b>									
Machinery and equipment	-	-	-	-	-	-	-%	100	-
<b>Total</b>	<b>9 685</b>	<b>(896)</b>	<b>-</b>	<b>8 789</b>	<b>8 788</b>	<b>1</b>	<b>100.0%</b>	<b>9 413</b>	<b>9 314</b>

**APPROPRIATION STATEMENT**

		2020/2021				2019/2020				
Figures in Rand thousand										
		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>5. Community Based Programme</b>										
<b>Sub programme</b>										
Programme Support	5.1	1 354	(73)	(361)	920	895	25	97.28%	954	954
Community Development	5.2	43 702	(2 028)	(438)	41 236	40 866	370	99.10%	41 292	41 236
Innovation and Empowerment	5.3	6 879	69	(1 129)	5 819	5 804	15	99.74%	9 626	9 625
EPWP Co-Ordination and Monitoring	5.4	12 019	2 032	(911)	13 140	12 981	159	98.79%	13 842	13 733
<b>Subtotal</b>		<b>63 954</b>	<b>-</b>	<b>(2 839)</b>	<b>61 115</b>	<b>60 546</b>	<b>569</b>	<b>99.1%</b>	<b>65 714</b>	<b>65 548</b>
<b>Economic classification</b>										
<b>Current payments</b>										
<b>Compensation of employees</b>										
Salaries and wages		42 239	1 118	(387)	42 970	42 970	-	100.0%	38 354	38 354
Social contributions		5 521	(1 118)	-	4 403	4 402	1	100.0%	4 161	4 160
		<b>47 760</b>	<b>-</b>	<b>(387)</b>	<b>47 373</b>	<b>47 372</b>	<b>1</b>	<b>100.0%</b>	<b>42 515</b>	<b>42 514</b>
<b>Goods and services</b>										
Administrative fees		144	(74)	(41)	29	29	-	100.0%	133	133
Advertising		326	-	(245)	81	81	-	100.0%	199	199
Minor assets		15	112	-	127	127	-	100.0%	-	-
Catering: Departmental activities		109	(50)	(58)	1	1	-	100.0%	185	186
Communication		52	(3)	5	54	53	1	98.1%	-	-
Consultants: Business and advisory services		83	-	(83)	-	-	-	-%	2 730	2 730
Agency and support / outsourced services		312	(312)	-	-	-	-	-%	-	-
Inventory: Clothing material and supplies		250	152	(200)	202	202	-	100.0%	258	258
Consumable supplies		310	219	-	529	520	9	98.3%	527	527
Consumable: Stationery, printing and office supplies		116	(43)	-	73	73	-	100.0%	7	7
Travel and subsistence		5 884	(1 060)	(1 679)	3 145	3 145	-	100.0%	5 706	5 651
Training and development		7 421	1 027	-	8 448	8 448	-	100.0%	12 927	12 927

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Figures in Rand thousand	2020/2021					2019/2020			
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Operating payments	72	32	-	104	104	-	100.0%	92	91
Venues and facilities	100	-	(100)	-	-	-	-%	-	-
<b>Total current payments</b>	<b>15 194</b>	<b>-</b>	<b>(2 401)</b>	<b>12 793</b>	<b>12 783</b>	<b>10</b>	<b>99.9%</b>	<b>22 764</b>	<b>22 709</b>
<b>Transfers and subsidies</b>	<b>62 954</b>	<b>-</b>	<b>(2 788)</b>	<b>60 166</b>	<b>60 155</b>	<b>11</b>	<b>100.0%</b>	<b>65 279</b>	<b>65 223</b>
<b>Households</b>	106	-	(51)	55	55	-	100.0%	265	265
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>	894	-	-	894	336	558	37.6%	170	60
Transport equipment									
<b>Total</b>	<b>63 954</b>	<b>-</b>	<b>(2 839)</b>	<b>61 115</b>	<b>60 546</b>	<b>569</b>	<b>99.1%</b>	<b>65 714</b>	<b>65 548</b>

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Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>5.1 Programme Support</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	580	5	-	585	585	-	100.0%	588	588
Social contributions	183	(32)	-	151	151	-	100.0%	146	146
	<b>763</b>	<b>(27)</b>	<b>-</b>	<b>736</b>	<b>736</b>	<b>-</b>	<b>100.0%</b>	<b>734</b>	<b>734</b>
<b>Goods and services</b>									
Administrative fees	32	-	(10)	22	22	-	100.0%	18	19
Catering: Departmental activities	8	-	(8)	-	-	-	-%	-	-
Travel and subsistence	526	(46)	(343)	137	138	(1)	100.7%	176	176
Training and development	-	-	-	-	-	-	-%	26	26
	<b>566</b>	<b>(46)</b>	<b>(361)</b>	<b>159</b>	<b>160</b>	<b>(1)</b>	<b>100.6%</b>	<b>220</b>	<b>221</b>
<b>Total current payments</b>	<b>1 329</b>	<b>(73)</b>	<b>(361)</b>	<b>895</b>	<b>895</b>	<b>-</b>	<b>100.0%</b>	<b>954</b>	<b>954</b>
<b>Payments for capital assets</b>									
Machinery and equipment	25	-	-	25	-	25	-%	-	-
<b>Total</b>	<b>1 354</b>	<b>(73)</b>	<b>(361)</b>	<b>920</b>	<b>895</b>	<b>25</b>	<b>97.3%</b>	<b>954</b>	<b>954</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>5.2 Community Development</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	28 457	(804)	(387)	27 266	27 266	-	100.0%	22 638	22 638
Social contributions	3 951	(1 763)	-	2 188	2 188	-	100.0%	2 042	2 042
	<b>32 408</b>	<b>(2 028)</b>	<b>(387)</b>	<b>29 454</b>	<b>29 454</b>	<b>-</b>	<b>100.0%</b>	<b>24 680</b>	<b>24 680</b>
<b>Goods and services</b>									
Administrative fees	61	(61)	-	-	-	-	-%	52	51
Advertising	81	-	-	81	81	-	100.0%	199	199
Minor assets	15	112	-	127	127	-	100.0%	-	-
Catering: Departmental activities	49	(49)	-	-	-	-	-%	68	68
Communication	37	(3)	-	34	34	-	100.0%	-	-
Agency and support / outsourced services	312	(312)	-	-	-	-	-%	-	-
Inventory: Clothing material and supplies	50	152	-	202	202	-	100.0%	258	258
Consumable supplies	310	219	-	529	520	9	98.3%	527	527
Consumable: Stationery, printing and office supplies	116	(43)	-	73	73	-	100.0%	7	7
Travel and subsistence	2 193	(496)	-	1 697	1 697	-	100.0%	2 551	2 496
Training and development	7 421	1 027	-	8 448	8 448	-	100.0%	12 901	12 901
Operating payments	72	(7)	-	65	65	-	100.0%	49	49
	<b>10 717</b>	<b>539</b>	<b>-</b>	<b>11 256</b>	<b>11 247</b>	<b>9</b>	<b>99.9%</b>	<b>16 612</b>	<b>16 556</b>
<b>Total current payments</b>	<b>43 125</b>	<b>(2 028)</b>	<b>(387)</b>	<b>40 710</b>	<b>40 701</b>	<b>9</b>	<b>100.0%</b>	<b>41 292</b>	<b>41 236</b>
<b>Transfers and subsidies</b>									
<b>Households</b>									
Social benefits	106	-	(51)	55	55	-	100.0%	-	-
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									

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APPROPRIATION STATEMENT

Figures in Rand thousand	2020/2021			2019/2020					
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Transport equipment	471	-	-	471	111	360	23.6%	-	-
<b>Total</b>	<b>43 702</b>	<b>(2 028)</b>	<b>(438)</b>	<b>41 236</b>	<b>40 866</b>	<b>370</b>	<b>99.1%</b>	<b>41 292</b>	<b>41 236</b>

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**APPROPRIATION STATEMENT**

<b>Figures in Rand thousand</b>		<b>2020/2021</b>		<b>2019/2020</b>					
	<b>Adjusted Appropriation</b>	<b>Shifting of Funds</b>	<b>Virement</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>	<b>Variance</b>	<b>Expenditure as % of final appropriation</b>	<b>Final Appropriation</b>	<b>Actual Expenditure</b>
<b>5.3 Innovation and Empowerment</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	4 889	(271)	-	4 618	4 618	-	100.0%	4 975	4 975
Social contributions	462	340	-	802	802	-	100.0%	770	769
	<b>5 351</b>	<b>69</b>	<b>-</b>	<b>5 420</b>	<b>5 420</b>	<b>-</b>	<b>100.0%</b>	<b>5 745</b>	<b>5 744</b>
<b>Goods and services</b>									
Administrative fees	31	-	(31)	-	-	-	-%	18	18
Advertising	245	-	(245)	-	-	-	-%	-	-
Catering: Departmental activities	50	-	(50)	-	-	-	-%	-	-
Communication	-	-	8	8	8	-	100.0%	-	-
Consultants: Business and advisory services	83	-	(83)	-	-	-	-%	2 730	2 730
Inventory: Clothing material and supplies	200	-	(200)	-	-	-	-%	-	-
Travel and subsistence	904	-	(528)	376	376	-	100.0%	868	868
	<b>1 513</b>	<b>-</b>	<b>(1 129)</b>	<b>384</b>	<b>384</b>	<b>-</b>	<b>100.0%</b>	<b>3 616</b>	<b>3 616</b>
<b>Total current payments</b>	<b>6 864</b>	<b>69</b>	<b>(1 129)</b>	<b>5 804</b>	<b>5 804</b>	<b>-</b>	<b>100.0%</b>	<b>9 361</b>	<b>9 360</b>
<b>Transfers and subsidies</b>									
Households	-	-	-	-	-	-	-%	265	265
<b>Payments for capital assets</b>									
Machinery and equipment	15	-	-	15	-	15	-%	-	-
<b>Total</b>	<b>6 879</b>	<b>69</b>	<b>(1 129)</b>	<b>5 819</b>	<b>5 804</b>	<b>15</b>	<b>99.7%</b>	<b>9 626</b>	<b>9 625</b>

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**APPROPRIATION STATEMENT**

Figures in Rand thousand	2020/2021				2019/2020				
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
<b>5.4 EPWP Co-Ordination and Monitoring</b>									
<b>Economic classification</b>									
<b>Current payments</b>									
<b>Compensation of employees</b>									
Salaries and wages	8 313	2 188	-	10 501	10 501	-	100.0%	10 153	10 153
Social contributions	925	337	-	1 262	1 261	1	99.9%	1 203	1 203
	<b>9 238</b>	<b>2 525</b>	<b>-</b>	<b>11 763</b>	<b>11 762</b>	<b>1</b>	<b>100.0%</b>	<b>11 356</b>	<b>11 356</b>
<b>Goods and services</b>									
Administrative fees	20	(13)	-	7	7	-	100.0%	45	45
Catering: Departmental activities	2	(1)	-	1	1	-	100.0%	117	118
Communication	15	-	(3)	12	12	-	100.0%	-	-
Travel and subsistence	2 261	(518)	(808)	935	935	-	100.0%	2 111	2 111
Operating payments	-	39	-	39	39	-	100.0%	43	43
Venues and facilities	100	-	(100)	-	-	-	-%	-	-
	<b>2 398</b>	<b>(493)</b>	<b>(911)</b>	<b>994</b>	<b>994</b>	<b>-</b>	<b>100.0%</b>	<b>2 316</b>	<b>2 317</b>
<b>Total current payments</b>	<b>11 636</b>	<b>2 032</b>	<b>(911)</b>	<b>12 757</b>	<b>12 756</b>	<b>1</b>	<b>100.0%</b>	<b>13 672</b>	<b>13 673</b>
<b>Payments for capital assets</b>									
<b>Machinery and equipment</b>									
Transport equipment	383	-	-	383	225	158	58.7%	170	60
<b>Total</b>	<b>12 019</b>	<b>2 032</b>	<b>(911)</b>	<b>13 140</b>	<b>12 981</b>	<b>159</b>	<b>98.8%</b>	<b>13 842</b>	<b>13 733</b>

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**NOTES TO THE APPROPRIATION STATEMENT**

- 1. Detail of transfers and subsidies as per Appropriation Act (after Virement):**Detail of these transactions can be viewed in the note on Transfers and subsidies, disclosure notes and Annexure 1 (A-H) to the annual financial statements.
- 2. Detail of specifically and exclusively appropriated amounts voted (after Virement):**Detail of these transactions can be viewed in note 1 Annual appropriation to the annual financial statements.
- 3. Detail on payments for financial assets:**Details of these transactions per programme can be viewed in the note on Payments for financial assets to the annual financial statements.
- 4. Explanations of material variances from Amounts Voted (after Virement):**

**4.1 Per programme**

Figures in Rand thousand

	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
Administration	302 730	302 730	-	-%
Public Works Infrastructure	1 133 826	1 133 676	150	-%
Transport Infrastructure	1 933 051	1 928 080	4 971	0.3%
Transport Operations	1 196 288	1 158 193	38 095	3.2%
Community Based Programmes	61 115	60 546	569	0.9%

Programme 1, 2, 3 and 5: No variance

Programme 4: The variance results from savings realised on transfers and subsidies economic classification due to national lock down during covid 19 pandemic.

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**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

Figures in Rand thousand

	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
<b>Current payments</b>				
Compensation of employees	1 007 781	1 012 126	(4 345)	-%
Goods and services	1 339 261	1 339 261	-	-%
<b>Transfers and subsidies</b>				
Provinces and municipalities	323 362	354 896	(31 534)	(10)%
Departmental agencies and accounts	51	-	51	100%
Public corporations and private enterprises	707 231	677 437	29 794	4%
Households	12 261	13 656	(1 395)	(11)%
<b>Payments for capital assets</b>				
Buildings and other fixed structures	1 163 278	1 130 951	32 327	3%
Machinery and equipment	42 539	27 009	15 530	37%
Land and subsoil assets	30 000	30 013	(13)	-%
Intangible assets	1 000	765	235	24%
<b>Payments for financial assets</b>	246	246	-	-%

Provinces and Municipalities: The variance results from arrear municipal rates and taxes paid.

Public Corporations and Private Enterprises: The variance results from savings realised on transfers and subsidies economic classification due to national lock down during covid 19 pandemic.

Buildings and Other Fixed Structures: The variance results from savings realised on Parliamentary Village project.

Machinery and Equipment: The variance results from savings realised on Scholar Transport Capital Expenditure portion.

**4.3 Per conditional grant**

	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
Figures in Rand thousand				
Provincial Roads Maintenance Grant	957 859	955 211	2 648	-%
Public Transport Operations Grants	676 941	643 709	33 232	5%
Expanded Public Works Programme Incentive Grant	7 342	7 271	71	1%

The variance results from savings realised from Public Transport Operations Grant on transfers and subsidies economic classification due to national lock down during covid 19 pandemic.

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**STATEMENT OF FINANCIAL PERFORMANCE**

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
<b>Revenue</b>			
Annual appropriation	1	4 627 010	5 458 228
<b>Expenditure</b>			
<b>Current expenditure</b>			
Compensation of employees	4	1 012 128	1 017 852
Goods and services	5	1 336 127	1 893 699
<b>Total current expenditure</b>		<b>2 348 255</b>	<b>2 911 551</b>
<b>Transfers and subsidies</b>			
Transfers and subsidies	7	1 045 990	937 765
<b>Expenditure for capital assets</b>			
Tangible assets	8	1 187 970	1 506 602
Intangible assets	8	765	-
<b>Total expenditure for capital assets</b>		<b>1 188 735</b>	<b>1 506 602</b>
Payments for financial assets	6	246	-
<b>Total expenditure</b>		<b>4 583 226</b>	<b>5 355 918</b>
<b>Surplus for the year</b>		<b>43 784</b>	<b>102 310</b>
<b>Reconciliation of Net Surplus/(Deficit) for the year</b>			
Voted funds			
Annual appropriation		7 832	100 045
Conditional grants		35 952	2 265
		<b>43 784</b>	<b>102 310</b>

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**STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2021**

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
<b>Assets</b>			
<b>Current Assets</b>			
Cash and cash equivalents	9	-	15 868
Receivables	10	63 659	92 732
		<b>63 659</b>	<b>108 600</b>
<b>Non-Current Assets</b>			
Receivables	10	684	938
<b>Total Assets</b>		<b>64 343</b>	<b>109 538</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Voted funds to be surrendered to the Revenue Fund	11	16 266	102 310
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	12	2 144	3 551
Bank overdraft	13	39 553	-
Payables	14	4 155	1 365
		<b>62 118</b>	<b>107 226</b>
<b>Total Liabilities</b>		<b>62 118</b>	<b>107 226</b>
		<b>2 225</b>	<b>2 312</b>
<b>Represented by:</b>			
Recoverable revenue		2 225	2 312

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**STATEMENT OF CHANGES IN NET ASSETS**

Figures in Rand thousand	Note	2020/2021	2019/2020
<b>Recoverable revenue</b>			
Opening balance		2 312	2 434
Transfers:			
Debts revised		-	(8)
Debts recovered (incl in dept receipts)		(89)	(147)
Debts raised		2	33
<b>Closing balance</b>		<b>2 225</b>	<b>2 312</b>

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**CASH FLOW STATEMENT**

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Annual appropriated funds received	1.1	4 627 010	5 458 228
Departmental revenue received		16 697	23 002
Interest received	2.3	2 422	4 166
		<b>4 646 129</b>	<b>5 485 396</b>
Net (increase)/decrease in working capital		31 863	8 136
Surrendered to Revenue Fund		(153 777)	(165 825)
Current payments		(2 348 255)	(2 911 551)
Payments for financial assets		(246)	-
Transfers and subsidies paid		(1 045 990)	(937 765)
<b>Net cash flow available from operating activities</b>	15	<b>1 129 724</b>	<b>1 478 391</b>
<b>Cash flows from investing activities</b>			
Payments for capital assets	8	(1 188 735)	(1 506 602)
Proceeds from sale of capital assets	2.4	3 423	2 506
(Increase)/decrease in non-current receivables	10	254	586
<b>Net cash flows from investing activities</b>		<b>(1 185 058)</b>	<b>(1 503 510)</b>
<b>Cash flows from financing activities</b>			
Increase/(decrease) in net assets		(87)	(122)
<b>Net cash flows from financing activities</b>		<b>(87)</b>	<b>(122)</b>
Cash and cash equivalents at beginning of period		15 868	13 591
Net increase/(decrease) in cash and cash equivalents		(55 421)	(25 241)
<b>Cash and cash equivalents at the end of the year</b>	16	<b>(39 553)</b>	<b>15 868</b>

## ACCOUNTING POLICIES

### Summary of significant accounting policies

The annual financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the annual financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the annual financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.

#### 1. Basis of preparation

The annual financial statements have been prepared in accordance with the Modified Cash Standard.

#### 2. Going concern

The annual financial statements have been prepared on a going concern basis.

#### 3. Presentation currency

Amounts have been presented in the currency of the South African Rand (R'000') which is also the functional currency of the department.

#### 4. Rounding

Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000').

#### 5. Foreign currency translation

Cash flows arising from foreign currency transactions are translated into South African Rand using the spot exchange rates prevailing at the date of payment / receipt.

#### 6. Comparative information

##### 6.1 Prior period comparative information

Prior period comparative information has been presented in the current year's annual financial statements. Where necessary figures included in the prior period annual financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's annual financial statements.

##### 6.2 Current year comparison with budget

A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.

#### 7. Revenue

##### 7.1 Appropriated funds

Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).

Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective.

The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.

##### 7.2 Departmental revenue

Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.

Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.

##### 7.3 Accrued departmental revenue

Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the annual financial statements when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and
- the amount of revenue can be measured reliably.

Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.

Write offs are made according to the department's debt write off policy.

#### 8. Expenditure

##### 8.1 Compensation of employees

##### 8.1.1 Salaries and wages

Salaries and wages are recognised in the statement of financial performance on the date of payment.

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## ACCOUNTING POLICIES

### 8.1.2 Social contributions

Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.

Social contributions made by the department in respect of ex employees are classified as transfers to households in the statement of financial performance on the date of payment.

### 8.2 Other expenditure

Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.

### 8.3 Accruals and payables not recognised

Accruals and payables not recognised are recorded in the notes to the annual financial statements at cost at the reporting date.

### 8.4 Leases

#### 8.4.1 Operating leases

Operating lease payments made during the reporting date are recognised as current expenditure in the statement of financial performance on the date of payment.

The operating lease commitments are recorded in the notes to the annual financial statements.

#### 8.4.2 Finance leases

Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment.

The finance lease commitments are recorded in the notes to the annual financial statements and are not apportioned between the capital and interest portions.

Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:

- cost, being the fair value of the asset; or
- the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.

### 9. Cash and cash equivalents

Cash and cash equivalents are stated at cost in the statement of financial position.

Bank overdrafts are shown separately on the face of the statement of financial position as a current liability.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short term highly liquid investments and bank overdrafts.

### 10. Loans and receivables

Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written off. Write offs are made according to the department's write off policy.

### 11. Payables

Payables recognised in the statement of financial position are recognised at cost.

### 12. Capital assets

#### 12.1 Immovable capital assets

Immovable assets reflected in the asset register of the department are recorded in the notes to the annual financial statements at cost or fair value where the cost cannot be determined reliably. Immovable assets acquired in a non exchange transaction are recorded at fair value at the date of acquisition. Immovable assets are subsequently carried in the asset register at cost and are not currently subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

Additional information on immovable assets not reflected in the assets register is provided in the notes to annual financial statements.

#### 12.2 Movable capital assets

Movable capital assets are initially recorded in the notes to the annual financial statements at cost. Movable capital assets acquired through a non exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature forms part of the cost of the existing asset when ready for use.

#### 12.3 Intangible assets

Intangible assets are initially recorded in the notes to the annual financial statements at cost. Intangible assets acquired through a non exchange transaction are measured at fair value as at the date of acquisition.

Internally generated intangible assets are recorded in the notes to the annual financial statements when the department commences the development phase of the project.

Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.

## ACCOUNTING POLICIES

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1. Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment. Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

### 12.4 Project costs: Work in progress

Expenditure of a capital nature is initially recognised in the statement of financial performance at cost when paid. Amounts paid towards capital projects are separated from the amounts recognised and accumulated in work in progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register. Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion.

## 13. Provisions and contingents

### 13.1 Provisions

Provisions are recorded in the notes to the annual financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.

### 13.2 Contingent liabilities

Contingent liabilities are recorded in the notes to the annual financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.

### 13.3 Contingent assets

Contingent assets are recorded in the notes to the annual financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non occurrence of one or more uncertain future events not within the control of the department.

### 13.4 Commitments

Commitments (other than for transfers and subsidies) are recorded at cost in the notes to the annual financial statements when there is a contractual arrangement or an approval by management in a manner that raises a valid expectation that the department will discharge its responsibilities thereby incurring future expenditure that will result in the outflow of cash.

## 14. Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is recorded in the notes to the annual financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred. Fruitless and wasteful expenditure is removed from the notes to the annual financial statements when it is resolved or transferred to receivables for recovery. Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de recognised when settled or subsequently written off as irrecoverable.

## 15. Irregular expenditure

Irregular expenditure is recorded in the notes to the annual financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note. Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery, not condoned and removed or written off. Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de recognised when settled or subsequently written off as irrecoverable.

## 16. Changes in accounting policies, accounting estimates and errors

Changes in accounting policies that are affected by management have been applied retrospectively in accordance with MCS requirements, except to the extent that it is impracticable to determine the period specific effects or the cumulative effect of the change in policy. In such instances the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable. Changes in accounting estimates are applied prospectively in accordance with MCS requirements. Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

## 17. Events after the reporting date

Events after the reporting date that are classified as adjusting events have been accounted for in the annual financial statements. The events after the reporting date that are classified as non adjusting events after the reporting date have been disclosed in the notes to the annual financial statements.

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## ACCOUNTING POLICIES

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### 18. Recoverable revenue

Amounts are recognised as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written off. 19. Related party transactions

Related party transactions within the Minister/MEC's portfolio are recorded in the notes to the annual financial statements when the transaction is not at arm's length. The number of individuals and the full compensation of key management personnel is recorded in the notes to the annual financial statements.

### 20. Inventories

At the date of acquisition, inventories are recognised at cost in the statement of financial performance.

Where inventories are acquired as part of a non exchange transaction, the inventories are measured at fair value as at the date of acquisition.

Inventories are subsequently measured at the lower of cost and net realisable value or where intended for distribution (or consumed in the production of goods for distribution) at no or a nominal charge, the lower of cost and current replacement value.

The cost of inventories is assigned by using the weighted average cost basis.

### 21. Employee benefits

The value of each major class of employee benefit obligation (accruals, payables not recognised and provisions) is disclosed in the Employee benefits note.

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Figures in Rand thousand Note      2020/2021      2019/2020

**1. Annual appropriation****1.1 Annual appropriation**

Included are funds appropriated in terms of the Appropriation Act (and the Adjustments Appropriation Act) for National Departments (Voted funds) and Provincial Departments:

	Final Appropriation	Actual Funds Received	Final Appropriation	Appropriation received
Administration	302 730	302 730	248 378	248 378
Public Works Infrastructure	1 133 826	1 133 826	1 220 415	1 220 415
Transport Infrastructure	1 933 051	1 933 051	2 622 517	2 622 517
Transport Operations	1 196 288	1 196 288	1 301 204	1 301 204
Community Based Programmes	61 115	61 115	65 714	65 714
<b>Total</b>	<b>4 627 010</b>	<b>4 627 010</b>	<b>5 458 228</b>	<b>5 458 228</b>

**1.2 Conditional grants**

Total grants received	31	1 642 142	2 214 243
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**2. Departmental revenue**

Sales of goods and services other than capital assets	2.1	9 033	11 145
Fines, penalties and forfeits	2.2	6 782	9 059
Interest, dividends and rent on land	2.3	2 422	4 166
Sales of capital assets	2.4	3 423	2 506
Transactions in financial assets and liabilities	2.5	882	2 798
<b>Total revenue collected</b>		<b>22 542</b>	<b>29 674</b>
Less: Own revenue included in appropriation	12	22 542	29 674
<b>Departmental revenue collected</b>		<b>-</b>	<b>-</b>

**2.1 Sales of goods and services other than capital assets**

Sales by market establishment	4 554	4 695
Administrative fees	1 459	2 496
Other sales	2 969	3 859

<b>Sales of goods and services produced by the department</b>	<b>8 982</b>	<b>11 050</b>
Sales of scrap, waste and other used current goods	51	95
<b>Total</b>	<b>9 033</b>	<b>11 145</b>

The other sales includes services rendered for the following: boarding services, commission for insurance and garnishee, domestic services, rental for capital assets and sales for scrap and waste.

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>2.2 Fines, penalties and forfeits</b>			
Fines		6 782	9 059
<b>2.3 Interest, dividends and rent on land</b>			
Interest		2 422	4 166
<b>2.4 Sales of capital assets</b>			
<b>Tangible assets</b>			
Machinery and equipment	27	3 423	2 506
<b>2.5 Transactions in financial assets and liabilities</b>			
Receivables		225	289
Stale cheques written back		-	4
Other receipts including recoverable revenue		657	2 505
<b>Total</b>	<b>2</b>	<b>882</b>	<b>2 798</b>
<b>3. Aid assistance</b>			
<b>3.1 Donations received in kind (not included in the main note)</b>			
<b>List in kind donations received</b>			
Motor Vehicles		8 280	-
<b>4. Compensation of employees</b>			
<b>4.1 Salaries and wages</b>			
Basic salary		663 610	677 077
Performance award		7 769	19 151
Service based		2 164	2 186
Compensative/circumstantial		45 755	34 699
Other non-pensionable allowances		131 266	128 008
<b>Total</b>		<b>850 564</b>	<b>861 121</b>
<b>4.2 Social contributions</b>			
<b>Employer contributions</b>			
Pension		83 501	85 742
Medical		76 036	70 429
Bargaining council		434	268
Insurance		1 593	292
<b>Total</b>		<b>161 564</b>	<b>156 731</b>
<b>Total compensation of employees</b>		<b>1 012 128</b>	<b>1 017 852</b>
Average number of employees		2 605	2 724

The other non-pensionable allowances relates to capital remuneration, housing allowance and non-pensionable allowance.

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>5. Goods and services</b>			
Administrative fees		334	1 611
Advertising		719	829
Minor assets	5.1	1 095	2 695
Catering		447	2 246
Communication		16 757	15 884
Computer services	5.2	1 349	507
Consultants: Business and advisory services		13 269	16 262
Infrastructure and planning services		98 199	72 971
Legal services		10 554	12 521
Contractors		31 339	28 406
Agency and support / outsourced services		26 723	54 470
Audit cost - external	5.3	12 467	9 959
Fleet services		41 943	46 471
Inventory	5.4	59 817	86 950
Consumables	5.5	19 800	20 570
Operating leases		37 208	33 172
Property payments	5.6	526 845	939 907
Transport provided as part of the departmental activities		361 102	436 929
Travel and subsistence	5.7	62 896	91 229
Venues and facilities		217	224
Training and development		9 283	15 389
Other operating expenditure	5.8	3 764	4 497
<b>Total</b>		<b>1 336 127</b>	<b>1 893 699</b>

The other operating expenditure item relates to competency licences, non-life insurance premium, printing and publication services, membership for professional bodies and resettlement cost.

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>5.1 Minor assets</b>			
<b>Tangible assets</b>			
Machinery and equipment		1 095	846
Transport assets		-	1 849
		<b>1 095</b>	<b>2 695</b>
<b>5.2 Computer services</b>			
SITA computer services		444	462
External computer service providers		905	45
<b>Total</b>	<b>5</b>	<b>1 349</b>	<b>507</b>
<b>5.3 Audit cost - external</b>			
Regularity audits		12 467	9 959
<b>5.4 Inventory</b>			
Clothing material and accessories		10 112	10 105
Fuel, oil and gas		9 325	13 111
Materials and supplies		40 280	63 734
Other supplies	5.4.1	100	-
<b>Total</b>	<b>5</b>	<b>59 817</b>	<b>86 950</b>
<b>5.4.1 Other supplies</b>			
Other		100	-

The other supplies is inventory ammunition and security supplies]

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>5.5 Consumables</b>			
Uniform and clothing		6 105	2 810
Household supplies		3 916	3 983
IT consumables		18	16
Other consumables		396	72
<b>Consumable supplies</b>		<b>10 435</b>	<b>6 881</b>
Stationery, printing and office supplies		9 365	13 689
<b>Total</b>	<b>5</b>	<b>19 800</b>	<b>20 570</b>

The other consumables item relates to medical supplies, gifts and awards and medical kit.

**5.6 Property payments**

Municipal services		46 358	43 934
Property management fees		-	383
Property maintenance and repairs		462 400	812 328
Other		18 087	83 262
<b>Total</b>	<b>5</b>	<b>526 845</b>	<b>939 907</b>

The other items relates to gardening and cleaning services, firefighting, gas, pest control, contracted maintenance of property, water, electricity and waste removal.

**5.7 Travel and subsistence**

Local		62 896	91 205
Foreign		-	24
<b>Total</b>	<b>5</b>	<b>62 896</b>	<b>91 229</b>

**5.8 Other operating expenditure**

Professional bodies, membership and subscription fees		172	208
Resettlement costs		10	112
Other		3 582	4 177
<b>Total</b>	<b>5</b>	<b>3 764</b>	<b>4 497</b>

The other item relates to competency licences, non-life insurance premium, printing and publication services.

**6. Payments for financial assets**

Theft	6.2	246	-
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**6.1 Debts written off****6.2 Details of theft****Nature of theft**

Debts written off		246	-
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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>7. Transfers and subsidies</b>			
Provinces and municipalities	32	354 896	243 619
Departmental agencies and accounts	Annexure 11	-	31
Public corporations and private enterprises	Annexure 1D	677 437	668 654
Households	Annexure 1G	13 657	25 461
<b>Total</b>		<b>1 045 990</b>	<b>937 765</b>

**8. Expenditure for capital assets**

**Tangible assets**

Buildings and other fixed structures	29	1 130 951	1 449 188
Machinery and equipment	27	27 006	57 414
Land and subsoil assets	29	30 013	-
		<b>1 187 970</b>	<b>1 506 602</b>

**Intangible assets**

Software	28	765	-
<b>Total</b>		<b>1 188 735</b>	<b>1 506 602</b>

**8.1 Analysis of funds utilised to acquire capital assets - 2020/2021**

Figures in Rand thousand	Voted funds	Total
<b>Tangible assets</b>		
Buildings and other fixed structures	1 130 951	1 130 951
Machinery and equipment	27 006	27 006
Land and subsoil assets	30 013	30 013
	<b>1 187 970</b>	<b>1 187 970</b>
<b>Intangible assets</b>		
Software	765	765
<b>Total</b>	<b>1 188 735</b>	<b>1 188 735</b>

**8.2 Analysis of funds utilised to acquire capital assets - 2019/2020**

Figures in Rand thousand	Voted funds	Total
<b>Tangible assets</b>		
Buildings and other fixed structures	1 449 188	1 449 188
Machinery and equipment	57 414	57 414
	<b>1 506 602</b>	<b>1 506 602</b>

**8.3 Finance lease expenditure included in expenditure for capital assets**

**Tangible assets**

Machinery and equipment	16 983	31 899
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**9. Cash and cash equivalents**

Consolidated paymaster general account	-	15 868
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Figures in Rand thousand	Note	2020/2021			2019/2020		
<b>10. Receivables</b>							
	Note	Current	Non-current	Total	Current	Non-current	Total
Claims recoverable	10.1	11 662	-	11 662	4 195	-	4 195
Staff debt	10.2	139	3	142	193	2	195
Other receivables	10.3	51 858	681	52 539	88 344	936	89 280
<b>Total</b>		<b>63 659</b>	<b>684</b>	<b>64 343</b>	<b>92 732</b>	<b>938</b>	<b>93 670</b>
<b>10.1 Claims recoverable</b>							
Provincial departments						11 662	4 195
<b>10.2 Staff debt</b>							
Employees						142	194
<b>10.3 Other receivables</b>							
Suppliers						51 292	86 884
Rental (Business and Housing)						969	1 267
Eskom account						-	924
Ex-Employees						158	84
Sal:Tax debt						41	41
Sal:Reversal Control:CA						75	73
Sal:Deduction Disallowance:CA						4	7
<b>Total</b>					<b>10</b>	<b>52 539</b>	<b>89 280</b>
<b>11. Voted funds to be surrendered to the Revenue Fund</b>							
Opening balance						102 310	135 946
Transferred from statement of financial performance (as restated)						43 784	102 310
Paid during the year						(129 828)	(135 946)
<b>Closing balance</b>						<b>16 266</b>	<b>102 310</b>
<b>12. Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund</b>							
Opening balance						3 551	3 756
Own revenue included in appropriation					2	22 542	29 674
Paid during the year						(23 949)	(29 879)
<b>Closing balance</b>						<b>2 144</b>	<b>3 551</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>13. Bank overdraft</b>			
Consolidated paymaster general account		39 553	-
<b>14. Payables - current</b>			
Clearing accounts	14.1	3 384	707
Other payables	14.2	771	658
<b>Total</b>		<b>4 155</b>	<b>1 365</b>
<b>14.1 Clearing accounts</b>			
Sal:ACB Recall:CA		87	201
Sal:Income Tax:CL		2 709	264
Sal:GEHS Refund Control:CL		527	130
Rental and Municipal Service Refund		-	106
Department of Economic Development and Tourism		-	6
Sal: Pension fund:CL		61	-
<b>Total</b>	<b>14</b>	<b>3 384</b>	<b>707</b>
<b>14.2 Other payables</b>			
Public Service Sector Education and Training Authority		600	600
Department of Health		-	26
Department of Justice		-	6
Eskom:Amajuba Project		-	26
Kgwerano Financial Services		167	-
Department of Agriculture,Rural Development, Land & Environmental Affairs		4	-
<b>Total</b>	<b>14</b>	<b>771</b>	<b>658</b>
<b>15. Net cash flow available from operating activities</b>			
Net surplus as per Statement of Financial Performance		43 784	102 310
Add back non cash/cash movements not deemed operating activities			
(Increase)/decrease in receivables		29 073	9 069
Increase/(decrease) in payables – current		2 790	(933)
Proceeds from sale of capital assets		(3 423)	(2 506)
Expenditure on capital assets		1 188 735	1 506 602
Surrenders to Revenue Fund		(153 777)	(165 825)
Own revenue included in appropriation		22 542	29 674
<b>Net cash flow generated by operating activities</b>		<b>1 129 724</b>	<b>1 478 391</b>
<b>16. Reconciliation of cash and cash equivalents for cash flow purposes</b>			
Consolidated paymaster general account		(39 553)	15 868

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**17. Contingent liabilities and contingent assets****17.1 Contingent liabilities**

Liable to	Nature	Annex 3B	322 499	295 010
Claims against the department				

The contingent liabilities are recorded at an amount as per the claims due to lack of expertise to assess the high volume of cases on their merits. The Court is yet to confirm actual amounts payable and timing thereof. The department has no re-imbursement against these liabilities.

The Labour Appeal Court (LAC) declared the salary increases for the 2020/2021 financial year unlawful and invalid. The LAC ruling has been appealed and referred to the Constitutional Court. The ruling by the Constitutional Court will confirm if the department will be obligated to pay the salary increases in dispute.

**18. Capital commitments**

Infrastructure projects: DPWRT	1 842 989	2 212 156
Machinery and Equipment	21	3 638
<b>Total</b>	<b>1 843 010</b>	<b>2 215 794</b>

Infrastructure projects for DPWRT amounting to R1,8 billion. Machinery and Equipment: Motor Vehicles and Computer Equipment amounting to R21 thousand.

**19. Accruals and payables not recognised****19.1 Accruals**

Figures in Rand thousand	2020/2021		2019/2020	
Listed by economic classification	30 Days	30+ Days	Total	Total
Goods and services	18 159	867	19 026	60 646
Transfers and subsidies	-	87 600	87 600	131 400
Capital assets	22 630	6 224	28 854	175 490
Other	882	91	973	5
<b>Total</b>	<b>41 671</b>	<b>94 782</b>	<b>136 453</b>	<b>367 541</b>

**Listed by programme level**

Administration	3 247	7 070
Public Works Infrastructure	96 087	165 605
Transport Infrastructure	36 025	193 119
Transport Operations	671	1 677
Community Based Programmes	423	70
<b>Total</b>	<b>136 453</b>	<b>367 541</b>

**19.2 Payables not recognised**

Figures in Rand thousand	2020/2021	
Listed by economic classification	30 Days	Total
Goods and services	262	262
Capital assets	9 857	9 857
<b>Total</b>	<b>10 119</b>	<b>10 119</b>

**Listed by programme level**

Administration	262	-
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Figures in Rand thousand	Note	2020/2021	2019/2020
Transport Infrastructure		9 857	-
<b>Total</b>		<b>10 119</b>	<b>-</b>
<b>Included in the above totals are the following:</b>			
Confirmed balances with other departments	Annex 5	2 307	482
<b>20. Employee benefits</b>			
Leave entitlement		99 148	67 482
Service bonus		27 944	28 964
Performance awards		5 248	8 000
Capped leave commitments		72 257	78 750
Other		2 529	2 347
<b>Total</b>		<b>207 126</b>	<b>185 543</b>

At this stage the department is not able to reliably measure the long term portion of the long service awards.

Leave entitlement disclosed is inclusive of the negative leave credits amounting to R67 thousand. The negative leave arise from where officials have utilized more than the allocated leave credits for the cycle. Capped leave disclosed is inclusive of the negative leave credits amounting to R2 thousand. The negative capped leave arise from where officials have utilized more than the allocated leave credits for the cycle. Performance awards amount disclosed of R5,2 million is 0.5% of personnel budget for 2021/2022 financial year. The other item represents cash awards for long service recognition, i.e. 20, 30 and 40 years of continued service respectively for the next twelve month.

**21. Lease commitments****21.1 Operating leases****2020/2021**

Figures in Rand thousand	Buildings and other fixed structures	Machinery and equipment	Total
Not later than 1 year	17 750	813	18 563
Later than 1 year and not later than 5 years	73 005	1 222	74 227
Later than five years	41 674	-	41 674
<b>Total lease commitments</b>	<b>132 429</b>	<b>2 035</b>	<b>134 464</b>

**2019/2020**

Figures in Rand thousand	Buildings and other fixed structures	Machinery and equipment	Total
Not later than 1 year	16 640	745	17 385
Later than 1 year and not later than 5 years	54 804	232	55 036
Later than five years	59 135	-	59 135
<b>Total lease commitments</b>	<b>130 579</b>	<b>977</b>	<b>131 556</b>

The operating leases are for office accommodation, members of parliament residences and photocopier machine. There are no sub-leased assets. There are no reductions granted in the lease payments.

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>21.2 Finance leases **</b>			
<b>2020/2021</b>			
Figures in Rand thousand			Machinery and equipment Total
Not later than 1 year			3 653 3 653
<b>2019/2020</b>			
Figures in Rand thousand			Machinery and equipment Total
Not later than 1 year			25 366 25 366
Later than 1 year and not later than 5 years			3 653 3 653
<b>Total lease commitments</b>			<b>29 019</b> <b>29 019</b>

The finance lease commitment is for transport assets contracts for Habana Trading.  
There are no sub-leased assets  
There are no purchase option, lease contracts includes escalation clauses only.  
There are no restrictions imposed on the Department.  
There are no reductions granted in the lease payments.

**22. Irregular expenditure****22.1 Reconciliation of irregular expenditure**

Opening balance		314 802	103 273
Add: Irregular expenditure - relating to prior year	22.2	7 257	28 847
Add: Irregular expenditure - relating to current year	22.2	233 655	182 682
Less: Current year amounts condoned	22.3	(5 060)	-
Less: Amounts written off	22.4	(12 004)	-
<b>Closing balance</b>		<b>538 650</b>	<b>314 802</b>

**Analysis of awaiting condonation per age classification**

Current year	240 912	211 529
Prior year	297 738	103 273
<b>Total</b>	<b>538 650</b>	<b>314 802</b>

**22.2 Details of current and prior year irregular expenditure – added current year (under determination and investigation)**

Figures in Rand thousand		2020/2021
<b>Incident</b>	<b>Disciplinary steps taken/ Criminal proceedings</b>	
Procurement process not properly followed	None.	236 567
Overspending on personnel expenditure	None.	4 345
<b>Total</b>		<b>240 912</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>22.3 Details of irregular expenditure condoned</b>			
Figures in Rand thousand			2020/2021
<b>Incident</b>		<b>Condoned by (condoning authority)</b>	
Procurement process not properly followed		Provincial Treasury	3 613
Acting allowances		Provincial Treasury	1 447
<b>Total</b>			<b>5 060</b>

**22.4 Details of irregular expenditures written off (irrecoverable)**

Figures in Rand thousand		2020/2021
<b>Incident</b>		
Procurement process not properly followed		12 004

**22.5 Details of irregular expenditures under assessment (not included in the main note)**

Figures in Rand thousand		2020/2021
<b>Incident</b>		
Procurement process not properly followed	None.	480 200

Extension of validity period for term contracts.

**23. Fruitless and wasteful expenditure****23.1 Reconciliation of fruitless and wasteful expenditure**

Opening balance	73	73
Less: Amounts written off	(73)	-
<b>Closing balance</b>	<b>-</b>	<b>73</b>

**24. Related party transactions**

During the financial year under review, following activities were undertaken:  
The department provided free accommodation to provincial departments at the Riverside Government Complex.

Inter-provincial departments	Vote 1: Office of the Premier
Inter-provincial departments	Vote 2: Provincial Legislature
Inter-provincial departments	Vote 3: Provincial Treasury
Inter-provincial departments	Vote 4: Co-Operative Governance and Traditional Affairs
Inter-provincial departments	Vote 5: Agriculture, Rural Development, Land and Environmental Affairs
Inter-provincial departments	Vote 6: Economic Development and Tourism
Inter-provincial departments	Vote 7: Education
Inter-provincial departments	Vote 9: Community Safety, Security and Liaison
Inter-provincial departments	Vote 10: Health
Inter-provincial departments	Vote 11: Culture, Sport and Recreation
Inter-provincial departments	Vote 12: Social Development
Inter-provincial departments	Vote 13: Human Settlements

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Figures in Rand thousand	Note	2020/2021	2019/2020
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Provincial Treasury provided free network infrastructure to the department.

**25. Key management personnel**

	No. of Individuals		
Political office bearers (provide detail below)	2	2 028	1 926
<b>Officials:</b>			
Level 15 to 16	1	1 955	3 434
Level 14 (incl. CFO if at a lower level)	10	12 616	12 778
<b>Total</b>		<b>16 599</b>	<b>18 138</b>

During the financial year under review Mr MC Morolo acted for the Department of Public Works, Roads and Transport from October 2020 till March 2021. Mr K Masange was employed by the Department of Human Settlement and acted for the Department of Public Works, Roads and transport from April 2020 till September 2020.

**26. Provisions**

Retention	183 836	185 337
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**26.1 Reconciliation of movement in provisions - 2020/2021**

Figures in Rand thousand	Provision 1	Total provisions
Opening balance	185 337	185 337
Increase in provision	32 482	32 482
Settlement of provision	(33 983)	(33 983)
<b>Closing balance</b>	<b>183 836</b>	<b>183 836</b>

The provision amounts are for retention held on all contactors payments which will be released after the defects liability period. There are no re-imbursments against these provisions. At this stage the department is not able to reliable measure the provision for rehabilitation of borrow pits.

**26.2 Reconciliation of movement in provisions - 2019/2020**

Figures in Rand thousand	Provision 1	Total provisions
Opening balance	121 791	121 791
Increase in provision	80 716	80 716
Settlement of provision	(17 170)	(17 170)
<b>Closing balance</b>	<b>185 337</b>	<b>185 337</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**27. Movable Tangible Capital Assets**

**Movement in movable tangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Opening balance	Additions	Disposals	Closing balance
<b>Machinery and equipment</b>				
Transport assets	402 719	14 305	(8 072)	408 952
Computer equipment	25 976	1 984	(896)	27 064
Furniture and office equipment	24 016	506	(634)	23 888
Other machinery and equipment	236 567	3 091	(4 137)	235 521
	689 278	19 886	(13 739)	695 425
<b>Specialised military assets</b>				
Specialised military assets	4 439	-	-	4 439
	4 439	-	-	4 439
<b>Total movable tangible capital assets</b>	<b>693 717</b>	<b>19 886</b>	<b>(13 739)</b>	<b>699 864</b>

**Movable tangible capital assets under investigation**

**27.1 Additions**

**Additions to movable tangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Cash	Non-cash	(Capital Work in Progress current costs and finance lease payments)	Received current, not paid (Paid current year, received prior year)	Total
<b>Machinery and equipment</b>					
Transport assets	21 455	9 833	(16 983)	-	14 305
Computer equipment	1 961	23	-	-	1 984
Furniture and office equipment	506	-	-	-	506
Other machinery and equipment	3 084	-	-	7	3 091
<b>Total additions to movable tangible capital assets</b>	<b>27 006</b>	<b>9 856</b>	<b>(16 983)</b>	<b>7</b>	<b>19 886</b>

**27.2 Disposals**

**Disposals of movable tangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Sold for cash	Total disposals	Cash received actual
<b>Machinery and equipment</b>			
Transport assets	(8 072)	(8 072)	2 220
Computer equipment	(896)	(896)	4
Furniture and office equipment	(634)	(634)	39
Other machinery and equipment	(4 137)	(4 137)	1 160
<b>Total disposals of movable tangible capital assets</b>	<b>(13 739)</b>	<b>(13 739)</b>	<b>3 423</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**27.3 Movement for 2019/2020****Movement in movable tangible capital assets per asset register for the year ended 31 March 2020**

Figures in Rand thousand	Additions	Opening balance	Prior period error
<b>Machinery and equipment</b>			
Transport assets	87 251	319 355	659
Computer equipment	1 682	24 654	-
Furniture and office equipment	1 405	23 541	-
Other machinery and equipment	16 535	225 330	-
	<b>106 873</b>	<b>592 880</b>	<b>659</b>
<b>Specialised military assets</b>			
Specialised military assets	-	4 439	-
	-	4 439	-
<b>Total movable tangible capital assets</b>	<b>106 873</b>	<b>597 319</b>	<b>659</b>

**27.3.1 Prior period error**

Figures in Rand thousand	Note	2019/2020
<b>Nature of prior period error</b>		
Relating to 2019/2020		
Transport assets		659

**27.4 Minor assets****Movement in minor assets per the asset register for the year ended as at 31 March 2021**

Figures in Rand thousand	Machinery and equipment	Total
Opening balance	32 178	32 178
Value adjustments	13	13
Additions	1 094	1 094
Disposals	(2 460)	(2 460)
<b>Total minor assets</b>	<b>30 825</b>	<b>30 825</b>

Figures in Rand thousand	Machinery and equipment	Total
Number of R1 minor assets	3 800	3 800
Number of minor assets at cost	24 641	24 641
<b>Total number of minor assets</b>	<b>28 441</b>	<b>28 441</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**Movement in minor assets per the asset register for the year ended as at 31 March 2020**

Figures in Rand thousand	Machinery and equipment	Total
Opening balance	30 568	30 568
Additions	2 694	2 694
Disposals	(1 084)	(1 084)
<b>Total minor assets</b>	<b>32 178</b>	<b>32 178</b>

Figures in Rand thousand	Machinery and equipment	Total
Number of R1 minor assets	3 923	3 923
Number of minor assets at cost	25 671	25 671
<b>Total number of minor assets</b>	<b>29 594</b>	<b>29 594</b>

**28. Intangible Capital Assets****Movement in intangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Opening balance	Closing balance
Software	2 169	2 169

**28.1 Additions****Additions to intangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Cash	(Development work in progress – current costs)
Software	765	(765)

**28.2 Movement for 31 March 2020****Movement in intangible capital assets per asset register for the year ended 31 March 2020**

Figures in Rand thousand	Opening balance	Closing balance
Software	2 169	2 169

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**29. Immovable Tangible Capital Assets****Movement in immovable tangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Opening balance	Additions	Closing balance
<b>Buildings and other fixed structures</b>			
Dwellings	430 357	-	430 357
Non-residential buildings	6 375 756	56 187	6 431 943
Other fixed structures	49 563 694	1 880 753	51 444 447
	56 369 807	1 936 940	58 306 747
<b>Land and subsoil assets</b>			
Land	215 529	30 013	245 542
	215 529	30 013	245 542
<b>Total immovable tangible capital assets</b>	<b>56 585 336</b>	<b>1 966 953</b>	<b>58 552 289</b>

**29.1 Additions****Additions to immovable tangible capital assets per asset register for the year ended 31 March 2021**

Figures in Rand thousand	Cash	Non-cash	(Capital Work in Progress current costs and finance lease payments)	Total
<b>Buildings and other fixed structures</b>				
Dwellings	53 996	-	(53 996)	-
Non-residential buildings	137 081	56 187	(137 081)	56 187
Other fixed structures	936 739	1 880 753	(936 739)	1 880 753
	1 127 816	1 936 940	(1 127 816)	1 936 940
<b>Land and subsoil assets</b>				
Land	30 013	-	-	30 013
	30 013	-	-	30 013
<b>Total additions to immovable tangible capital assets</b>	<b>1 157 829</b>	<b>1 936 940</b>	<b>(1 127 816)</b>	<b>1 966 953</b>

**29.2 Movement for 2019/2020****Movement in immovable tangible capital assets per asset register for the year ended 31 March 2020**

Figures in Rand thousand	Opening balance	Prior period error	Additions	Disposals	Closing balance
<b>Buildings and other fixed structures</b>					
Dwellings	421 526	8 831	-	-	430 357
Non-residential buildings	6 332 736	-	43 020	-	6 375 756
Other fixed structures	49 507 680	-	211 441	(155 427)	49 563 694
	56 261 942	8 831	254 461	(155 427)	56 369 807
<b>Land and subsoil assets</b>					
Land	224 360	(8 831)	-	-	215 529
	224 360	(8 831)	-	-	215 529
<b>Total immovable tangible capital assets</b>	<b>56 486 302</b>	<b>-</b>	<b>254 461</b>	<b>(155 427)</b>	<b>56 585 336</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**29.2.1 Prior period error**

Figures in Rand thousand	Note	2020/2021	2019/2020
<b>Nature of prior period error</b>			
Relating to 2019/2020			
Dwellings			8 831
Land			(8 831)
<b>Total prior period errors</b>			<b>-</b>

**29.3 Capital Work-in-progress****Capital Work-in-progress as at 31 March 2021**

Figures in Rand thousand	Note	Opening balance 01 April 2020	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing balance 31 March 2021
Buildings and other fixed structures		2 822 577	1 127 816	(1 892 545)	2 057 848
Machinery and equipment		97 172	16 983	-	114 155
Intangible assets		-	765	-	765
<b>Total</b>	Annexure 7	<b>2 919 749</b>	<b>1 145 564</b>	<b>(1 892 545)</b>	<b>2 172 768</b>

Figures in Rand thousand	Number of projects	2020/2021		Total
Age analysis on ongoing projects	Planned, Construction started	Planned, Construction not started		
0 to 1 Year	7	2	34 054	
1 to 3 Year(s)	43	47	2 023 794	
<b>Total</b>	<b>50</b>	<b>49</b>	<b>2 057 848</b>	

**Payables not recognised relating to Capital WIP**

Amounts relating to progress certificates received but not paid at year end and therefore not included in capital work-in-progress	38 703	-
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**Capital Work-in-progress as at 31 March 2020**

Figures in Rand thousand	Note	Opening balance 01 April 2019	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing balance 31 March 2020
Buildings and other fixed structures		1 615 746	1 421 670	(214 839)	2 822 577
Machinery and equipment		146 631	31 899	(81 358)	97 172
<b>Total</b>	Annexure 7	<b>1 762 377</b>	<b>1 453 569</b>	<b>(296 197)</b>	<b>2 919 749</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020		
Figures in Rand thousand			Number of projects	2019/2020	
Age analysis on ongoing projects			Planned, Construction not started	Planned, Construction not started	Total
0 to 1 Year			51	28	79
1 to 3 Year(s)			-	44	44
<b>Total</b>			<b>51</b>	<b>72</b>	<b>123</b>

**29.4 Immovable assets written off****Immovable assets written off for the year ended as at 31 March 2020**

Figures in Rand thousand	Buildings and other fixed structures	Total
Assets written off	159 733	159 733

**29.5 Immovable assets (additional information)****a) Unsurveyed land****b) Properties deemed vested**

	Estimated completion date	Annexure 9	Number	Number
<b>Facilities</b>				
Other			8 420	8 420

**c) Facilities on unsurveyed land**

	Duration of use	Annexure 9	Number	Number
Schools			779	779
Clinics			164	164
Hospitals			7	7
Office buildings			96	96
Dwellings			137	137
Other			12	12

**d) Facilities on right to use land**

	Duration of use	Annexure 9	Number	Number
Schools			398	398
Clinics			22	22
Hospitals			2	2
Office buildings			10	10
Dwellings			23	23
Other			1	1

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>30. Prior period errors</b>			
<b>30.1 Correction of prior period errors</b>			
Figures in Rand thousand	Note	2019/2020 Amount bef error correction	Prior period error
			Restated amount
<b>Assets: (E.g. Receivables, Investments, Accrued departmental revenue, Movable tangible capital assets, etc.)</b>			
Receivables		114 402	(27 518)
Accruals		236 141	131 400
Transport Assets		402 060	659
Dwellings		421 526	8 831
Land		224 360	(8 831)
<b>Net effect</b>		<b>1 398 489</b>	<b>104 541</b>
			<b>1 503 030</b>

Receivables were over-stated by 27,5 million in the 2019-20 financial year.  
 Accruals were under-stated by 131,4 million in the 2019-20 financial year.  
 Transport assets additional R659 thousand is relating to interest capitalised which was not added to the cost of the assets.  
 Dwellings were under-stated by 8,8 million in the 2019-20 financial year.  
 Land were over-stated by 8,8 million in the 2019-20 financial year.

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Figures in Rand thousand	Note	2020/2021	2019/2020
<b>31. Statement of Conditional grants received</b>			
Figures in Rand thousand		Spent	2019/2020
Name of grant	Grant allocation	Amount received by department	Amount spent by department
	Division of Revenue Act/ Provincial Grants	Amount spent by department	Division of Revenue Act
	DORA Adjustments	Under / (Overspending)	% of available funds spent by department
	Total Available	Amount spent by department	Amount spent by department
Provincial Roads Maintenance Grant	1 042 917 (85 058)	957 859	955 210
Public Transport Operations Grant	676 941 -	676 941	643 709
Expanded Public Works Programme Incentive Grant	7 342 -	7 342	7 271
	<b>1 727 200 (85 058)</b>	<b>1 642 142</b>	<b>1 606 190</b>
		<b>35 952</b>	<b>2 214 243</b>
			<b>2 211 978</b>

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Figures in Rand thousand	Note	2020/2021	2019/2020
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**32. Statement of Conditional grants and other transfers to municipalities**

Figures in Rand thousand	2020/2021	2019/2020			
	Grant allocation				
	Expenditure				
Name of municipality	DoRA and other transfers	Total Available	Actual Transfer	Division of Revenue Act	Actual Transfer
Albert Luthuli	21 707	21 707	21 000	20 464	21 702
Msukaligwa	18 743	18 743	15 131	14 076	14 076
Mkhondo	4 499	4 499	8 010	6 376	6 376
Pixley Ka-Seme	2 152	2 152	2 865	2 004	2 004
Lekwa	7 961	7 961	17 417	4 060	4 060
Diapliseng	2 998	2 998	1 380	1 376	1 376
Govan Mbeki	10 725	10 725	9 357	7 280	7 280
Victor Khanye	7 239	7 239	6 512	6 663	6 663
Emalahleni	18 631	18 631	18 359	11 655	11 655
Steve Tshwete	19 320	19 320	12 727	12 147	12 147
Emakhazeni	16 103	16 103	9 127	4 476	4 476
Thembisile Hani	12 283	12 283	5 735	-	-
Dr JS Moroka	3 015	3 015	17 687	10 182	10 182
Thaba Chweu	23 672	23 672	12 672	7 428	7 428
Nkomazi	26 051	26 051	15 758	14 994	14 994
Bushbuckridge	35 221	35 221	98 058	32 062	32 062
City of Mbombela	88 041	88 041	78 935	60 882	87 138
Unallocated	5 001	5 001	4 166	-	-
<b>Total</b>	<b>323 362</b>	<b>323 362</b>	<b>354 896</b>	<b>216 125</b>	<b>243 619</b>

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Figures in Rand thousand

	2020/2021	2019/2020
Note		

**33. COVID 19 Response Expenditure**  
**Expenditure per economic classification**  
 Goods services

	Annexure 11	-
	12 637	-

**ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS**

**Annexure 1B  
Statement of transfers to Departmental Agencies and Accounts**

Departmental agency / Account	Transfer allocation	2019/2020
Independent Communications Authority of South Africa	Adjusted Appropriation	Total Available
	51	51
		Final Appropriation
		32

**Annexure 1D  
Statement of transfers/subsidies to Public Corporations and Private Enterprises**

Figures in Rand thousand	Transfer allocation	Expenditure	2019/2020	Actual Transfer	% of Available funds Transferred	Current	Final Appropriation
Name of Public Corporations/ Private Enterprise	Adjusted Appropriation Act	Total Available	2019/2020	Actual Transfer	% of Available funds Transferred	Current	Final Appropriation
<b>Private enterprises</b>							
<b>Subsidies</b>							
Buscor	556 000	556 000	528 233	528 233	95.0%	521 547	521 526
Great North Transport	28 000	28 000	26 353	26 353	94.1%	26 164	25 395
Megabus T/A Unitrans	71 000	71 000	68 800	68 800	96.9%	66 591	66 590
Putco	3 500	3 500	3 133	3 133	89.5%	3 170	2 959
Taxi Association	9 189	9 189	10 500	10 500	114.3%	8 444	8 947
Thembalethu Bus Service	8 441	8 441	7 729	7 729	91.6%	7 722	7 722
Tilly's Passenger Services	10 000	10 000	9 461	9 461	94.6%	9 240	7 987
Provincial Bus Subsidies	21 101	21 101	23 228	23 228	110.1%	27 649	27 528
<b>Subtotal</b>	<b>707 231</b>	<b>707 231</b>	<b>677 437</b>	<b>677 437</b>	<b>95.8%</b>	<b>670 527</b>	<b>668 654</b>

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**Annexure 1G**  
**Statement of transfers to Households**

Figures in Rand thousand	Transfer Allocation	Expenditure	2019/2020		
Households	Adjusted Appropriation Act	Total Available	Actual Transfer	% of Available funds Transferred	Final Appropriation
<b>Transfers</b>					
Employee Social Benefit: Injury on duty	1 605	1 605	551	34%	708
Employee Social Benefit: Leave Gratuity	4 570	4 570	9 133	200%	7 909
Claims against State (Cash)	6 086	6 086	3 973	65%	16 844
<b>Total</b>	<b>12 261</b>	<b>12 261</b>	<b>13 657</b>		<b>25 461</b>

**Annexure 1H**  
**Statement of gifts, donations and sponsorships received**

Name of organisation Received in kind	Nature of gifts, donations and sponsorships	
Road Traffic Management Corporation	Motor Vehicles	8 280
		-

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**Annexure 3B**  
**Statement of contingent liabilities as at 31 March 2021**

Nature of Liability	Opening Balance 01 April 2020	Liabilities incurred during the year	Liabilities paid/ cancelled/ reduced during the year	Closing Balance 31 March 2021
Figures in Rand thousand				
<b>Claims against the department</b>				
Roads matters	93 698	34 479	(714)	127 463
General matters	49 199	-	(8 800)	40 399
Government vehicles matters	318	74	-	392
Potholes claims matters	26 208	8 205	(5 755)	28 658
Departmental matters	67 932	-	-	67 932
Labour matters	61	-	-	61
Transport matters	57 594	-	-	57 594
<b>Subtotal</b>	<b>295 010</b>	<b>42 758</b>	<b>(15 269)</b>	<b>322 499</b>

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**Annexure 4**  
**Claims recoverable**

Government Entity	Confirmed balance outstanding	2019/2020	2020/2021	Unconfirmed balance outstanding	2019/2020	2020/2021	Total
<b>Figures in Rand thousand</b>							
<b>Department</b>							
Agriculture and Land Administration	1 275	456	-	-	-	1 275	456
Community Safety, Security and Liaison (Mpumalanga)	-	-	115	115	204	115	204
Economic Development and Tourism	-	-	102	102	-	102	-
Education	-	-	810	810	467	810	467
Human Settlement	-	139	116	116	-	116	139
Co-Operative Governance and Traditional Affairs	-	-	152	152	-	152	-
Mpumalanga Provincial Legislature	-	-	2 430	2 430	1 934	2 430	1 934
Health (Mpumalanga)	-	414	4 093	4 093	-	4 093	414
Office of the Premier	1 391	-	-	-	33	1 391	33
Social Development	-	-	755	755	214	755	214
South African Police Services	-	-	50	50	21	50	21
Culture, Sport and Recreation	197	-	-	-	311	197	311
Department of Finance	174	-	-	-	-	174	-
Mpumalanga Tourism and Parks Agency	-	-	2	2	2	2	2
<b>Subtotal</b>	<b>3 037</b>	<b>1 009</b>	<b>8 625</b>	<b>8 625</b>	<b>3 186</b>	<b>11 662</b>	<b>4 195</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
**VOTE 8**  
**Annual Financial Statements for the year ended 31 March 2021**

**ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS**

**Annexure 5**  
**Inter-Government payables**

Government Entity	Confirmed balance outstanding			Total
	2020/2021	2019/2020	2020/2021	2019/2020
Figures in Rand thousand				
<b>Departments</b>				
<b>Current</b>				
Agriculture, Rural Development and Environmental Affairs	-	482	-	482
Department of Justice and Constitutional Development	2 307	-	2 307	-
<b>Subtotal</b>	<b>2 307</b>	<b>482</b>	<b>2 307</b>	<b>482</b>

DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT  
VOTE 8  
Annual Financial Statements for the year ended 31 March 2021

**ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS**

**Annexure 6  
Inventories  
Inventory for the year ended 31 March 2021**

Figures in Rand thousand	Construction and Maintenance Inventory	Total
Opening balance	19	19
Add: Additions/Purchases - Cash	131 024	131 024
(Less): Issues	(131 007)	(131 007)
<b>Closing balance</b>	<b>36</b>	<b>36</b>

**Inventory for the year ended 31 March 2020**

Figures in Rand thousand	Construction and Maintenance Inventory	Total
Opening balance	3	3
Add: Additions/Purchases - Cash	228 547	228 547
(Less): Issues	(228 531)	(228 531)
<b>Closing balance</b>	<b>19</b>	<b>19</b>

**ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS**

**Annexure 7**

**Movement in capital work-in-progress**

**Movement in capital-work-in progress for the year ended 31 March 2021**

Figures in Rand thousand

	Opening balance	Current year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
<b>Machinery and equipment</b>				
Transport assets	97 172	16 983	-	114 155
	<b>97 172</b>	<b>16 983</b>	<b>-</b>	<b>114 155</b>
<b>Buildings and other fixed structures</b>				
Dwellings	204 663	53 996	-	258 659
Non-residential buildings	243 965	137 081	(11 792)	369 254
Other fixed structures	2 373 949	936 739	(1 880 753)	1 429 935
	<b>2 822 577</b>	<b>1 127 816</b>	<b>(1 892 545)</b>	<b>2 057 848</b>

**Software**

Software

	-	765	-	765
	-	<b>765</b>	-	<b>765</b>

**Total**

	<b>2 919 749</b>	<b>1 145 564</b>	<b>(1 892 545)</b>	<b>2 172 768</b>
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**Movement in capital work-in-progress for the year ended 31 March 2020**

Figures in Rand thousand

	Opening balance	Current year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
<b>Machinery and equipment</b>				
Other machinery and equipment	146 631	31 899	(81 358)	97 172
	<b>146 631</b>	<b>31 899</b>	<b>(81 358)</b>	<b>97 172</b>

**DEPARTMENT OF PUBLIC WORKS, ROADS AND TRANSPORT**  
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**ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS**

<b>Buildings and other fixed structures</b>																			
Dwellings	86 950	117 713	-																204 663
Non-residential buildings	29 981	217 382	(3 398)																243 965
Other fixed structures	1 498 815	1 086 575	(211 441)																2 373 949
<b>Total</b>	<b>1 615 746</b>	<b>1 421 670</b>	<b>(214 839)</b>																<b>2 822 577</b>
	<b>1 762 377</b>	<b>1 453 569</b>	<b>(296 197)</b>																<b>2 919 749</b>

**Annexure 11**

**COVID 19 Response Expenditure  
Per quarter and in total**

Expenditure per economic classification	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	2020/ 2021
Figures in Rand thousand	2020	2020	2020	2020	2020	2020	2020	2021	2021	2021	TOTAL
<b>Goods services</b>	<b>901</b>	<b>7 089</b>	<b>629</b>	<b>633</b>	<b>42</b>	<b>4 950</b>	<b>3 762</b>	<b>(6 326)</b>	<b>2 664</b>	<b>(1 707)</b>	<b>12 637</b>
Consumable Supplies	901	119	-	-	-	427	-	-	-	456	1 903
Property Payments	-	6 970	629	633	42	420	946	153	1 403	(2 163)	9 033
Travel and Subsistence	-	-	-	-	-	4 103	2 816	(6 479)	1 261	-	1 701